

FT Monthly Survey of Business Opinion

% PRODUCTION OR TURNOVER

15
10
5
0
-5
-10
-15
-20
-25
-30
-35
-40
-45
-50
-55
-60
-65
-70

1971 1972 1973 1974

Studies Forecast increase

% PROFITABILITY*

70
60
50
40
30
20
10
0
-10
-20
-30
-40
-50
-60
-70

1971 1972 1973 1974

— Earnings on Capital Employed
... Frat's margin

% CAPITAL INVESTMENT*

80
60
40
20
0
-20
-40

1971 1972 1973 1974

Normal weight
Distorted by Capital spending

* Percentage balance of expenditures exceeding expenditures in next year even those expecting a decline

BRITISH INDUSTRY faces a remarkably optimistic about a year of increasing employment and investment prospects, with little hope of any easing in the unemployment situation.

This is the picture painted by the latest Financial Times survey of business opinion, whose index for expected changes in wages and prices over the next 12 months has risen to unprecedented levels.

While welcoming Mr. Healey's Budget relief for company liquidity, respondents to the survey think that not enough was done by the Chancellor to tackle the problems of the rate of inflation and level of Government spending.

Companies continue to be

export prospects. And they regard the outlook for profits much more generally as somewhat better than before; nevertheless, the number of companies predicting an improvement in profit margins or return on capital employed is still outweighed by those expecting a decline.

The indices of activity rates point to a drop in production and new orders during recent months as the U.K. economy has gone deeper into recession.

A small rise in production is envisaged over the next year or so, but capital spending is expected to be significant and unemployment looks like continuing its strong upward trend.

Shortages of orders are now

the most frequent factor cited as a constraint on production, and for a whole range of industries as shortages of labour or materials rank low in the order of factors worrying businessmen.

Yet one interesting feature of this survey is that, even during the current recession, over half the engineering companies in sample are still complaining of shortages of skilled factory staff.

Overall, confidence about the business situation and the general economic picture remains very low, but the industries surveyed this month were mechanical engineering, paper and allied products, electrical and connected industries, and brewing and distilling.

Details Page 32

	Jan.- Apr. %	Dec.- Mar. %	Nov.- Feb. %	Oct.- Jan. %	Eng'g. (non- elect.) %	Brews. and Distills. %	Paper Packaging Printing & Publishing %
Those expecting earnings during current year to:							
Improve	23	31	25	30	10	18	15
Remain the same	22	11	14	16	15	80	36
Contract	52	56	57	49	75	2	10
No comment	3	2	4	5	—	—	39

BY CHRIS BAUR, SCOTTISH CORRESPONDENT, IN GLASGOW

A NEW newspaper, the Scottish Daily News, went into production in Glasgow last night. Created by a workers' co-operative comprised largely of former Beaverbrook newspaper employees made redundant at the end of March last year, it is the first daily to be launched in Scotland for about 40 years.

Mr. Anthony Wedgwood Benn, Industry Secretary, whose department has lent £1.2m. to meet half the cost of the venture, was among a small number of guests invited by the workers to celebrate the birth of the paper at a ceremony in the former Scottish Daily Express premises in Albion Street.

Mr. Allister Mackie, the composer who is co-chairman of Scottish News Enterprises and who has led the workers' action committee for the past year, said: "I didn't want to be extravagant; but we could well be pioneering a new concept of newspapers in what is an extremely tired industry."

After four "dummy" production runs last week, the paper went on sale with a print of 300,000—about 50,000-80,000 more than the bedrock daily circulation on which the co-operative forecasts it can achieve profitability.

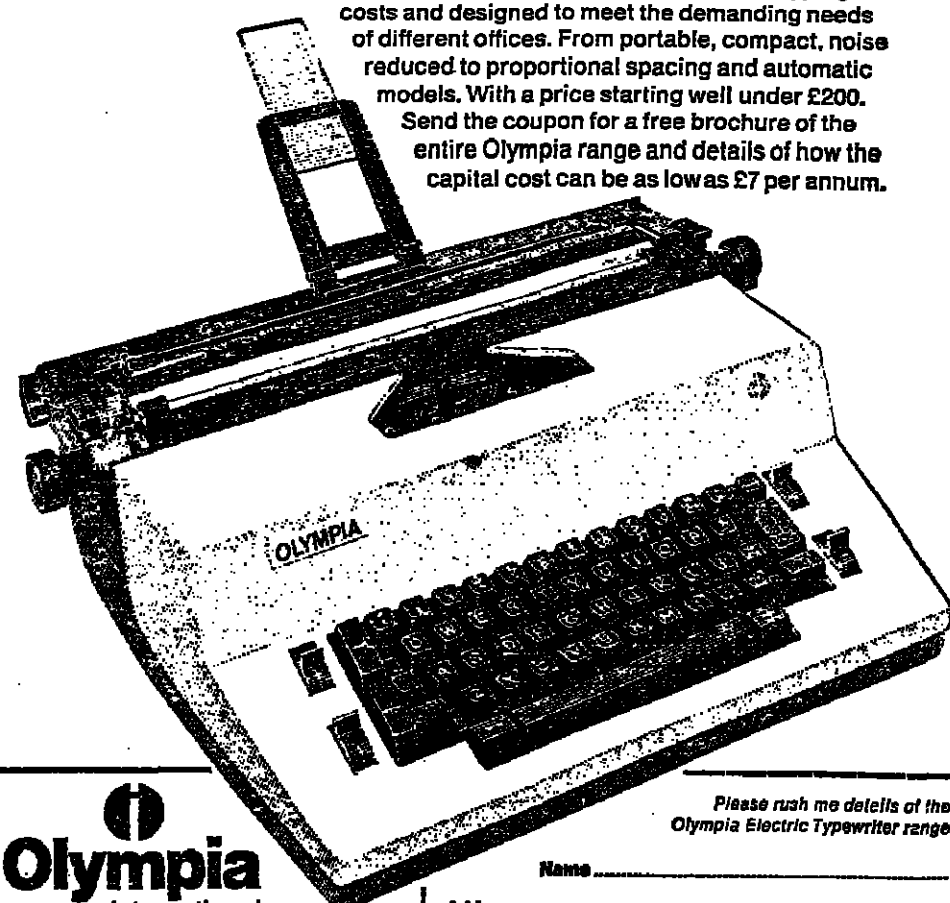
The first edition appeared with a firm declaration against the EEC and with an editorial saying that the paper was "the new and authentic voice of Scotland."

News analysis, Page 7

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BY DOMINICK J. COYLE **DUBLIN, Mar. 4.**

ULSTER'S NEW Constitutional Convention is to have its inaugural meeting in Belfast later this week. However, a consensus and Mr. William Craig, are inclined to "go for broke," early on, and to present Whitehall British public opinion, and with a majority recommendation particularly the three parties in (in effect, their own) on a new

of sorts has already emerged primarily between all the parties associated with it, whether directly or indirectly, that there is little or no hope of agreement being reached on a new regional government which will be acceptable to Whitehall and Westminster.

In the Republic, Dr. Conor Cruise O'Brien, the Minister with overall responsibility for government information, accepted in a radio interview that there was now "no prospect of a power-sharing initiative emerging in Northern Ireland, and he conceded that institutionalised "Irish dimension" to the Ulster problem was also dead, at least in the immediate future.

Westminster at this time, so their emphasis over the week-end has been of a willingness to enter the Convention in a determined effort to find an acceptable political solution for Northern Ireland.

However, the UUUC leaders have confirmed that they will not share power in government with "enemies of the state"—a Loyalist euphemism for the SDLP—while the Catholic party, which secured 17 Convention seats, insists it will accept nothing short of a new power-sharing Ulster Executive. The non-sectarian Alliance Party, with eight Convention seats, will be asked to try to bridge the UUUC/SDLP difference, but the prospects of this are slight.

form of regional Government within three months. This would provide for SDLP, Alliance and Union Party of Northern Ireland (UPNI) representations on specialist Government committees.

Scraped

Mr. Brian Faulkner, the UPNI leader and former Ulster Prime Minister, finally secured a place in the Convention on the ninth count under proportional representation in South Down and Mr. David Bleakley of the Northern Ireland Labour Party, just scraped home yesterday on the 11th count in East Belfast.

The final state of the parties is:

Loyalist parties making up the United Ulster Unionist Party (UUUC) have taken part in Thursday's Convention elections with an effective overall majority of 16 votes in the 78-seat convention. The UUUC's victory is determined to persist in its refusal to share power in government with representatives of the predominantly Roman Catholic Sinn Féin, Democratic Unionist Party (SDLP).

Loyalist leaders, including Mr. Hays West, the Rev. Ian Paisley

intransigent UUUC candidates, but Northern Ireland Office officials were saying privately at the week-end that 'the Convention is a process which we must go through'.

There is certainly no official optimism of a successful outcome.

The British Government's view is that the Convention should continue at least until the end of the year.

On the other hand, Mr. Craig's Vanguard Party), SDLP 17, Alliance 8, UPNI 5, NILP 1 and Independent Unionist 1.

The UUUC captured 54 per cent of the total votes, against 20 per cent for the SDLP, 12 per cent for Alliance, 8 per cent for Mr. Faulkner's UPNI, just over 2 per cent for Official Sinn Féin candidates and marginally over 1 per cent for the NILP, which is still the formal link with the British Labour Party.

Editorial comment Page 13

BY BRIDGET BLOOM

MONTEGO BAY, May 4.

THE BRITISH Government is to be asked to give financial aid to the African guerrilla forces fighting the Smith regime in Rhodesia. The request, which is to be made on behalf of the African National Council by President Nyerere of Tanzania, will be for £500,000. Although the sum is small, President Nyerere and the African leaders here would like to see a firm British commitment to the African strategy on Rhodesia, which means achievement of majority rule by peaceful means if possible but through armed struggle if negotiations fail.

The threat of war, the African leaders maintain, must be credible if it is to be effective.

sanctions against South Africa, and the use of British troops in Rhodesia, the British Government would do anything it could to help the African effort on Rhodesia. But no British Government has ever given financial aid to the armed wings of African guerrilla movements, though small amounts have been given for education for general "humanitarian" purposes.

It must be doubted whether Mr. Wilson is yet prepared to change his policy, especially as he is known to attach great importance to "Sanctions Day" on June 25, when Mozambique is to become independent and will immediately impose full sanctions on neighbouring Rhodesia.

to Rhodesian Blacks) they still feel that an actual if small British financial contribution to the ANC's guerrilla wing is of key importance.

It is understood that the whole question is to be raised later to-day when Mr. Wilson meets President Nyerere as part of the private consultations taking place here during an informal weekend. Most of the Heads of Government have accepted the Jamaican invitation to the Trival Club, 15 miles from here, where they are staying in luxurious houses belonging to mainly American millionaires.

The full Conference resumes to Kingston to-morrow morning with the continuing debate on

The request is likely to pose difficulties for Mr. Wilson. Following last week's Rhodesia summit meeting, Mr. Wilson and his aides have been at the airport to see off a number of British and wider Commonwealth backing. The request is likely to pose difficulties for Mr. Wilson. Following last week's Rhodesia summit meeting, Mr. Wilson and his aides have been at the airport to see off a number of British and wider Commonwealth backing. The request is likely to pose difficulties for Mr. Wilson. Following last week's Rhodesia summit meeting, Mr. Wilson and his aides have been at the airport to see off a number of British and wider Commonwealth backing.

West Germany's final general election results confirm the course of the Socialist-Liberal coalition in Bonn under Chancellor Helmut Schmidt, reports **Johnathan Carr** in Bonn.

In North Rhine-Westphalia, the country's most populous region, the ruling Social Democrats and the Free Democrats will be able to remain in power. These parties, which also make up the Bonn coalition Government, fought off a "green" challenge from the Christian Democrats.

The latter improved their share of the vote to around 47 per cent, re-emerging as the main single party, while again failing to obtain an absolute majority.

In the Saarland, a "dead-end

■ **BRITISH LEYLAND** production of all its biggest-selling cars could be halted within days if the strike by 700 mainly women engineering staff at Daimler-Benz Engineering in Coventry is not ended. **Page 7**

■ **MRS. SHIRLEY WILLIAMS**, the Prices Secretary, has asked the new National Consumer Council to review the Government's consumer representation in the nationalised industries with a view to making them "more responsive to consumers' needs".

● EGG PRICES in Britain could rocket towards the end of this year if the Government takes

ruled the State on its own. The SPD and FDP claimed a majority of the votes, with the Liberals, not represented in Parliament last time, gaining about 7.4 per cent. Page 5

no action against cheap imports, particularly from France, warns Mr. Don Avery, NFU poultry committee chairman. Page 4

● GLENLIVET Distilleries says

Vietcong free General Minh

General Van Minh, who
surrendered Saigon to the Com-
munist, and other top Govern-
ment officials were released and
allowed to return to their
families, reported the Vietnam
radio. Back Page U.S. Congress
expected to waive immuni-
ty provisions for 12,000 Ameri-
can-born refugees and provide
money needed to assist them
through with reservations. Page 5

Benn 'joke' went sour: Walker

Mr. Ian Walker, former Trade Unionist, said, "The Government are calling on the Parliament to foster a modernisation to halt the progress of the country towards Wedgwood Beith. He implicitly criticised the Tories for failing to check the industry Secretary who, like many dangerous politicians during their rise to power, had been treated as a joke. Page 4

**P.O. raid: two
to face charges**

man and woman who were questioned at Wellington about the post office incident at Coalbrookdale, Salop, on Thursday when a stolen rider escaped. The man, 31, and the woman, 27, are being charged to day. Another man was being interviewed at the police station.

Cup heroes West Ham were given a civic

After a crowd of around 10,000 gathered and cheered wildly along the route, Shk children were taken to hospital—but none was seriously injured.

sheep in protest

phers: Aaron, Mayer, to protest against a property company's plan to demolish the most picturesque block in the street. Westminster Council has not yet given planning permission.

Page 5

COMPANIES

PEARL ASSURANCE annual

report shows that the group was a net investor in equities during 1974 to the tune of \$8m.

broken pelvis after being thrown from a horse.

open championship. Page 2

red Streetor, the veteran broadcaster and gardener, was "very sorry" after an operation on a fractured thigh following a fall

● **ELECTROLUX**, the Swedish domestic appliance concern, increased its taxable profit before appropriations by 26.6 per cent to Kr.469m. (44m.) despite losses of Kr.55m.60m. (about

herdeen pilot of a light aircraft which crashed in an air display

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FEATURES

acts and fantasies in
those Common Market

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for Mr. Benn 25

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LOMBARD

The survival plan phenomenon

BY C. GORDON TETHER

TRADITIONALLY, the British people have displayed none of that enthusiasm for holding their wealth in "intrinsic money" form which has long been the French to devote so much time and effort to amassing gold hoards inside their mattresses. So the rush to buy imported gold coins, which led the Chancellor of the Exchequer to impose restrictions on such "traffic" in his Budget, is a development of considerable importance.

It shows that the new world phenomenon, the belief that the point has been reached at which it is becoming necessary to start making survival plans, has reached out to Britain.

In our own case, the uncharacteristic interest in getting into gold appears to stem, at present at least, from concern about the future arising from the continuing rapid fall in the purchasing power of paper currency. For a long time, the British were inclined to take this in their stride, but now they are beginning to feel that their savings have been wiped out — leaving them virtually without any kind of "liquid reserves" to face the future.

Now they are clearly not so sure that this nightmare will not turn into a reality. And they have evidently seen the accumulation of gold coins as one of the few practicable methods of protecting themselves against that lying within their reach.

Social order

Anxieties arising from the rapid erosion of the value of paper money at the hands of inflation also constitute an important element in the "survival plans" syndrome in the outside world. But here other weighty elements are also present in the picture. Not least is the spread of the belief that there is a real danger of the threatened world recession leading to a major breakdown of the social order — so much so that the time has come to consider drawing up overall plans for personal and family survival.

The vulnerability of the more politically unstable European countries to turmoil of this kind has been pointed up in recent months by the course of events in Italy and Portugal. What may come as a surprise to people in this country is that quite a number of close observers of the American scene are now publicly declaring that it would be very unwise to rule out the possibility of such a holocaust occurring here.

The American Institute of Economic Research is a pretty sober organisation. Certainly, it is not given — in the way that so many newspapers are — to resorting to sensationalism for the sake of strengthening its leadership appeal. Yet it has in recent months devoted a considerable amount of attention to its publication of the "survival plans" and it has explained this by reference to its conviction that the onset of a major recession in the U.S. could so exacerbate the existing social unrest that the forces of law and order would be in danger of being overwhelmed.

Stockpiles

It makes no secret of its belief that in such circumstances, the threat to property and other forms of wealth, not to speak of life itself, might prove to be of such a serious order that all those who are in the more exposed locations — notably the larger cities — should now think of creating a "family refuge" in some other suitable place. If at all possible, they should accumulate therein a year's supply of food and other household necessities as a precaution against the possible dislocation or collapse of normal services.

Other prophets have been suggesting that the oncoming disintegration of the Free World system could prove so complete that those who still believe in the old values may have to band together to arrange a twentieth century equivalent of the Pilgrim Fathers operation — erecting their standard in some relatively uninhabited part of the world in a desperate bid to recreate our "lost civilisation".

It is tempting to dismiss the suggestion that we are being impelled into a Mark II version of the "Dark Ages" as the product of excessive pessimism. Surely one might say the most sophisticated civilisation the world has ever produced should be capable of sorting out the economic and social problems thrown up by its own success story.

The answer to this is that it would have a good chance of doing so if there were a willingness to try. Unhappily at the moment that will simply does not exist. What those who value our civilisation sufficiently to be prepared to fight for it must do, therefore, is to single out and expose the vested interests in the corridors of power — and they are certainly not left-wing extremists — that prefer to leave things as they are.

THE WEEK IN THE COURTS

Sovereign immunity no longer absolute

BY JUSTINIAN

THE COUNCIL of Europe opened the European Convention on State Immunity for signature in May 1973. This Convention, after years of discussion and ultimate compromise, sets out the instances where a country sued in the courts of another country may claim sovereign immunity.

Britain, which has signed but not yet ratified the Convention, would require to relax its traditional rule, established through the decisions of the courts, of absolute immunity to the foreign sovereign.

The Convention does not apply to the operation of sea-going vessels owned or operated by a contracting state, or to the carriage of cargoes or passengers. While Parliament awaits the opportunity to legislate in this important area of commercial litigation, a court sitting in England has now the chance to blaze the trail of reform.

Just before the Judicial Committee of the Privy Council turned its attention to the last week to the predicament of Michael X, who has been kept in the condemned cell in Trinidad for nearly three years, it had spent seven days meticulously reviewing the legal authorities in a case from Hong Kong about state immunity.

In *The Owners of the Ship "Philippine Admiral"* (Philippine Flag) v. *Wallem Shipping (Hong Kong) Ltd and Telfair Shipping Corporation*, the issue centred on the claim by the Philippine Government that it was immune from legal process in Hong Kong where one of its ships had been arrested to pay a debt said to be due to local shipping merchants.

While the English courts have maintained the principle of absolute immunity, there has been a growing distaste for the rule where, as in many instances, the foreign state has been engaged in trading like any citizen of that state.

A good example of the courts' attempts to wrestle free from the bonds of an inflexible rule was provided by Mr. Justice MacKenna's decision three years ago in *Swiss-Israel Trade Bank v. Government of Israel* and *Bank of Israel v. Government of Israel*.

The Bank was the holder of certain bills of exchange drawn by a Liechtenstein corporation and accepted by the Ministry of Economy, Finance and Public Works of Israel and the Banco Provincial de Salta. The bills were made payable at a London bank, but were dishonoured on presentation. Mr. Justice MacKenna dismissed the ensuing action against the

Ministry, on the ground that the union's policy was to use the conciliation machinery. The union officials had done everything they could to solve the dispute. All the negotiations with management had been conducted by full-time union officials, although they were normally accompanied by shop stewards.

The state of affairs was inconsistent with a general implied authority of shop stewards to negotiate on behalf of the union or take industrial action. The case was in sharp contrast to the one nearly three years ago involving the same union's opposition to containerisation at Liverpool docks. In that case the House of Lords held there was general implied authority for the shop stewards to take action on behalf of the union.

Demise

The union had claimed it would use industrial action at the docks to promote the policy that container work should be performed by dockers and not by other workers at depots sited miles away from the port of embarkation.

In the London airport case the union policy was to achieve protection for its workers by negotiation and the conciliation machinery.

At the airport shop stewards did not have the implied authority to negotiate or take industrial action on the union's behalf. The workers had defiantly preferred to adopt a militant line which was at total variance with union policy. Hence the union could not be made liable for the damage caused to the concessionaires as a result of the workers' inducement to others to break their contracts with the concessionaires.

With the demise of the Industrial Relations Act the chief legal interest in the London airport case is whether the union can hold its judgment in the House of Lords.

It has been the almost invariable case that the Court of Appeal has come down in favour of trade unions only to have its decisions overturned in the highest court in the land.

It will be interesting to see whether the tradition is broken at a time when the legislative climate has restored to trade unions a high degree of protection from the vicissitudes of legal proceedings by management.

SOCCER

BY TREVOR BAILE

A whiter than white final

THOUGH MY heart chose Fulham, my head said West Ham, and logic won 2-0 in a peaceful, unassuming cup final, which, not surprisingly did not quite live up to that plethora of pre-match publicity.

The day had not brought off a brilliant success, since Christmas, have seldom looked more than an attractive, adequate middle of the First Division side. The losers, who have played above themselves to reach Wembley, are a pleasant, educated Second Division team, lacking the all-round class of Manchester United or Aston Villa.

The first half largely belonged to Fulham, who were particularly impressive in the opening 20 minutes. Moore's composure seemed to rub off on his less experienced colleagues, and they produced the more cultured football without achieving the goal their efforts warranted, mainly because Lock was always on hand to bluster his pressed rearguard.

The gradually West Ham found something approaching their true form, but, with their front three firmly held, it was only when their midfield men, especially Brooking, and their backs moved forward that they seriously threatened.

Unconvincing

Before Fulham had time to recover, they gave away another silly goal. Holland opened the defence with a lovely pass to Paddon. Mellor failed to hold his shot, and Taylor was there to do the necessary from close range. The goal was now over. Although Mullery and company tried to stage a comeback, it lacked conviction, and the F.A. Cup belonged to West Ham, giving them a place in Europe next season.

The final whistle was the signal for a mass invasion of the ground by some West Ham fans, which held up the traditional lap of honour. Why the invaders should have been so keen to get into the middle is a puzzle, for the trophy was not theirs.

Back trouble

He arrived at the first tee having flicked a couple of chip shots on the practice tee and almost as fast as he could sprinted across the front lawn to grab his golf shoes, golf balls and two gloves.

Suffice to say that Barnes struck a notable blow — a much needed one — for British golf with rounds of 68, 69, 71 and 73 for a three under par total of 281. He left four players two strokes adrift. They were Dale Haynes of South Africa, Neil Coles, the early leader, Irishman Eamonn Darcy and his controversial countryman John O'Leary, who all tied at one under par 282.

CRICKET

BY TREVOR BAILE

Profitable season in the offing

AFTER TWO happy years 1974 proved to be something of a financial disaster for most first-class counties. There were several reasons for this decline which threatens the existence of some.

Test match receipts dropped, because India failed to come up to expectations, Pakistan arrived too late to catch the public imagination in the way they deserved, and the England XI were short of personality, outstanding performers and youth. The weather was unsympathetic and the overall economic climate of the country even worse, with the result that the M.C.C. last year's income was down 10 per cent.

First, the Australians are playing four Test matches in an abbreviated tour, and after the success they enjoyed in the winter cricket lovers will want to see them in action, especially Messrs. Lillee and Thompson. Secondly, the World Cup, sponsored by the Prudential is being staged in June and is bound to attract a great deal of public interest.

This is the first ever international limited over competition and, though some of the early matches will possess small probable exceptions of Nottinghamshire, Lancashire, Warwickshire and Kent, the hopes of winning one of the semi-finals and that must provide money. Thirdly, commercial sponsorship — on which the whole structure of the first class game now depends has increased.

The one financial cloud is that cricket's negotiators, having extracted a pleasing sum from the BBC for televising the Prudential World Cup, are now arguing over the amount to be paid for the four Australian Tests. They naturally want a large sum as possible, but could be suffering from the common, though incorrect assumption that TV has a limitless supply of cash. If terms are agreed, the counties must lose as they would the M.C.C. last year, because they cannot possibly be compensated by the possibility of slightly larger gate receipts.

These tests will draw the public, irrespective of whether they are the box or not.

There are four domestic competitions for the 17 counties, and one too many and as the

last named have carried off a major trophy it would be pleasant to see them succeed. They have a long way to go, however, to be able to stand on their own feet, but they are unlikely to be weakened by the loss of a few players, unless they realise the potential of the game.

It is not possible to see with any certainty which will reach either of the finals, but the odds must be in favour of the Kent, the strongest and most consistent of the

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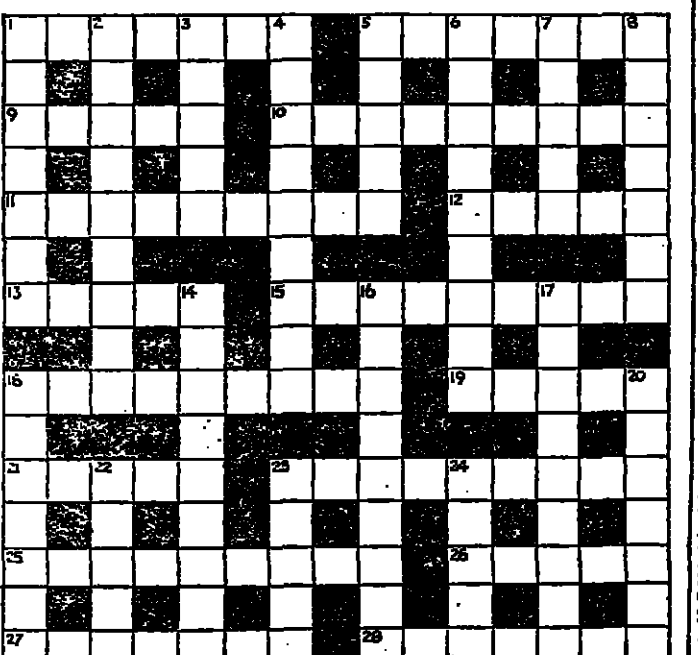
TV Radio

† Indicates programme in black and white.

BBC 1

8.35 a.m. For Schools, Colleges, 10.45 You and Me, 11.30 For Schools, Colleges, 12.30 p.m. Anno Domini, 12.55 News, 1.40 Pebble Mill, 1.45 Mary, Mungo and Midge, 2.20 For Schools, Colleges, 3.55 Regional News (except London), 4.00 Play School, 4.25 The Clangers, 4.35 Jackanory, 4.50 Blue Peter, 5.15 Hong Kong Phooey, 5.40 Magic Roundabout, 5.45 News, 7.00 Nationwide.

F.T. CROSSWORD PUZZLE No. 2,769



- ACROSS**
- Root for a reformer (7)
 - Fabric obtained from a beastly couple (7)
 - Difficult one turns out to be a sinner (6)
 - Depressed carpenter seeks first-rate securities (5, 5)
 - Finished pale and wan when in difficulties at the bank (9)
 - Children's favourite at the present time (5)
 - Board arrives to schedule (5)
 - Make up is to get better outside (9)
 - Contractor making a profit from pub (9)
 - Lot of gas discovered in oven mother means about (5)
 - First-class portion back bone (5)
 - American author reaches starting line by two (4, 5)
 - Trading place with one friend in a bellicose way (9)
 - Late but surviving with one way to live (5)
 - Reg and Stan together may be unusual (7)
 - Student at fifty getting a salary (7)
- DOWN**
- Understanding how to knock wine (7)
 - Cut up when daughter is taking on MP (9)
 - Was anxious to be caught by cardinal (5)
 - Book keeper influenced by heavenly balance (9)
 - Grave on which a bird stands in the main (9)
 - The Niger can be diverted as a rule (5)
 - Time for service there's the rub (7)
 - What comes out of early start on mother going to country (9)
 - Description of shaft of light coming in door by a 28 (9)
 - Thickens takes share of reputation (9)
 - Either be early or be ages (7)
 - One leaves parson to find church (7)
 - Pub next to the Queen Elizabeth is not as well furnished (5)
 - First person to shelter in scrum (5)
 - The thanks one gets for a letter from abroad (5)

The solution of last Saturday's puzzle will be published with names of winners next Saturday.

BBC 2

11.00 Open University, 11.00 Play School, 11.00 Open University, 11.00 Parents and Children, 11.00 Look, Stranger, 11.10 The Waltons, 11.10 The Goodies, 11.10 Horizon, 11.10 News Extra, 10.50 Open Door, 11.20 Closedown: Bernard Read reads 'To Those I Will Meet' by Steve Turner.

BBC 2 Scotland 6.00-6.10 p.m. Party Political Broadcast on behalf of the Scottish National Party.

LONDON

9.30 a.m. Schools Programmes, 12.00 Pippins, 12.15 p.m. Noddy, 12.30 Cuckoo in the Nest, 1.00 First News, 1.15 p.m. News, 1.30 Lunchtime Today, 1.30 Emmerdale Farm, 2.00 Good Afternoon, 2.30 'Escape in the Sun' starring Brian Bedford, 3.00 Cartoon, 4.20 Clapperboard, 4.50 Sky, 5.20 The Ghost and Mrs. Muir, 5.30 News from ITN, 6.00 To-day.

RADIO 1

6.00 a.m. News, 6.30 News, 7.00 News, 7.30 News, 8.00 News, 8.30 News, 9.00 News, 9.30 News, 10.00 News, 10.30 News, 11.00 News, 11.30 News, 12.00 News, 12.30 News, 1.00 News, 1.30 News, 2.00 News, 2.30 News, 3.00 News, 3.30 News, 4.00 News, 4.30 News, 5.00 News, 5.30 News, 6.00 News, 6.30 News, 7.00 News, 7.30 News, 8.00 News, 8.30 News, 9.00 News, 9.30 News, 10.00 News, 10.30 News, 11.00 News, 11.30 News, 12.00 News, 12.30 News, 1.00 News, 1.30 News, 2.00 News, 2.30 News, 3.00 News, 3.30 News, 4.00 News, 4.30 News, 5.00 News, 5.30 News, 6.00 News, 6.30 News, 7.00 News, 7.30 News, 8.00 News, 8.30 News, 9.00 News, 9.30 News, 10.00 News, 10.30 News, 11.00 News, 11.30 News, 12.00 News, 12.30 News, 1.00 News, 1.30 News, 2.00 News, 2.30 News, 3.00 News, 3.30 News, 4.00 News, 4.30 News, 5.00 News, 5.30 News, 6.00 News, 6.30 News, 7.00 News, 7.30 News, 8.00 News, 8.30 News, 9.00 News, 9.30 News, 10.00 News, 10.30 News, 11.00 News, 11.30 News, 12.00 News, 12.30 News, 1.00 News, 1.30 News, 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Businessman's Diary

U.K. TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
To-day	National Meat Trades Fair (cl. May 7)	Exbn. Centre, Harrogate
To-day	Welsh Toy Show (cl. May 7)	Cardiff Centre Hotel
To-day	Intnl. Automatic Vending Exhibition (cl. May 8)	Olympia
May 6-7	Fabrics from France Exhibition	Europa Hotel, W.1
May 6-8	Leather Expo.	Earls Court
May 6-8	Israeli Fabric Exhibition	Holiday Inn Hotel, W.1
May 6-8	Midlands Engineering Exhibition	Grangeby Halls, Leicester
May 6-8	Insulation '75 Exhibition	Queen's Hall, Leeds
May 10-17	Buxton Antiques Fair	Pavilion Gardens
May 12-16	U.S. Telecommunications Systems	U.S. Trade Centre, W.1
May 13-16	London Electronic Component Show	Olympia
May 13-16	Audio Visual at Work Exhibition	Metropole, Brighton
May 17-21	Leicester Motor Show	Grangeby Halls, Leicester
May 18-21	Display and Shop Equipment Exhibition	Olympia
May 19-24	Scottish Materials Handling Exhibition	Kelvin Hall, Glasgow
May 20-22	British Toy Fair	Canard Intl. Hotel, W.6
May 20-22	Fabrics for Spring '76	Celane House, W.1
May 20-23	Intnl. Conf., Tobacco and Newsagency Exbn.	Earls Court
June 2-6	National Printing Machinery Exbn.	Olympia

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	International Handicraft Exhibition (cl. May 8)	Florence
Current	Brussels Trade Fair (cl. May 11)	Brussels
To-day	Premium Show (Brit. participation, cl. May 8)	New York
To-day	Nor-Shipping '75 Exhibition (cl. May 10)	Oslo
To-day	Energy and Petrochemical Exbn. (cl. May 11)	Tehran
May 9-15	Intl. Packaging Exhibition	Dusseldorf
May 12-16	Nat. Industrial Production Show	Toronto
May 12-17	Intl. Furnace and Ind. Heat Equip. Exbn.	Paris
May 12-17	Surface Treatment and Ind. Finishing Exbn.	Paris
May 18-21	Stationery Show	New York
May 20-27	International Trade Fair	Tel Aviv
May 22-June 5	Intl. Communications Systems and Equip.	Moscow
May 23-26	Intl. Carpet and Textile Fair	Milan
May 23-29	International TV Equipment Exbn.	Montreux
May 26-June 3	Mach. and Equip. for Wood Industries	Hanover
May 29-June 3	Paris Air Show	Paris
June 3-5	Materials Handling (British joint venture)	Cincinnati

BUSINESS AND MANAGEMENT CONFERENCES

Current	London Grad. Bus. Sch. Corporate Fin. (cl. June 23)	Sussex Place, N.W.1
Current	Nat. Materials Handling Centre: Cost Reduction for Small Companies	Bloomsbury Centre Bld., W.C1
May 6	Lon. Ch. Comm. Export Documentation	Cafe Royal, W.1
May 6-7	Financial Times Nor-Shipping '75 Exhibition, Norwegian Journal of Commerce and Shipping, Berlingske Tidende, Helsingin Sanomat, Svenska Dagbladet and Fairplay International Shipping Weekly: Nor-Shipping '75 World Shipping Conference	Oslo
May 8-8	Inst. Chart. Accts.: Cap. Appraisal and Inflation	Slaughtman Manor, Crawley
May 8-8	Financial Training: Basic Cost Accounting	Cafe Royal, W.1
May 7-8	Inst. Prod. Eng. Industrial Noise Control	Mount Royal Hotel, W.1
May 8	Inst. Manpower Stud.: Women in Industry	Sussex University
May 8	Inbucon: White Collar Unions at Work	Connaught Rooms, W.C.2
May 11-16	Jersey Sch. of Motivation: Incentive Marketing	St. Owen, Jersey
May 11-16	Wales Intl. Man. Centre: Exec. Action Programme	Cheltenham
May 12	Inbucon: Unlocking Management Talent	Financial Times Cinema
May 12-13	Computer Power: Advanced NCC Filetab	Cannock, Staffs.
May 12-16	Louis A. Allen Ass.: Professional Management	Royal Bath, Bournemouth
May 13	N-E London Poly.: European Higher Education	Royal Festival Hall, S.E.1
May 13	Inst. Intl. Lic. Marketing in Challenged Climate	Centric Club, S.W.1
May 13	Henley Centre: Forecasts for U.K. Capital Mkts.	Royal Lancaster Hotel, W.2
May 16	BACIE: Tech. and Bus. Education Councils	Financial Times Cinema
May 19	Inbucon: Energy Conservation	Dunthorpe, Rugby
May 19-23	Kepner-Treese: Decision-Making	Kenilworth, Warwick.
May 20-22	Orr and Boss: Know about Offshore Oil	Tower Hotel, E.1
May 21	Inbucon: Managing Inflation	Financial Times Cinema
May 21-22	BSC: Urban Environment AD 2000	Metropole, Brighton
May 21-22	LAMSAC: The Computer and Trading Standards	London
May 27-28	Financial Times, Flight International and Air & Cosmos: World Aerospace and Air Defence Industries	Paris
May 27-30	Poly. Cen. Lon.: Applied Microcomputer Prog. Eng. Market Res.: Selling Eng. Products	115, New Cavendish St., W.1
May 29	Guardian Bus. Serv.: Effective Interviewing	Manchester Bus. School
May 29-30	IPM: Personnel Statistics	21, John Street, W.C.1
June 1	W. D. Scott and Co.: Job Evaluation	Kingsley Hotel, W.C.1
June 2-4	Assn. Cert. Accts.: Effective Internal Auditing	43, Portman Square, W.1
June 2-4	MIP-TV: World Wholesaling Convention	Russell, W.C.1
June 2-7	Ashridge Man. Coll.: Management Development	Cannes
June 3-5	Telecommunications '75 Conf. and Exbn.	Berkhamsted, Herts.
June 4	Inst. of Metallurgists: Materials Selection	Metropole, Brighton

HOME NEWS

State industries review by Consumer Council

BY SANDY McLAHLAN

THE NEW National Consumer Council which met for the first time on Friday has already been asked by Mrs. Shirley Williams, Secretary for Prices and Consumer Protection, to review the arrangements for consumer representation in the nationalised industries "with a view to enabling the industries to be more responsive to the consumers' needs."

This is the first reference to the NCC by a Government department. Since it is considered a matter of urgency the council has agreed to submit its report by March 1 next year.

The council has decided that its own first line of investigation should be into the problems of low income consumers. There will be four main lines of inquiry, with the nationalised industry industries again under scrutiny to discover whether their tariff structures discriminate against poorer people.

The second area to be explored will be to what extent the less well-off end up paying more for their goods than wealthier people, and special attention will be given to ways in which coloured families may find them-

selves at a disadvantage in certain circumstances. The question of the cost of credit to the less well off will also be considered, and the fourth line of inquiry will be to look at just how far people who live in rural areas have to pay more for their goods and services than do urban dwellers.

Each council member will receive £750 a year, except for the chairman of the national committees—to be called the Scottish, Welsh and Northern Irish Consumer Councils—who will receive £1,000 each. As part

MORE HOME NEWS, PAGE 31

time chairman of the NCC, Mr. Young receives a salary of £3,500 a year.

In addition the council has a full-time director and deputy director, whose appointments were also announced last week. Service range for assistant secretary and under-secretary respectively, and it is expected that the council will build a full-time staff of between 20 and 25 by the end of its first year of operation.

Distillery expansion 'may be postponed'

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

ANOTHER SCOTCH whisky (Some 85 per cent. of Glenlivet's sales are overseas.)

Capt. Tennant said that the Government should: (1) Issue credit on the payment of the U.K. excise duty. At the moment the distillers have to finance the interest on the cash wrapped up in duty payments while they wait to get it back from customers. This amounts to the industry making a permanent interest-free loan of around £80m. to the Government;

(2) Abolish discriminatory tax policies relating to the sale of alcoholic beverages within the U.K.; (3) Press, in accordance with the declared aims of the EEC, for similar measures overseas; (4) Exempt the industry from the profit controls laid down by the Price Code—only then can we successfully sell our products overseas at realistic prices, which in turn will generate the necessary cash flow so vital for the future of the industry."

U.K. Government policies were preventing the Scotch whisky industry earning increased foreign currency earnings and costing the Exchequer revenue from corporation tax.

Only if the Government made a number of important changes would "companies like our own be able to continue expanding: both their production and sales."

Profit-share scheme for Wedgwood

By Nicholas Leslie
WEDGWOOD IS introducing an unusual profit-sharing scheme for which over 6,000 of its employees will be eligible.

This supplements a scheme in operation for a number of years but available only to the 500 or so senior managers and executives.

The scheme will operate by 5 per cent. of pre-tax profits being set aside for workers. In 1973-74 the sum would have been about £212,000.

Those eligible must have completed 12 months' continuous employment, and will be paid by a dividend distributed according to the number of units in issue.

Units will be issued on the basis of two units for each complete £100 of gross pay in the financial year; one unit for each two years' continuous service up to 10 years, and then one unit for each year; and additional units to reflect management and supervisory responsibilities.

Wedgwood said yesterday that it expected in the first year the payout to average about one week's pay an employee.

Why late deliveries hit process plant industry

BY RAY DAFTER

CONFLICTS of interest had undermined the delivery performance of the process plant industry, according to a National Economic Development Office report published to-day.

The need to improve the performance had never been greater, U.K. companies were seeking to bring the North Sea oil discoveries into production as rapidly as possible; process industries needed to expand; and there were substantial export opportunities to be found in oil-producing countries and elsewhere.

And yet the problem of late deliveries had plagued the process industries, their contractors and plant suppliers for many years.

The report suggests practical steps to improve delivery performance including a checklist and guidelines. It also presents case studies on how various major companies tackled problems.

Sir Frederick Warner, chairman of the working party, stated that their was "no simple solution." Nevertheless, the report was a valuable contribution to the understanding of the problem, exploring reasons for delivery delays.

It found that there was a conflict within the system of customer, contractor and supplier. The user wanted his plant at the lowest possible cost which may mean, however, that quality is not consistent with quality.

production, the company said yesterday.

Electric lift truck production at Camberley will be gradually reduced as the redundancies take effect and the U.K. market will be supplied from Clark plants overseas.

Nearly 30 workers who make metal beer barrels at Alnham of Burton Latimer, Northants, economic activity and partly because of a fall in orders.

IN BRIEF

Betting down

Last year's betting boom has run its course. Provisional tax figures published yesterday indicate that off course betting in March totalled £13.9m—£1m less than in March last year. Total betting and gaming duties paid were £19.4m, compared with £15.74m.

'Pay up' warning

The Periodical Publishers Association said that because of severe cost pressures on its members it was considering taking action against advertising agencies which were repeatedly guilty of late payment.

Squatters lose

The 81 squatters in Tolmers Square, north-west London were facing eviction after the success of Gleniffer Finance Corporation,

'Halt Benn' appeal goes to Commons 'moderation forces'

MR. PETER WALKER, former Tory Trade and Industry Minister, yesterday called on Parliament's "forces of moderation" to halt the progress of Mr. Anthony Wedgwood Benn.

The Secretary for Industry had now become the dominant voice of British politics despite the overwhelming opposition of the moderate, to his objectives, said Mr. Walker.

Within two years, he would have achieved more in making Britain a Socialist State than the Labour Party had done in its entire history.

In a speech at Worcester, which also implicitly criticised the failure of the Tories to check Mr. Benn's progress, Mr. Walker said: "The Prime Minister has privately and publicly lost control over him."

Mr. Benn "like many dangerous politicians during their rise to power"—had been treated as a joke by politicians and businessmen.

But he had "immense energy, dedication and ability"

and major power bases in Labour Party's executive, wings and militant leadership.

On four occasions, Mr. Benn had "slayed the face" of the Prime Minister in his "total and opportunistic" on the Government's policy of inflation and the reduction of pension funds for the sorry investment in the programmes.

Mr. Wilson had been less to remove him and Benn had now "immense power over the country's industries, policy and entire economy."

No Government Minister in the past 20 years had set objectives more remote from the aspirations of the majority of the British people yet had greater success in achieving them.

"Unless he is checked, checked now, this Party will have failed in its purpose. Parliament has failed in the aspirations of the nation."

Serious autumn shortage faces egg market

BY RICHARD MOONEY

A WARNING that U.K. housewives could be faced with rocketing egg prices towards the end of the year unless the Government takes action against the importation of cheap eggs, particularly from France, has been made by Mr. Don Avery, chairman of the National Farmers' Union poultry committee.

The contraction of the U.K. egg industry means that the nation could not now satisfy its own needs, Mr. Avery said. A similar pattern of contraction because of uneconomical prices on the Continent would soon lead to a situation where supplies of foreign eggs to make good the domestic shortfall would simply not be available.

In the absence of Government action, the U.K. egg market would be in serious shortage "probably by the autumn and almost certainly by the end of this year."

The NFU unveiled at the week-end its proposals for a modified EEC regime to help stabilise the European egg supply-demand situation. The scheme concentrates on the adaptation of EEC measures designed to deal with surplus and shortages of other commodities for controlling the shell egg market.

It includes export restrictions, the financing by the European Farm Fund of egg products as substitutes for the World Food Programme, aids for private fund-

storage of egg products, the use of old hens, the importation of additional capacity, and restricting the exportation of eggs.

Mr. Avery said that the existing EEC egg regime consisted solely of measures designed to protect common countries from low-price imports. "This has been sufficient to prevent wide fluctuations in both producer and consumer prices."

Talks had taken place between the Ministry of Agriculture and the Danish producer organisations and our proposals will be fully tabled for discussion COPA, the organisation of European farmers' unions, on 12th.

The NFU plan envisages measuring of a "target" based on the costs of production of a reasonably efficient producer plus a reasonable profit element against a rolling average representative egg price. The Committee envisaged support measures to be introduced or modified progressively as the rolling average fell below or rose above target price.

It is proposed that the authorities would administer schemes but the cost would not be met by the World Food Programme, aids for private fund-

Marketing Hydraulics in the EEC

How to increase market penetration

A one day Conference organised by the Mechanical Engineering EDC in association with the Association of Hydraulic Equipment Manufacturers.

Tuesday 20th May 1975
National Economic Development Office, Millbank Tower, Millbank, London, SW1P 4QX

A vital conference for all those involved in the UK Hydraulics Industry.

A report from the Mechanical Engineering EDC-HYDRAULIC EQUIPMENT IN THE EEC—IMPLICATIONS FOR THE UK INDUSTRY (available from NEDO books price £25) has a clear message for the UK hydraulics industry.

* Now is the time to ensure a firm foothold in the EEC market for hydraulic equipment. Delay at this stage will make later entry to this market far more difficult.

* For success in the EEC nothing short of a major marketing campaign by UK firms will do. This should result from learning the lesson and developing the methods of UK firms already successful in this area.

* Future expansion depends on maximising sales volume per product and other elements of cost. For the UK industry this means structural change is needed.

To help get the message of the report over to the industry the Mechanical Engineering EDC is promoting a conference which it is hoped will be a mind-former for the industry. Our aim is to bring together senior executives with involvement in hydraulics and to provide them with an opportunity to get together with their colleagues to discuss the way they react to the report's recommendations and how its proposals can be effected.

The format is designed to allow the fullest possible participation of the industry representatives in the audience. A panel of distinguished speakers including the Director General of the NEDO, Sir Ronald McIntosh, will initiate and contribute to the discussion on the topics in the programme.

PROGRAMME

Session 1. Chairman's opening remarks
Opening address by Sir Ronald McIntosh, Director General of the National Economic Development Office
Coffee
Session 2. The EEC challenge for the UK hydraulics industry. Followed by discussion. It is hoped the session will revolve around the possibilities of reorganising the industry.
Session 3. Hydraulics industry in European markets.
Session 4. Marketing in the UK hydraulics industry. Followed by discussion.

REGISTRATION FORM (Please use BLOCK CAPITALS)
Please register the following delegate from this company to attend the conference:
Name: _____ Position: _____
Date: 20th May 1975 at the National Economic Development Office, Millbank Tower, Millbank, London SW1P 4QX
Fee: £12 per delegate which includes morning tea, a buffet lunch and admission to the conference.

Name: _____ Position: _____
Organisation: _____
Address: _____

Confirmation will be sent to this address unless otherwise stated.
I enclose cheque/return made payable to the National Economic Development Office.
Please post this completed registration form with assistance to Room 1537
National Economic Development Office
Millbank Tower, Millbank, London SW1P 4QX

FT/5

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Handwritten signature: J. J. in Lito

OVERSEAS NEWS

Bonn coalition partners make gains in state polls

BY JONATHAN CARR

BONN, May 4.

THE WEST German coalition government successfully cleared the hurdle of a mid-general election today, thanks in particular to a substantial boost in support for the Liberal Party.

The result of the polling means that the Bonn coalition under Chancellor Helmut Schmidt of Social Democrats (SPD) and Liberal Free Democrats (FDP) can now breathe very much more easily.

It was conceivable that through the voting in the states of North Rhine-Westphalia and the Saarland, the opposition Christian Democrats (CDU) could have seriously upset the balance of Federal power in Bonn. This has not happened—even though the CDU in both states gained somewhat better results than it did in the last state parliament elections there five years ago.

The election in North Rhine-Westphalia was the more important of the two for this is the most populous state in West Germany containing nearly one-third of the country's eligible voters. Furthermore, the State Government there is made up of the same two parties which form the Bonn coalition. An upset here could well have presaged a

reading of the Federal alliance. The CDU, which gained 46.3 per cent of the vote in the last state elections, had to obtain the absolute majority this time to secure government hence there appeared no prospect of separating the SPD-FDP. In fact it gained 47 per cent, according to computer predictions late tonight.

The SPD meanwhile lost some ground—as it has done in every provincial state election for the past 18 months or so. This time it gained 44.8 per cent, against 46.1 in 1970. However, its partner FDP pushed its 1970 total of 8.5 per cent up to 7 per cent this time.

In a first reaction to the results, Herr Schmidt said that he felt voters had displayed their disbelief in the "pessimistic prognoses" of the opposition on the economy.

By retaining North Rhine-Westphalia, the coalition parties have also averted the prospect of having their legislation slowed down if not blocked altogether in the Bundestag, the Federal upper house. This is because the Bundestag is made up of representatives of the federal states and the CDU already has a slight majority. This would have been increased had North Rhine-Westphalia fallen into CDU hands, and committee work between Bundestag and the lower house, the Bundesrat, would have been likely to stagnate.

In the Saarland, the expected neck-and-neck race long forecast has indeed emerged, to bring about a parity situation in parliament, with the CDU having 25 seats and the SPD and FDP also 25 between them. It was not clear to-night exactly what state government will finally emerge. Up to now the CDU has formed the Saarland Government alone, and it was claiming to-night that it could still remain in power.

The FDP and SPD, however, were pointing out that in voting percentage terms they were the true winners. Intensive talks will now have to be held between all three parties to find a solution. Last time the CDU gained 47.8 per cent, while this time it managed some 49 per cent. The SPD won some ground, gaining 41.8 per cent, against 40.8 per cent, before. The FDP only gained 4.4 per cent last time and was not represented in Parliament. This time it managed about 7.4 per cent.

Turkish troop build-up

ANKARA, May 4.

TURKEY is reinforcing its troop strength along the Aegean coast and in Thrace to counter an alleged military build-up by Greece, Deputy Premier Alpaskan Turkes said today.

"We are taking necessary security measures. We are pushing troops to guard our homes, our cities. We have security forces all in Thrace and they are all in alert position," he told Reuters.

Mr. Turkes, leader of the small, right-wing National Movement Party—one of the four in Premier Suleyman Demirel's right-leaning coalition—accused Greece of massing troops on Turkish coasts and borders and trying to threaten Turkey militarily.

Echoing previous government statements, he said the Greeks were militarising the Dodecanese islands, off Turkey's south-western coast and had sent at least 30,000 men to Rhodes alone. Eye-witnesses in South Western Turkey reported to-day that several Turkish units had recently been moved into Mugla province, opposite Rhodes.

Americans deeply divided on influx of Vietnamese

BY PAUL LEWIS, U.S. EDITOR

WASHINGTON, May 4.

IN THE national mood of anger and frustration which has accompanied America's humiliation in South Vietnam, public sentiment seems to be turning against the 121,000 Vietnamese refugees hoping to start a new life in this country.

To-morrow, Senators Javits and Pell will introduce fresh legislation to provide whatever money may be needed to assist them following the defeat of a first Bill in the House of Representatives last week. And the Administration has asked Congress to endorse waiving immigration procedures on the whole 120,000—twice its first estimate.

In the end, Congress probably will go along with both requests and America's traditional vision of itself as a home for political exiles will triumph. But there is no mistaking the fact that many in Congress have reservations about the exercise and that much public opinion is hostile. Congressmen report that their mail is largely opposed to admitting and helping the refugees.

Concern over unemployment and racial prejudice are clearly major factors and were to be expected. But what is more worrying is that the debate over the refugees also reflects popular mistrust of the Administration and its foreign policies, as well as a deep desire to be rid of the Indo-China involvement completely.

It is significant in this respect, for instance, that the U.S. accepted virtually without question 800,000 Cuban refugees after Castro took power and that the country still receives about 400,000 new immigrants from various parts of the world each year.

Yesterday, Senator McGovern contributed to the general mood of hostility towards them by predicting that 90 per cent would soon want to go back, and that it would be quite safe for them to do so.

Yesterday morning, the State Department estimated that 9,670 refugees had already been processed through re-location centres in the U.S. with another 5,980 waiting in military camps on the American mainland.

A further 72,000 were on ships in the Western Pacific, while 39,350 were in overseas bases such as Guam, Wake Island and the Philippines.

'Unexpected' refugees reach Thailand

BANGKOK, May 4.

A SECOND convoy of some 200 to 250 foreigners who took refuge in the French Embassy, when Phnom Penh fell to the Khmer Rouge, was due to have left the Cambodian capital yesterday, a journalist in the first group said today.

The first convoy of about 600 people, who arrived in Thailand yesterday, took four days to make the 250-mile journey. On this basis the following party could reach the border on Tuesday, but French officials said yesterday that they did not expect them until Thursday.

The first evacuees, after reaching the Thai-Cambodian border yesterday, in 25 open trucks, refused to say anything about the situation in Cambodia or the drive out until the last foreigner in the embassy compound arrives in Thailand.

While many of them to-day swam and shopped, those in the French contingent heard they were to be flown to France to-morrow.

The 450 French citizens evacuated from Cambodia will be flown home to-morrow in an Air France Boeing 747. French officials in Paris said today.

One official said that a jumbo jet would be flown to Bangkok either from Paris or Tokyo.

A small truck convoy deposited another 98 foreign refugees from Cambodia at the Aranyaprathet border crossing late on Saturday and Sunday, according to diplomats and border police.

Organisers of the evacuation of foreign refugees from the French Embassy in Phnom Penh—which brought out 601 people

ing "of tens of thousands of Cambodians loyal to the Lon Nol regime."

The magazine said that the disclosures were made in Khmer Rouge communications intercepted by U.S. intelligence.

The first victims of the bloodbath were said to be officers of the Cambodian army and some Government officials. All officers down to the rank of second lieutenant were to be killed along with their wives.

The magazine says that Cambodia has had no telephone or telegraph communications with the rest of the world since the fall of Phnom Penh "and U.S. intelligence officials have suggested that the bloodbath was one reason for the news blackout."

could ultimately lead to the kill-Reasons

Asean invitation 'too early'

BY OUR OWN CORRESPONDENT KUALA LUMPUR, May 4.

THE MALAYSIAN Prime Minister, Tun Abdul Razak said today that it would be premature for Malaysia to extend an invitation to the new Government in South Vietnam to invite them to attend the Asean meeting as they were foreign ministers meeting of the Association of Southeast Asian Nations (Asean) beginning in Kuala Lumpur on May 13.

Speaking on his return from the Commonwealth Prime Ministers' conference in Jamaica, while the Vietnamese people were fighting for their independence, the Malaysian Communist were bandits, fighting to overthrow a popularly elected government.

Hussein in recognition offer

BY OUR FOREIGN STAFF

AMID SIGNS that a major new American initiative in the Middle East is in the offing King Hussein of Jordan is quoted as saying that all the Arab confrontation states would agree to recognise Israel if the Jewish state withdrew from all occupied lands and recognised the rights of the Palestinians.

King Hussein is quoted in the prepared text of a speech he is due to deliver on Tuesday at a military college in Charleston, South Carolina, that in exchange for withdrawal the Arabs would end hostilities, extend diplomatic recognition and move towards a final peace treaty with Israel.

In his speech, an advance copy of which the Los Angeles Times reports it has obtained, the Hashemite monarch claims to be speaking for Syria and Egypt too.

At this stage observers have no way of judging whether King Hussein has been mandated to say this—even though it is not entirely new. It may be a trial balloon to test Israel's reaction, set up in the run-up to the next step in negotiations which will almost certainly include a resumption of the Geneva conference.

Egypt would almost certainly accept such an all or nothing formula and Syria, even though it might not say so at this stage, might also be persuaded. The Palestinians, however, would be very unlikely to and the key would be to reconcile their position with Israel's demand for secure and recognised borders.

Signs that the U.S. is preparing to launch another initiative—President Ford is due to meet both the Egyptian President and Israeli leaders in June—were hardened when Israeli Foreign Minister Vignat Allon, in an interview published in Paris, is quoted as raising the possibility of resuming an Israeli-Egyptian dialogue through the mediation of U.S. Secretary of State Henry Kissinger.

Starfighter talks fail

BY DAVID CURRY

BRUSSELS, May 4.

A FULL-DRSS Belgian-Dutch summit meeting over the weekend to discuss the purchase of a replacement for the Starfighters now operated by the air forces of the two countries, and of Denmark and Norway, broke up without any prospect of an early decision.

Defence Ministers from the four countries are to meet in Brussels on May 12 to continue Anglo-French Jaguar and the Swedish Viggen were still on the table.

Clerides call for flexibility from Turkish Cypriots

By Paul Lendvai

VIENNA, May 4.

FOLLOWING the end of the week-long Vienna talks on Cyprus, Mr. Glafkos Clerides, the leader of the Greek Cypriots, today told the Financial Times that it was now up to the Turkish Cypriot side to show good will and flexibility at the next round of the talks scheduled to be held here between June 5-9.

The agreement to meet again and the commitment by both sides to submit concrete proposals about substantive issues such as the powers and functions of the central government, the extent of the geographical areas controlled by the two communities respectively and the resettlement of refugees was re-emphasised by him as a positive aspect.

Mr. Clerides hoped, however, that next time there would be a dialogue between the two sides because the eight closed meetings last week, held under the auspices of U.N. Secretary General Kurt Waldheim, were mainly a very long monologue on his part.

Getting people together.

There's no substitute for seeing a man face-to-face, hearing the words from his mouth and feeling the warmth of his handshake.

The world is a lot smaller than it was 15 years ago. Jet travel on Boeing aircraft has helped bring about this change.

National leaders can be seated in an international conference in a matter of hours. Businessmen can be on the other side of the world the same day. Holidaymakers can tour many countries in a single week.

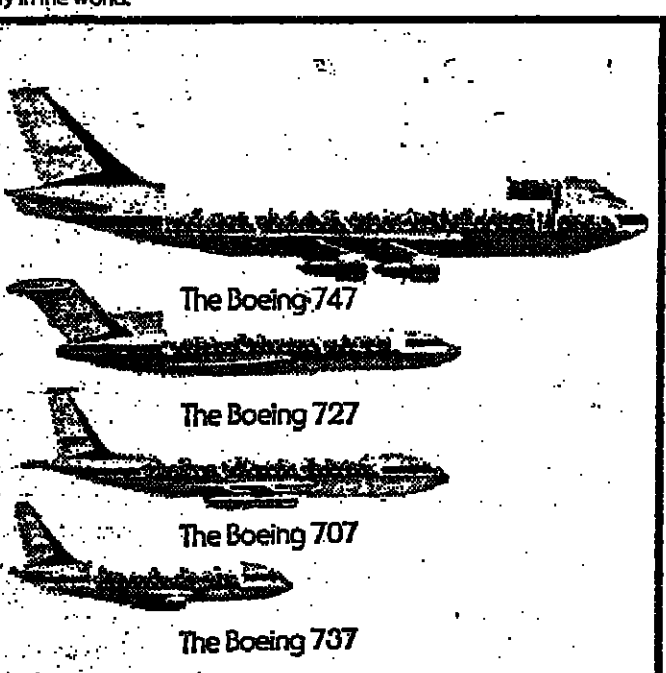
The favourite way of getting together these days is on the Boeing 747. More people prefer to fly by this luxury jetliner than any other plane in the air.

It's the Queen of the Sky. There's an upper deck lounge for first class passengers. The cabin area throughout the plane is spacious and comfortable, with overhead stowage for hand luggage.

On your next business trip, ask for reservations on the Boeing 747. Or plan to get together with someone special in your life. On this popular jetliner.



More than 80 million passengers have flown the 747 to every major city in the world.



The Boeing 747: The most popular family in the sky.



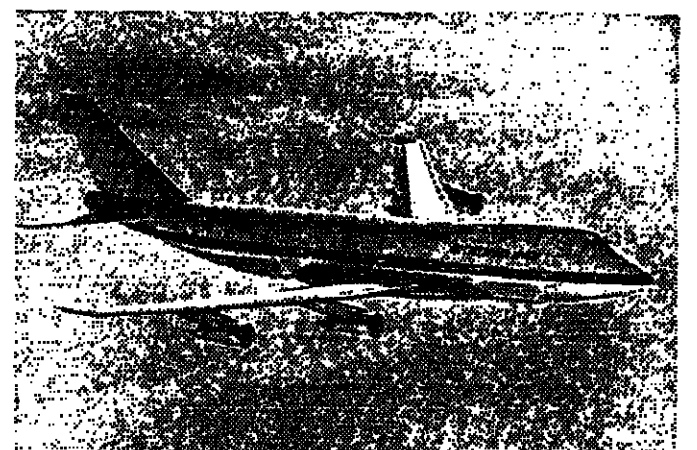
Capacity of the Boeing 747: up to 490 people. Nearly triple that of the 707.



The 747 is the Superjet, with spacious interior, overhead stowage, and upper-deck lounge.



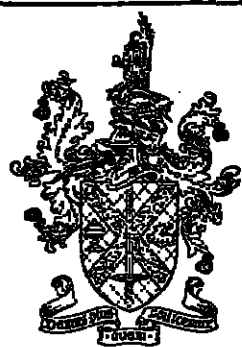
More than 30 airlines now fly the 747.



Airport congestion has been relieved because the 747s can handle more people.

Pearl Assurance Company Limited

Statement by the Chairman, Mr. S.C. McIntyre, MBE, FCLIS



BEFORE turning to the year's results I should refer to the retirement of Mr. Duncan Dallas, after 47 years with the Company. Mr. Dallas served on the Field Staff until 1970 when he joined the Board. He has our very real gratitude for his valuable contribution to our affairs and takes with him our good wishes in his retirement.

The year did not afford a good climate for our business in the United Kingdom, beginning as it did with the three-day week and continuing with accelerating inflation and a prolonged and serious fall in investment values. The three-day week made business getting and premium-collecting more difficult for our staff, whilst inflation has added continually to our costs. In such circumstances the results achieved at Home must be regarded in most respects as reasonably encouraging and forming a good base from which to continue our operations in 1975.

It has been particularly helpful in relation to our year-end decisions that the final stage in the fall in Stock Exchange prices, to exceptionally low levels, proved to be a temporary phase and that the resulting depreciation in the assets of our long-term business, compared with balance sheet values, was fully made good before the end of January. Overseas, unsatisfactory results in Canada and Australia continued to dominate the general branch experience, which showed a substantial loss.

New Life Business

In almost all respects new life business in 1974 was materially higher than in 1973. The combined new annual premiums, at £17.1m, were up by 16½ per cent. Separate figures for the two branches are as follows:

Industrial branch: new annual premiums up by 18 per cent to £10.9m; new sums assured up by £33m to £171m.

Ordinary branch: new annual premiums up by 13 per cent to £6.2m; new sums assured £265m compared with £224m; and new considerations for annuities somewhat down at £6.7m.

Life Business in force

The total life business in force at 31st December 1974 comprised sums assured and bonuses of £2,360m, compared with £2,116m for 1973, and annuities and bonuses of £21.7m compared with £18.5m.

Combined premium income for 1974, for the two life branches, was £90.2m, an increase of £6.9m over 1973, and once again the industrial branch increase was proportionately the greater.

Total payments to policyholders for the year—claims, annuities and surrenders—came to £72.3m compared with £68.3m for the previous year. Combined death claims were almost unchanged on the year but there was a marked increase in surrender payments in both branches. The growth in surrenders continued the recent trend in the ordinary branch but represented a significant change in the industrial branch, where after falling for two years, payments were back to the level of 1971—though this still shows, of course, a fall in relation to the business in force.

In both branches there was a serious increase in the expense ratios—up from 35.29 to 37.06 per cent in the industrial branch and from 27.32 to 29.87 per cent in the ordinary branch. New business growth partly accounts for the increases but the major elements are in salaries and other staff-related costs, including pensions and National Insurance contributions, and in the cost of postage and telephones and of rents and rates. Further very serious increases in these latter items have already occurred or are in prospect for the immediate future.

The need for real growth

I make no apology for writing again this year under this heading. Indeed, the acceleration of inflation since this time last year has made the problem even more acute. When expenses that are not directly related to premium income or to new business are forced upwards under inflationary pressures,

it is vital that as quickly as possible premium income should increase by at least the same rate. It has not been too difficult in the general branch, with its annual contracts, to achieve progress at that kind of level. But in the life branches, where premiums under existing policies cannot be increased, it is a very difficult task for the Field Staff to secure new business on a scale that lifts the total premium income to the requisite extent. In common with many other life offices, we certainly did not achieve the necessary increase in 1974.

However, as I reported last year, we are, with the co-operation of the staff and their unions, making very serious endeavours to improve our new business productivity and the maintenance of the existing business, as well as taking all practicable measures to contain and where possible reduce our costs. All these aspects are important if we are to be able to continue offering good value to our policyholders for the savings element in their policies, for unless we—and indeed the industry as a whole—can do so, the willingness of people to continue to make medium and long-term saving will diminish. That in turn would make our task more difficult.

But as I say more than once in this statement, the real solution lies in the conquering of inflation, for the benefit not simply of the industry but for the nation as a whole.

Asset Values, Valuations and Terminal Bonuses

Last year I was able to report that at the end of 1973 market values of our assets, though lower than a year earlier and still falling, were well above balance sheet value.

In our mid-year statement, we were still able to report an excess of market value over book value, but the continuing fall in investment values produced a situation at the year-end in which we had a total shortfall, for the long-term funds, of some £70m compared with the balance sheet total of £738m. We had accordingly to consider the terms of the certificates that we are required to give in conjunction with the balance sheet and accounts. However, it became clear quite early in the New Year that the final serious dip in Stock Exchange prices had been an aberration that was being quickly corrected by the market, and before the end of January our market value deficiency had disappeared. Since we are operating a long-term business, in which participating policies play a very large part and in which, therefore, it is extremely helpful to be able to maintain consistency from year to year in the valuation of assets and liabilities, if it remains proper so to do, we were reluctant to move from our normal balance sheet asset valuation. The Actuary was able to report that, had we nevertheless wished to adopt one form or other of market value presentation, it would have been appropriate for him to make modifications to the bases for valuing liabilities that would have shown additional surplus sufficient to offset the difference between the asset valuations. This was an important factor in reassuring us that it would be entirely proper, despite the market value at the year-end, to maintain our normal balance sheet asset valuation. This, of course, enabled the Actuary to retain unchanged the main elements in his valuation of the liabilities.

I have thought it proper to write at some length on this point in elaboration of the unusual certificates and notes that accompany the accounts. I am pleased to add that an approximate valuation of the assets at the time of preparation of this statement showed an excess of market values over book values, for the long-term fund, of nearly £100m.

A consequence of the fall in market values has inevitably been, as I foreshadowed last year, a further fall in the rates of terminal bonus declared on this occasion. The smoothing elements in our system do mean, however, that our policyholders whose policies become claims during our next 'terminal bonus year' will still receive very useful additions to their sums assured (or annuities) and reversionary bonus.

The different composition of the investment portfolios for the short-term business and the stockholders' fund has meant that even at the lowest levels early in January there was still an excess of market values over balance sheet values, taking both funds together. The solvency margin at 31st December 1974, for the short-term business, was still at the satisfactory level of 35 per cent of premium income or, at market values, 43 per cent.

The Government's proposed Guarantee Scheme

The failures and rescues of a few small life insurance companies that had ventured unwisely into specialised

fields of activity have led the Government to propose legislation to compel other companies to bear the cost of shortfalls arising from future failures. There have been lengthy and detailed discussions between the Secretary of State, the Department of Trade and the industry. In these, the industry has made clear its basic belief that such legislation is unnecessary and undesirable. The Department of Trade has ample powers, under the legislation introduced in 1973, to make it virtually impossible (short of outright fraud) for further failures to occur.

As a result of these discussions, however, the industry has agreed to go along with a restricted measure of support for private policyholders if such a failure were to happen. We ourselves as a predominantly 'with profits' life office, are basically opposed to the compulsory use of our policyholders' funds to ensure full benefits for other policyholders in such circumstances. But we have nevertheless supported the efforts the industry has been making to try to ensure that the Government's scheme is as fair and practical as possible, within reasonable limits. At the time this statement is being prepared it is not clear whether these efforts will succeed. We hope they will, but if not, then we consider that we have a duty to our policyholders to support all proper efforts to see that the proposed legislation is either defeated or amended to make it acceptable. In the meantime, I repeat our basic view—that it is not right for the funds of policyholders in sound companies to be taken to support companies which through mismanagement have proved unable to meet their commitments to policyholders.

Pensions

Pension provision has become especially topical in recent times for two separate, and yet in some ways related, reasons.

State pensions have unhappily been a political football for many years past, with proposed new schemes having gestation periods longer than the lives of Parliaments. In some respects this situation appears to have improved markedly, with the development of what is almost a bi-partisan approach in respect of major aspects. This will be generally welcome, with the prospect that yet another round of expensive, non-productive work, for employers, pension funds and insurance companies, will be avoided. Nevertheless the Government's professed concern to encourage the development of good occupational pension schemes as alternatives to the earnings-related component of the proposed state scheme must still be viewed with scepticism. This is because their proposed requirements for contracting-out of the earnings-related part of the scheme will put an open-ended commitment on employers for future provision in respect of employees who leave after five years' qualifying service. With inflation at anything like recent levels and the absence of appropriate inflation-proof investments, it is difficult to see how employers can properly undertake such commitments, and if they cannot, then what are at present good occupational schemes, will not be able to exist, unadjusted, 'on top of' the proposed state scheme.

Inflation has also become a very serious factor for any final-earnings pension scheme, such as we have for our own staff. Every general increase in earnings entails a corresponding increase in the liability for accrued benefits in respect of past service, apart from requiring an increased contribution for the current year's service. It cannot be expected that employers (and in our case, policyholders) can go on financing ten, fifteen or twenty per cent additions to the existing liabilities in addition to contributions for current service.

This is yet another reason, important to the millions of pension fund members, why it is vital for the Government to lead the way to the conquering of inflation.

Investments

The balance sheet shows separate figures for the long-term, short-term and stockholders' funds. The long-term business dominates the scene and this section deals mainly with the figures for the company as a whole.

Total assets of the company at balance sheet value rose by £53m to £778m after a further writing-up of the property portfolio by £54m (net of tax provision).

Gross investment income increased by £8m to just under £61m. The percentage contributions by main sources, for last year and 1973, were:

British Government securities (including future redemption profits)	22.8	(22.0)
Debentures and loan stocks	16.6	(18.7)
Mortgages and loans	10.3	(10.7)
Property	12.0	(12.0)
Ordinary shares	29.5	(31.5)
Other assets	8.7	(5.1)

The contribution from 'other assets' again rose materially as interest rates and the size of balances kept on short-term deposit continued to increase. At the year-end, short-term deposits in the United Kingdom amounted to £574m compared with £163m the year before. Of such deposits £50m related to the long-term business and represented 6½ per cent of the long-term assets.

The building up of additional liquidity was a continuation of the policy adopted during the previous year in view of the serious business and investment uncertainties that arise from the many problems caused by high inflation.

Against the background of a deteriorating inflationary situation, investment policy in 1974 was directed towards some diminution in fixed-interest commitments accompanied by a measure of investment in sound U.K. industrial equities on the ground that despite current difficulties many values seemed to discount the poor immediate outlook and that in the event of extreme conditions arising investment in basic economic activities should be capable of retaining a value in real terms.

Over the year, gilt-edged securities were reduced by £9m and other fixed-interest investments by £7½m. Gross advances under house purchase mortgages totalled £9½m; after repayments of £4½m, net lending amounted to £5m.

Equity transactions were predominantly in United Kingdom shares. Purchases totalled £14½m but disposals, largely through acceptances of cash offers, reduced net equity investment to just over £6m.

Net investment in property amounted to £5½m and the portfolio was written up by £5½m. The forward programme at the year-end comprised planned purchases and developments totalling £15½m. The property investments and commitments include £4m in respect of our own development at Peterborough to house our computer operations and related departments.

The year-end valuation, at mid-market prices for quoted investments, directors' valuation for unquoted investments and based on the directors' consideration of a valuation by the company's surveyor for real property, showed the following figures in relation to balance sheet values (1973 figures in brackets):

	Balance sheet value (£m)	Year-end valuation (£m)	Appreciation (+) / depreciation (-) (£m)
Ordinary shares ...	226 (215)	193 (362)	-33 (-147)
Fixed interest securities ...	265 (288)	173 (236)	-92 (-52)
Real property ...	105 (88)	166 (221)	+61 (+133)
Loans and mortgages (mainly house purchase)	94 (90)	68½ (70)	-25½ (-20)

These figures reflect the unprecedented falls that occurred in 1974 in the value of all types of securities in the United Kingdom and in most major markets abroad.

The value of the currency premium on overseas investments at the year-end which amounted to just over £19m (1973—£11m) after allowing for potential surrender requirements, has been ignored in the valuation shown above.

Included in the foregoing figures are those relating to the short-term and the stockholders' funds where there is a net appreciation of £565,000 on stock exchange securities on a combined asset total in the balance sheet of £40½m. To this appreciation should be added £780,000 of currency premium net of contingent surrender obligation.

The figures I have given do not allow for the tax that would be payable or recoverable on a realisation of gains or losses on the investments.

The yield on the life funds of 8.47 per cent (7.91) in the ordinary branch and 8.46 per cent (7.94) in the industrial branch resulted from significant increases in dividend and rental income as well as interest income including short-term deposits.

The investment income of the short-term fund was £2.44m (£1.80m) and that of the stockholders' fund £1.08m (£0.90m).

Life Valuations and Bonuses

The valuations of the life liabilities have been made on the same basis as for 1973 except for changes of minor effect in the ordinary branch.

In the ordinary branch the surplus for the year was some £1.4m higher than in 1973, at £17.6m. We have been able again to increase the reversionary bonuses on United Kingdom policies, whilst, as I mentioned earlier, the terminal bonuses are at a lower level than last year.

The bonuses declared for the overseas territories are similar to those for 1973 except that the terminal bonus for South Africa is at a reduced level.

In the industrial branch the surplus for the year was £16.0m. The reversionary bonuses are at levels equivalent to those for 1973, and the terminal bonus, as with the ordinary branch, is at a reduced level.

lent to those for 1973, and the terminal bonus, as with the ordinary branch, is at a reduced level.

General Branch

Premium income in the general branch, 'world wide', increased by £2.6m, approximately the same amount as in 1973; in percentage terms, therefore, the growth rate was lower—13½ per cent compared with 16½ per cent. The lower percentage is partly due to our withdrawal from some agencies as reported in earlier years, to loss of income in New Zealand due to certain classes of insurances coming under State control and to our withdrawal from a London casualty pool. The increase in the Home account was 17 per cent, not far from the average rate of inflation during the year but by the year-end not in fact representing true growth in the account.

The underwriting loss was just under £3.5m compared with £2.25m in 1973. A substantial increase in the investment income earned on the general insurance fund reduced the net loss to £1.24m.

The increased underwriting loss reflects a deterioration in our Home account arising from a higher-than-average number of large fire and pecuniary loss claims, including involvement in the Flixborough disaster, which affected our relatively small industrial and commercial portfolio, continued adverse results in Canada and Australia—in the latter case arising from the reinsurance protection given to our associated company—and to terminal losses from our participation in the London casualty pool.

Vigorous action has already been taken to reverse the worsening trend that has appeared in our accounts over the last two years. In the case of the London casualty pool we withdrew our participation at the end of 1973 and, although the account will take some years to run off, provision has been made in 1974 for all known and anticipated losses. Canada has been a source of some concern for a number of years now and we have been examining ways of correcting the situation. Unfortunately our studies have not produced a satisfactory answer to the requirement of a return to profitability and it was with

years and put the account on a profitable basis.

The personal accident account with a premium income of £700,000 mainly in the Home market produced an underwriting loss. This account is also under current review.

We have seen an overall improvement in our other direct underwriting overseas and there is reason to believe that the strong action taken in these areas is having the desired effect although some problem areas remain which will be kept under examination.

Our subsidiary companies in the USA and UK were both adversely affected in their underwriting results. 'Monarch' in Brazil had a profit outcome due to buoyant investment income. The 'Monarch of Ohio' in the USA, which is largely a long-term fund, suffered from the general market claim deterioration and from the fall in stock market values. It still maintained a healthy policyholders' surplus position at the year-end.

The marine, aviation and transport account has shown a marked growth mainly due to our expansion in London market marine writings. 1972 account has been closed showing a satisfactory outcome and we have continued our policy of maintaining the fund well in excess of liabilities after the transfer to profit and loss account.

Proposed Dividend

In considering their recommendation for a final dividend, the directors have been influenced by a number of considerations.

The long-term business transfer profit and loss account are a slightly higher than those for 1973 largely because of the smaller component corresponding to the cost terminal bonuses. This component inevitably fluctuates from year to year and it is appropriate to have regard to its average level rather than to individual high or low values.

The general branch results have been unsatisfactory but action has been and is being taken. As I mentioned, we have withdrawn from the end of 1973, from a London casualty pool, for which terminal had to be met during 1974, and have ceased transacting business in Canada, and while substantial terminal costs will have to be met in 1975 these will fall away rapidly thereafter. In Australia and elsewhere correct action is being taken. There is, therefore, a justifiable expectation of improved underwriting results in the life field.

In addition to these factors, the appropriated balance of the profit and loss account has been materially increased in recent years.

In the light of these considerations the directors have felt justified on occasion in recommending an increase, at the maximum level permitted, in the dividend for 1974, though it is not fully covered by profit for the year shown in the profit and loss account.

Profit & Loss Account

The main 'income' items of the profit and loss account are transfers to the long-term business total £3,256,000 and investment income £1,080,000 thus maintaining the high level achieved on the stockholders' fund following the segregation of assets carried out in 1973. There is also a transfer of £100,000 from marine, aviation and transport account.

The general branch results, allowing for investment income, led to the need for a transfer out of profit and loss account, amounting to £1,235,000.

After meeting the cost of dividend including the proposed final dividend the balance in the account is £531,000 lower at £2,652,000.

Tribute to the Staff

As I have indicated elsewhere in my statement, rational conditions of work and inflation in particular are helpful to the Company and the staff in our endeavours to ensure that the Company grows in real terms, and which is essential to the progress of the staff in their jobs. All have to work hard together to achieve these ends and it is fitting that I should close this statement with an expression of thanks to staff and representatives at all levels, at Home and overseas, who have contributed to progress towards these ends in 1974.

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محکمہ اعلیٰ

BY CHRIS BAUR, SCOTTISH CORRESPONDENT

European Banks International

The Executive's World: The Office

EDITED BY JAMES ENSOR



The new Finance for Industry offices in Waterloo

Trevor Hemphill

"IT'S ALMOST like playing 'LEGO' was one comment on the new headquarters of Finance For Industry (FFI) at Waterloo—one of the most flexible buildings in Europe where offices can be mounted and dismantled in a few hours simply by moving the wall units.

The lowered ceiling is divided into squares which can support the wall units on any of their four sides. All that is needed to re-arrange the entire office layout is a screwdriver. Thus a combination of open plan and cellular offices can be constructed and the arrangement varied at will. It is easy to reposition the lighting, heating and air conditioning which are in the ceiling, and the telephone and power cables, which are part of the trunking system in the floor.

This degree of flexibility is the result of a modular design conceived by the office planning consultants, Space Planning Services and architects Fitzroy Robinson and Partners. FFI

wanted flexibility to cater for its expansion—the number of staff at headquarters has risen by over a quarter to 250 since the move was first mooted five years ago—and because management did not know exactly how much of the space would be sub-let once the building was complete.

One effect of the acoustic ceilings, and carpets—and the double external walls—is to eliminate noise. But, just like the World Trade Centre in New York, some background noise needed to be introduced in order not to upset staff. So loudspeakers in the ceiling produce the noise of rustling leaves at varying decibels.

A clear disadvantage of the modern design is that less than a third of the perimeter walls are used as windows, thus partially blocking impressive views over the South Bank, including the new National Theatre complex. However, the benefit is better energy conservation because heat loss by conduction is cut down.

Overall, though, the FFI's new 12-storey office block will cost an extra £200,000 a year to run, despite the lower rents. FFI is the first City institution to move its headquarters out of the City. But staff are not more than a few minutes away from the Square Mile and can commute easily on the Waterloo to Bank "Drain."

Cost of the building is £3.3m, and an additional £3.3m to build the new, adjacent Union Jack Club, freeholders of the site. But FFI still gets some change from the sale of its City property at Percy House for £15.1m. Total office space at Waterloo is about 63,000 sq. ft., which is more than double its previous home.

Before the move on April 1, it was difficult for FFI staff to find a meeting room. Moreover, they were scattered between Percy House and four other offices. Now at least they are together and enjoying more space.

BY ROY LEVINE

The Copy Girl boom

GESTETNER is joining in the boom of "instant" copying shops across the country. Last week it opened its second shop in Exeter and next month will be opening a shop in Swansea. Plans are well advanced to open further shops in the near future at Coventry, Dundee and Bristol.

Eventually, Gestetner hopes to have about 20 shops across the U.K. All the shops, to be its "Copy Girl," will have a group's full range of reprographic facilities.

Gestetner's first shop, in London, has been running for a year and now, after successful experiments, the group feels confident of expansion.

The copier market has become one of the most dynamic in the business equipment sector over recent years.

The latest to join the market was Eastman Kodak, which last week announced the launch of its Ektaprint 100 copier—dubbed in New York. This is a moderately high-speed unit capable of producing up to 4,200 paper copiers by the end of the decade.

than Xerox's 3600 but slower than Xerox's new 9200 shown at the Hannover Fair.

Future growth in the copier market, both in the U.K. and other countries, is almost certainly to be concentrated in the plain paper copier sector, perhaps at the expense of the coated paper and other sectors. The installed base in the U.K. is estimated at around 10 units, which is likely to be mainly plain copiers by the end of the decade.

The crime wave in America has spread to business and banking with armed robbery and kidnapping increasingly common. As Maurice Irvine reports from California, business has responded as

Rent-a-cop enters the office

THESE ARE HAPPY DAYS for the American security industry—the web of companies that protect offices, plants, airports, banks, hospitals, stores, and just about any other respectable enterprise you care to name. Private police now outnumber the "regulars" in most cities (in Los Angeles by an estimated three to one), and backing up this huge force across the country is an arsenal of sophisticated electronic gadgets, alarm systems, closed circuit TV, X-ray equipment, on which Americans spend somewhere between \$100m. and \$150m. a year.

Recession has made the good times even better. Slump and unemployment have accelerated property crime. Fraud, bank robberies, shoplifting—the private security agencies are capitalising cheerfully on them all.

Robbing

"Who's robbing YOU?" wonders an ad in the national Press from Guardsmark, Inc., one of the larger companies. "If you have 100 people on your payroll, the odds are strong that 10 or more are stealing."

Burns Protective Services Inc. warns darkly, for its part, that a tough economy means more theft, vandalism, spying and sabotage. "Are You Protected?" Such tactics usually pay off in this nervous nation: new customers are rolling in. And, heaven knows, business has cause for alarm, with crime for crime's sake soaring and radical bombings "in" again this spring, after a brief lull. In California, midnight blasts have hit the Del Monte Corporation's headquarters. Safeway Stores, a Wells Fargo bank. More are promised by a spate of new revolutionists—News of the World Liberation Fronts, Chicago Liberation Fronts.

Hi-jackings, kidnappings—the Patricia Hearst affair, especially—have made top-flight executives highly conscious of their "arm's safety"—and of their own, as they recall that last list of business leaders stolen out for "assassination" by the "Syndicate Liberation Army," and wonder who else "out

there" has similar ideas. So rent-a-cops are everywhere, from rock shows to the executives' suite, and very often they're in the office. In California, the private cop is protected by law from giving evidence, his employer doesn't want divulged, and undercover security men keep their office roles secret from all but the boss. They may watch not only for larceny and fraud, but also such matters as alcoholism and "company morale."

Calculating the amount of crime on the job is a virtual impossibility, but most law enforcement agencies feel that Guardsmark's notion of one crook in every ten employees is a bit steep. "Unless they're including time-stealing," said the district attorney's office. What firms do know is that only about 5 per cent. of people accused of embezzlement or fraud are convicted, and a mere 1 per cent. go to jail. "The police can rarely help in catching the swindler at work," says a Los Angeles insurance executive. "Without private eyes, we'd be out of business."

The growth trend, say market analysts, began during the civil unrest of the late 60s, and has advanced steadily ever since, breaking into a canter last year with the rising of recession. Unemployment augmented the labour pool, stabilising the normally high turnover rate (up to 90 per cent.) among guards. Overheads and overtime have been cut back because guards are staying in their jobs, and more are available. One major firm, Wackenhut Corporation, expects to save \$2m. this year in overtime alone.

Seven

Of the seven companies that dominate the industry, Pinkerton's is the biggest, with 37,000 guards and the oldest (it has just celebrated its 125th birthday). Mr. John Willis, a Pinkerton's vice-president, predicts higher earnings this year than in 1974, when the net rose 12 per cent. to \$7.1m. on revenues of \$183m. Next in line are Burns, with revenues of \$140m.; Brink's, \$110m.; Wackenhut, \$100m.; Globe,



Patty Hearst was photographed by a hidden camera filming a raid on San Francisco's Hibernia Bank

\$60m.; Wells Fargo, \$25m.; and a coded card, resembling a Guardsmark, \$20m. After this come about 3,000 regional firms with sales ranging from \$100,000 to \$10m.

Most of these are guard companies: there are fewer firms in the capital-intensive sides of the business, which offer armoured car services and electronic protection, but they are thriving, too. Schlage Electronics, of California, is currently installing costly card access systems for the Ford Foundation and the New York Telephone Company. More and more offices and plants around the country are turning to this means of securing property, which experts believe may some day make the old "office keys" obsolete.

Cards are more difficult to copy than keys, but it's done: university whiz-kids in Los Angeles duplicate the cards used in a parking lot system so regularly that it must be reprogrammed each year. Systems vary, but most use

other question is: what happens in a long power blackout. Battery-powered backup generators do not always last the length of the failure.

For small and large businesses, security is booming. California's Rusco Electronics, instance, which supplied a card system used in the New York World Trade Center saw sales rise to \$10m. American District Telegraph, which makes alarm systems, had earnings of \$11.5m. last year, up per cent. on 1973. Last year gross was \$165m.

Fast-growing

A fast-growing industry inevitably attracts fast entrepreneurs, and some on guard agencies are clearly in a uniform operations, run a shoestring, with little experience in the field. Thus the Department of Justice—which says that more money is being spent on this "major part of the crime prevention effort" than on police—is drafting new statutes proposing various standards and regulations.

By and large, however, industry performs what promises. Often, "security" in the blood: Guardsmark chief Ira Lipman recalls that worked for his father's age investigation firm at the age eight: "I was an undercover agent. I'd go into a store, some pencils or whatever, I see whether the clerk rang the right sum, or took something."

And the frontiers are expanding. Even that ancient of protection devices, body-armour, has been revamped by U.S. tech. J. Capps and Son, of St. L. has developed stylish bullet-proof clothing, lined with 12 thicknesses of an ultra-synthetic called "kevlar" which is half the weight of Kevlar's "Pro-Life" coats, and, yes, underwear, brown plaid, check, wool, brocade whatever you desire, or sex. "Kevlar" is said to add three pounds to the weight man's jacket, while giving protection from 45 bullets, magnum, knives, razors.

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The cost of restaurants has made many companies reassess their entertaining facilities. To-day, it is often a case of

Sandwiches replace the Savoy

BY EVE MACPHERSON

In any period of national belt-tightening, expense account lunches and executive entertaining are bound to be among the initial areas of cut-back. But one industry's loss is another's gain, and the more the restaurants' business may suffer, the brighter the outlook for their "industrial" counterparts as more and more companies turn towards do-it-yourself catering and in-house entertaining.

For most companies, cost and convenience are the main justifications for a directors' dining room. Not only can they save 50 per cent. or more per head on the cost of a meal, but they also save a good deal of time otherwise spent in travelling to and from a restaurant. To many firms an additional advantage is the greater degree of privacy and security they feel directors can enjoy on their own premises.

Mr. Harry Decker, head of catering at National Westminster Bank, with an annual budget of over £4m, feels all of these are important considerations. By catering for their own needs, we can control our own costs much better. We reckon a first-class three-course meal with a glass of wine and port in our directors' dining rooms costs about 50 per cent. less than in a restaurant of equivalent standard. Just as important is the time saved by eating in-company, and the guaranteed confidentiality while banking matters are discussed.

Firms can also keep their expenditure down by buying their own wines at wholesale prices. For London offices where space is a problem, there are several alternatives to a lavish in-company catering operation. There are still a few dedicated secretaries around who will prepare and serve a cold buffet luncheon to the occasional

business meeting, and there are numerous small organisations, often just two young ladies and a mini-van, who will cook a hot or cold tordon bise luncheon on their premises or on yours.

Mr. Andrew McGuffog, a former restaurateur, and his partner, Mr. Brendan Perera, opened a delicatesse in Richmond earlier this year, partly because they could foresee an increasing demand for directors' dining room catering. Even in an area well served by first-class restaurants, they find more and more local companies entertaining on their own premises. Mr.



include staff costs, linen and silverware, and general overheads, but still works out a good deal less expensive than a restaurant providing as good a meal.

McGuffog says: "Companies may ask us to serve a three-course meal with wine to important guests, or during a board meeting, and on an every-day basis. Just an appetising array of sandwiches."

Canteens

Associated Dairies and the Wales-based chemical company Croda International find a system that works for them is the Speedfeed installation. Until now Speedfeed, the Yorkshire company launched two years ago by Stuart Hepworth, has tended to specialise in small-unit factories and office canteens. Now, however, Mr. Hepworth sees the executive dining rooms of the City as an equally important market.

A small unit can be installed in, say, a boardroom in a space just 8 ft. by 3 ft. for around £1,600. The unit, which would feed 15 to 20, includes deep freeze, refrigeration and microwave equipment and can be finished in oak. A secretary currently serving cold lunches, or a directors' dining room waitress hired by the hour, can

operate the equipment single-handed, as there is no cooking involved. Basically, the system uses frozen food from any of the three or four "gourmet kitchen" suppliers, so that not only is the food fresh, but it is also a la carte, with smoked salmon or shrimps as a starter and a Bertolotti-type dessert can all be served at a moment's notice. From a hygiene point of view the Speedfeed system is commendable, since none of the food is touched by hand at any stage.

Expensive

The most expensive meal the system could provide, according to Stuart Hepworth, would be £1.45 a head for three courses, including guinea fowl in a wine sauce. To justify the initial outlay and running costs, 15 to 20 executives would have to lunch only twice a month. Just one or two "resident" directors lunching regularly over and above that would bring the costs down even further.

Some companies have to prune their catering costs even further than any special installation would allow. Jenks

Brothers is a firm of brokers with an office at 80 at headquarters in Wycombe. Three months ago their six directors found a catering guests more and expensive and difficult arrange locally, they began "do-it-themselves" in Boardroom.

Now two ladies working on day-off on a rota system, on their way to work for directors' dining room luncheon. Executives and guests have a choice of fruit juice, salads, chicken, fresh fruit and coffee. In winter "boll-in-the-bag" dishes such as Turkey Marengo will be served with rice, to supplement the salads. Mrs. Mitchell, who administers the scheme, cost out at just 60p per head for three-course meal, excluding waitresses' wages.

Economise

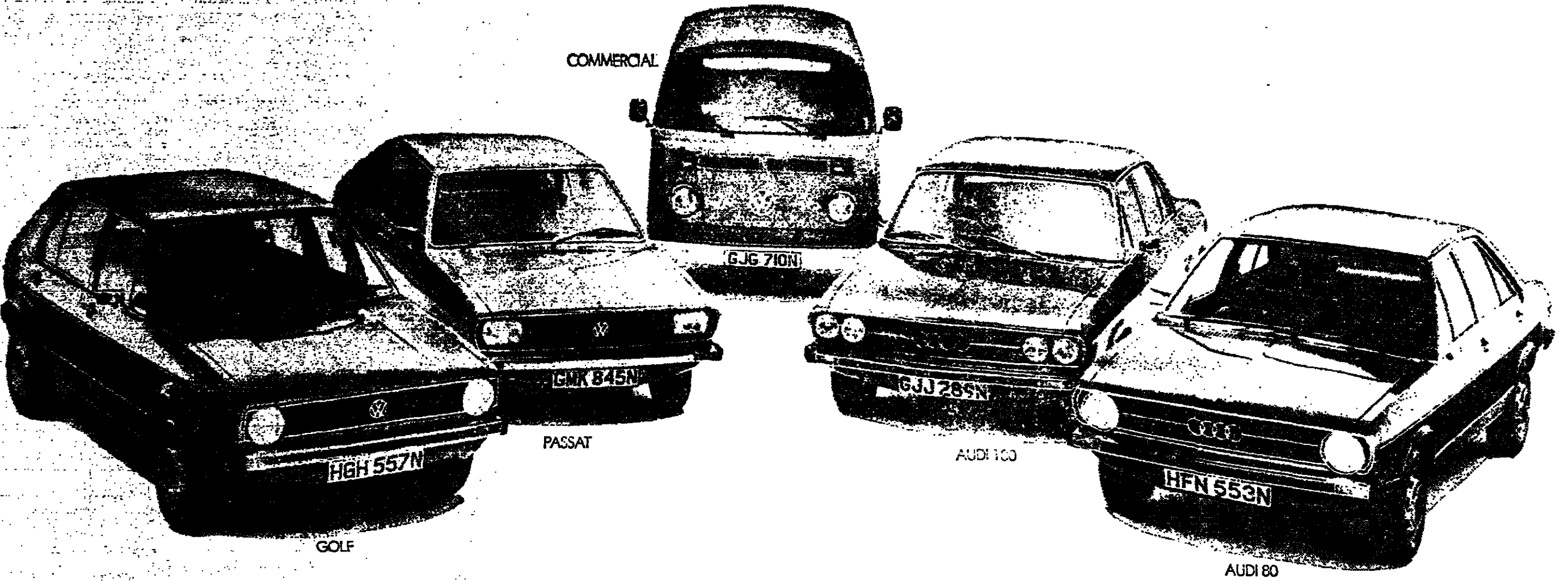
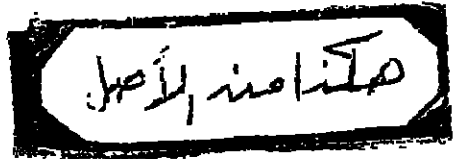
Other companies find ways to economise even on already cost-conscious in-house entertaining. Mr. K.H. Goss of Sutcliffe's, Leeds, thinks "as very obvious, perhaps, a slightly rustic cheese board and six good fruit bowl" in the boardroom. And Mr. Decker, Natwest says: "We tend to down mostly on the number people being entertained."

General, though, the savings seem to be in the way of trying to keep food costs down to the level of the past year.

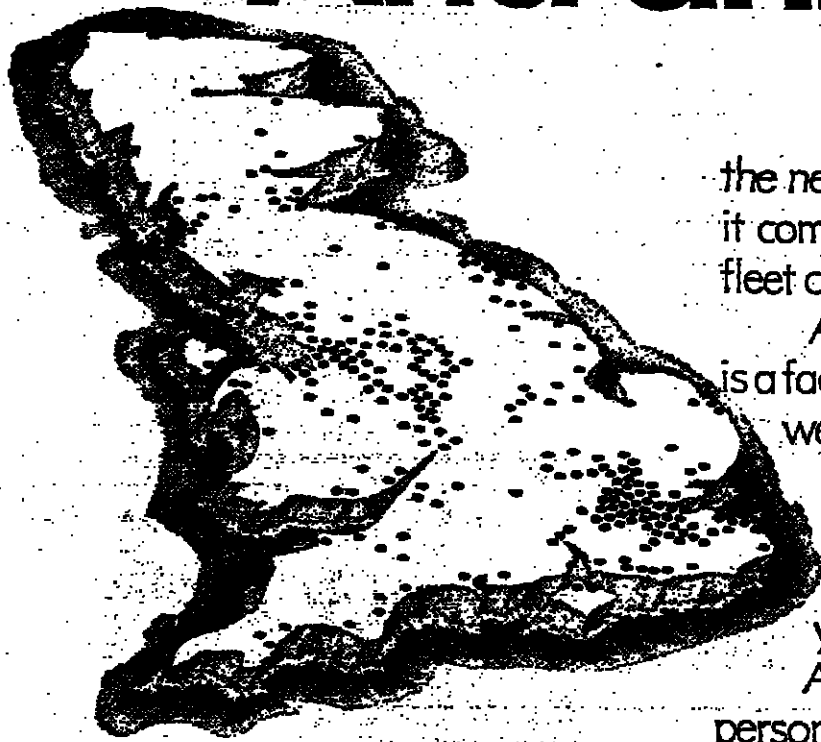
Of course there are advantages to catering executives on the premises. London, particularly, where space is an expensive commodity, not every company has a boardroom to spare. And extra staff may be difficult to find. There are those who argue that a boardroom is doing business in, not for business, and that executives' decisions can be made in a proper break in the middle of a busy day, not just an afterthought for re-fuelling.

However, the fact that lunching on the premises can represent considerable savings both in time and in executive time.

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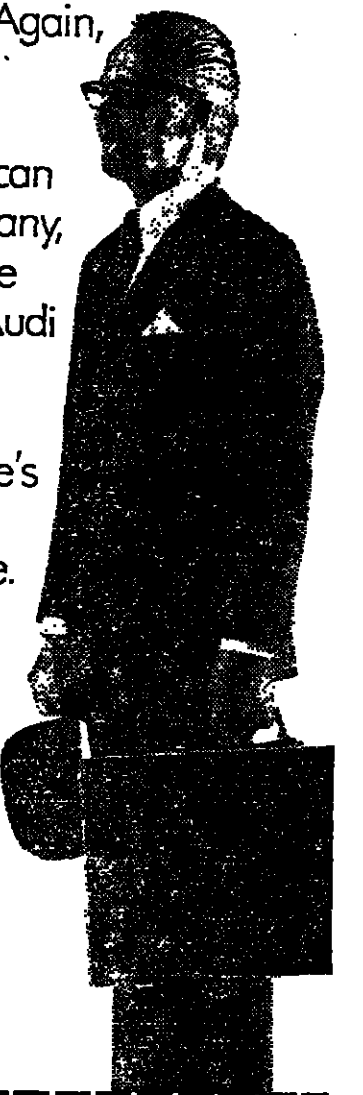
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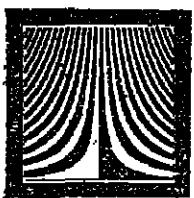
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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHÖETTERS

AVIATION

Automation in the air

PARTICULARLY significant at this moment, when the fate of the U.K.'s aircraft industry is being determined willy nilly, is a contract won by Marconi-Elliott Avionic Systems from Boeing to develop a standard automatic throttle control package for the Jumbo.

The word standard is all important here because, while the company has hitherto developed a number of devices for fitting to aircraft in the hands of particular owners, this is the first time a major U.S. manufacturer is recommending and fitting to an aircraft for worldwide sale—after presentations to customers—a standard package drawn from the U.K. avionics industry. To set up and keep worthwhile and effective production lines, such contracts are essential.

The new system will automatically control air speed and other parameters to reduce the burden on the pilot, especially during descent, holding, approach and landing operations when—airport congestion being what it is—complete concentration is essential.

After development is completed, the system will become standard equipment for all 747's built at Everett. Exactly what this means in money terms for the company is hard to say. So far, 290 Jumbos have been sold and 251 delivered.

Though the cost of the device is not revealed, it is known to be considerably less than the interlaid navigation computers the 747's use in large numbers. At the same time, however, the vastly improved performance of the Marconi invention should encourage display retrofit, so that the potential market is extensive.

Marconi is embodying a number of options to meet future demands on the system. These include the ability to compensate for engine dynamic differences, to work in conjunction with engine protection systems to provide operating modes within engine pressure ratio limits for take-off and climb and to control and hold a constant Mach number in cruising mode. Added to this, the equipment will be able to work with any engine likely to be fitted to the Jumbos in the future.

Development is well advanced and prototype equipment is ready to show in Paris.

Periscopic display

PERI-HUD is an advanced type of head-up display particularly suited to retrofitting for aircraft in service. Marconi-Elliott Avionic Systems says it is a major improvement on existing types of display—intended to allow a pilot to fly without looking down at instruments—which operate by projecting electronically generated symbols on to the windshield.

Innovation in this instance is the development of periscopic optics, easier to install in the cramped conditions of highly-instrumented aircraft cockpits.

Running from four nickel cadmium batteries, the unit uses one nominal 8 W tube and measures 15 x 3½ x 4½ ins. It has a diffuser moulded in self-extinguishing polycarbonate, considered by the company to be virtually vandal-proof.

The unit is available in the "maintained" mode, in which the mains normally runs the tube, batteries taking over automatically in the event of failure, or "non-maintained" in which no light is provided until there is power cut. Batteries are automatically recharged on mains restoration. Versions are available for one, two or three hours of emergency light.

An external sampling source longer intervals are possible. In effect the digitised signal ordinates are entering the front end of the store and leaving at the other on a continuous basis and a store of the stored data can be chosen for "freezing" and subsequent read-out to the display.

The standard x output is a digital-to-analogue generated ramp driven from the store clock providing identical accuracies in both x and y channels. All controls and timing signals are available at the rear of the instrument for running ancillary equipment and additional memory can be plugged in.

Later this year a complete system including air to air and air to ground weapon aiming computing is to be flight tested.

The company has so far delivered some 2,400 head-up displays, mainly to the U.S. and it is significant that in this market, worth tens of millions of pounds, the new system will work with the existing computers which drive the displays and sum the weapons.

Marconi-Elliott Airport Works, Rochester, Kent, Medway (0634) 44400.

INTRODUCED BY Standard and Pochin of Exington Valley Road, Leicester, LE5 5LS (0533 736114) are the Bohn TE and TL low temperature unit coolers.

Suitable for mounting in the top of solid and glass door reach-in freezers, the model TE can also be used for small walk-in units. It is available in three models from 2550 to 4570 Btu/hr., each having a height of only 7½ inches. Plate type aluminium fins with full collars are used and a generous coil surface ensures correct compressor balance. A tubular drain pan heater ensures a warm pan during the de-frost cycle preventing refreezing of the condensate.

The model TL has a normal operating range of 15 to 20 deg. F and is intended for commercial freezers, ice-cream boxes, bakery freezers and dual temperature reach-in units. It has a completely automatic de-frost system and is easily mounted in the top of a freezer unit leaving the entire top shelf free for storage. Four models are available from 810 to 1850 Btu/hr. with heights up to about 22 inches.

CAR PARKING

PAM gets a grip on the motorists

NO MOTORIST will welcome a new design of unsupervised parking meter, but it could save local authorities and the courts enormous amounts of time and money.

Fully automatic in operation and unobtrusively restraining vehicle and releasing it only when fees and fines have been paid on the spot, the Page Automatic Meter (PAM) makes it impossible to evade either the parking fee or the "excess" fine and collects them on the spot.

It may be programmed to vary the number and duration of parking periods, and therefore the presence "if not in actual compliance" at least in inter-Government statements and subsidies to local companies.

If the NCC did emerge as the champion of the user who has seen two new generations of computers launched by all manufacturers while he still was learning how to use the first and second generation machines, there should be no problem for the centre in recruiting new members or qualifying for Government money. In fact, DoI support at some 40 per cent of total turnover or about £750,000 might well become superfluous.

But effective action for users and against manufacturers, most of whom are multinationals, presupposes close co-operation with similar European groups.

This applies whether or not Britain continues in the EEC and is one reason why NCC is keeping in close touch with its French and German counterparts.

In fact, if pressure group action is the solution to the present problem of the computer using community, every one of the 10,000 or so users in the U.K. should be willing and vociferous.

It is designed for use with any Data General computer, and it contains 2,048-byte random access bipolar memory with 500 nanosecond instruction time for add and subtract, and 900 nanoseconds for load and store instructions. One DCU/50 permits communication throughout of up to 48,000 characters per second. Additional DCU's can be added to handle even higher throughput with low processor overhead.

Further information from Data General on 01-578 9231.

TO PROVIDE protection for the head, eyes and lungs, the Department of Energy's Safety in Mines Research Establishment, Red Hill, Sheffield (0742 78141), has developed a special helmet.

This is of the close fitting safety type constructed of reinforced fibre glass and incorporating at the rear a vertically mounted small axial fan, driven by a battery. This draws air through a pre-filter, then blows it at 200 litres/minute through bag filter in the top of the helmet and down over the face under a visor facemask. The positive air pressure prevents ingress of airborne dust even during heavy manual work.

Prototypes of the helmet have been successfully tested not only in mines, but also for a number of other applications including quarrying, fettling, grinding, foundry work, welding (with an arc filter), and arc-air routing.

The National Research and Development Corporation is currently negotiating an exclusive manufacturing and marketing licence with Rael Amplicon Communications, Beresford Avenue, Wembley, Middx.

During the year the present and future uses of compressed air technology in the offshore sector were mapped in detail. Based on this, special or modified compressed air equipment is being matched to the offshore market.

The level of investment in production facilities, unusually high in 1973, was even higher in 1974. This created the prerequisites for meeting the market's continuously increasing demand for the company's products.

Investment in the marketing organisation included new facilities in the sales companies in Australia, Belgium, Chile, Iran, Luxembourg, Portugal and the USA.

In the course of the year a new manufacturing company was formed in Bolivia—Atlas Copco Andina S.A., La Paz.

The Annual General Meeting of Atlas Copco AB was held on 15th April 1975, in Stockholm.

*Conversion rates, 31st December 1974: SKr 4.09 = US\$ 1 SKr 2.60 = £1

amount of parking fees and fines. Simple for the motorist to use, it does not require prepayment. It cannot be "fed" and will penalise anyone attempting to do so.

It obviates the present involvement of the police, process officers, the action of magistrates courts, searches and paper work, and could release a large proportion of the warren force for more vital duties.

Mode of operation is simple. Each parking bay has two telescopic posts. These are fitted with an electronic meter and mass detector. The posts rise after the vehicle has been parked, and will only descend, thus freeing the car, after the parking fee and/or fine has been paid.

The driver parks his car between the indicating lines painted on the roadway, much as he does at present, and then leaves his car.

As soon as the mass detector recognises the presence of the car, the meter is activated and the sequence of operations starts. Following a suitable short delay, a warning sounds, and the restraining posts locate the vehicle and then slide gently up, thereby enabling the car to be released, the motorist must insert, both the normal parking fee and the amount of the fine imposed.

The illegal practice of meter "feeding" is rendered abortive. Any driver attempting this without removing his car from the bay, will automatically switch the device into a "Fine-imposed" state. Twenty-four hours per day working is possible.

Frederick Page and Partners, Condon House, St. Paul's Churchyard, London, EC4A (01-936 1961), are world patentees.

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When the motorist returns to move his car, he will find that before the posts will descend, it is necessary to place the appropriate coin in the appropriate slot at the meter. Having done so, the posts will slide back to their original positions, and he will be free to drive off the bay, within the same period.

Immediately the mass detector is cleared by the departing vehicle, the meter is reset ready for the next car.

This eliminates the currently allowable practice of free use of unexpired time. Should the driver of any vehicle parked at a PAM bay not return within the normal prescribed rental time, the device automatically shows an "Excess Fine" which is accumulative. Before the restraining posts can return to a position which will enable the car to be released, the motorist must insert, both the normal parking fee and the amount of the fine imposed.

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INSTRUMENTS

Building and Civil Engineering

More overseas and home contracts for Wimpey

A JOINT venture, with Al J. Wimpey, has been awarded a £4.3m contract for the construction of a three-span bridge over the River Great Ouse, near Ely, Cambridgeshire. The bridge, which will be 1,000 ft long, will carry a dual carriageway and a footpath. It is the first of a series of bridges to be built by Wimpey in the area. The company has also been awarded a £1.5m contract for the construction of a new bridge over the River Great Ouse, near Ely, Cambridgeshire. The bridge, which will be 1,000 ft long, will carry a dual carriageway and a footpath. It is the first of a series of bridges to be built by Wimpey in the area.

Consortium wins £10m. Flotta job

FORMED between Turfitt Taylor and Tarmac Construction, an installation consortium has won work worth more than £10m. from Occidental of Britain Inc. on a North Sea oil terminal at the Orkney Island of Flotta.

Hong Kong underground railway

TENDERS for the second group of five international contracts for the construction of the Hong Kong mass transit railway are to be collected between July and September this year.

Mooring in Anglesey project

PLACING of a single bay mooring system (SBMS) of the Voller Group of Rotterdam, which will accommodate tankers of over 500,000 dwt, is about 3 km. out into the Irish Sea, where the depth of water is about 42m.

Meeting the hardest conditions

A NEW RANGE of materials has been produced by Queensplaster, Wetherby, Yorkshire LS23 7BZ, for use in civil engineering.

Sambron not deterred

AGAINST a background of gloom in the construction industry, Sambron says it increased sales of site materials handling equipment in April to £350,000, an increase of 132 per cent. over the same month of 1974.

Guide to pipe jacking

IN CONJUNCTION with the Concrete Pipe Association of Great Britain, the Pipe Jacking Association has issued a design and specification bulletin as a guide to the method and practice of jacking pipes.

Cavity wall guidance from DoE

SEVERAL organisations and companies—the last being ICI—have asked for guidance on cavity wall foam treatment in the past 12 months or so and the Department of the Environment has now responded.

Meeting the heat from the air

Meeting the heat from the air is a task which has long been a challenge to engineers. The latest development in this field is the use of heat pumps, which can extract heat from the air and use it to heat a building.

Nearly £2m. jobs for Henry Boot

A ROAD-RAIL interchange valued at £200,000 is to be built adjacent to the existing railway station at Altrincham by Henry Boot Construction for the Greater Manchester Transport Executive. Work has just started.

Concreting Ninian field platform

A TOWER crane from Linden Alimak's S800 series has been chosen by main contractor Howard Davis for around-the-clock concrete pouring work on the reinforced concrete drilling and production platform for the North Sea Ninian oilfield.

Working on soft ground

BY USING ICI's Terram civil engineering fabric as a stabilising medium, Kerry County Council has cut the cost of building the Tralee by-pass by more than 30 per cent.

Low-cost bungalows

AUSTIN-HALL Building Systems of Huddersfield has introduced a range of bungalows designed to accommodate between two to six persons.

Training up the site manager

THROUGH its employees and the Institute of Building, the industry is taking a new approach to training site managers. The Institute of Building is a leading authority on building education and training.

Pumping the heat from the air

BASIC fuel usage comparable with any direct-fired heating system is a feature of the new heat pump system. The system can extract heat from the air and use it to heat a building.

Building in a hurry to hire or buy

Sectional Buildings—Modular—Site Accommodation—THAME 2903. Youngman Systems Building Ltd. is a leading authority on building education and training.

Hydri-Epoxy

A range of water-based epoxies for waterproofing, seamless flooring, industrial surfacing, bonding exposed aggregates, can be applied to damp surfaces.

UniBond

UniBond Limited, Thame Way, Industrial Estate, Camberley, Surrey, Tel: Camberley 63125. UniBond is a leading authority on building education and training.

HIRE HEW

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marshalling areas and an overhead pedestrian footbridge across the railway line are to be constructed. Architects are Essex, Goodman and Suggitt. Henry Boot (Dronfield, Sheffield) is also to build the new £11m. factory at Bretton, Peterborough, for Molins reported in the Financial Times on April 30. Covering 12,700 square metres the plan will include both a factory and a two-storey office block. The remainder of the 15-acre site will be used for access roads, landscaping and parking space for 300 cars.

£1m. jobs for Willett

CONTRACTS AT Camberley, Surrey, and Stevenage, Herts., worth nearly £500,000, have been awarded to Willett.

Mott. Hay overseas

TWO SIGNIFICANT moves involving Mott, Hay and Anderson have been announced. Its South African practice has been appointed as consulting civil engineers, in association with principal engineer Hatch Associates, Toronto, for the giant dam project in the Republic of South Africa.

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Hard realities in Ulster

IN SPITE of all the forebodings, the constitutional Convention selected by the voters of Northern Ireland on Thursday could turn out to be a positive force.

This is not to deny the intransigent policies of the United Ulster Unionist coalition—a gathering of Protestant “loyalists”—or the continuing danger of a fresh outbreak of sectarian violence, or even an end to the shaky cease-fire called by the IRA Provisionals. It is simply to affirm that the election, conducted according to the fair procedures of proportional representation—albeit against a background of reported intimidation in some areas—obliges all those concerned to face the political realities of the situation in Ulster. If these realities are grim, then at least those who would have to bear the worse consequences of sticking stubbornly to their present position, might be moved to think again. It is a slender hope, and given the history of Northern Ireland it is probably an unreal one.

Low level

The Convention itself was devised after the 1973 constitution was wrecked by the Protestant workers' strike of a year ago. Its express purpose is to debate the future form of the Government of this troublesome corner of the U.K., and to make recommendations to the Central Government—if it can. The likely shape of the recommendations that will be proposed by the Unionist coalition, which has won a 14 seat majority over all the other parties in the Convention, and virtually destroyed Mr. Brian Faulkner and his moderate unionists, is already apparent. Broadly speaking, the Coalition wants to put the clock back to the days of Protestant political hegemony, as if the events of the past five years had never taken place. The only concession to “power-sharing” (that is, giving Catholics and the non-sectarian parties a role in Government) is apparently a system of mixed committees that would operate at a low level in the executive hierarchy and contain probably in most cases a majority of Coalition votes.

The search for market stability

IN HIS SPEECH to the Commonwealth Premiers last week Mr. Harold Wilson was really fighting on two fronts. He was trying to forestall movements by primary producing countries to establish pricing formulae which would aim at turning the terms of trade against the industrial countries. This would be especially to the disadvantage of large importers such as the U.K. On the other hand, he was trying to use the present confrontation as an opportunity to advance the cause of international commodity agreements, with which he has been personally associated for nearly 30 years.

It is not surprising that the success of the oil producers in obtaining a five-fold increase in prices in 1973-74 should have encouraged other primary producers to think of ways of emulating them. For their part the oil producers have been keen to obtain the support of other producers against the industrialised consuming countries and reduce the risks of political isolation. Oil has a number of characteristics, among a handful of suppliers and long time lags before substitutes can be developed, as well as a key role in all economies, which distinguish it from other commodities. Nevertheless, it is not easy to predict whether there might not be other special situations; and if only because of the sensitivity of developing countries, Western leaders are under strong pressure to take up public attitudes towards these problems.

Equitable prices

“Greater stability” is a slogan on which all can unite. But it covers a conflict between two very different goals: that of reducing fluctuations and that of establishing cartels to restrict output and raise prices. The producer countries have every interest in blurring this distinction. To talk of “equitable” prices, as Mr. Wilson did, resolves no problems. Commodity agreements tend to break down

Britain outside the EEC would have a struggle to keep even present trade benefits, argues Ian Davidson

Facts and fantasies in those Common Market substitutes

DEEP down, the pro- and anti-market campaigns appeal to irrational and profoundly inchoate feelings about our relationship with the rest of the world. But at the rational level the anti-market argument falls into three parts: we would regain our national independence; we would once more be able to import cheap food; and we would be able to rearrange our trading relationships with the rest of the world in a more advantageous pattern.

The centre of the problem is this: what trading arrangements would we substitute for our membership of the Community's customs union? The anti-market advocates themselves do not offer any clear answer, because they are divided between those on the left who desire a siege economy, and those who are in some sense internationalists and free traders. So we must examine all conceivable options.

Commonwealth preference

No Commonwealth government has expressed a wish that we should leave the Community and several have said we can and should help them more by staying in it. Even if the Commonwealth wish to revive the principle of Commonwealth preference for British exports—a proposition for which there is so far not the slightest evidence—such a move would certainly be challenged in GATT by the U.S., and quite possibly by the Community as well.

Even more of a fantasy is the idea of a World Free Trade Area, advocated by Douglas Jay, or a North Atlantic Free Trade Area. There is no sign that the Americans or the Japanese, to name but two, would be prepared to consider such a thing, and without them the idea falls to the ground.

Unless, therefore, we were to embrace unilateral free trade or an independent national tariff without any special attachments, our only options are to seek a new trade deal with the EEC, with EFTA, or with both.

Now the first point to be made about a new agreement with the Community is that it would have to be negotiated; we cannot simply revoke those bits of the Accession Treaty which the anti-market advocates dislike and retain those bits which they find acceptable. After that, everything is a matter of judgment. But some points are fairly clear. The chances are that the Community will not agree to negotiate with us, and they will certainly not conclude

an agreement, until a British decision to leave the Community has been formally announced, that is, ratified in Parliament. In other words, we shall have to negotiate, in political terms, from outside the Community. It is equally probable that the Community will treat the negotiation as a purely commercial affair, in which they will defend their interests and we will defend ours.

Anti-market advocates suggest that for they are contained in the free trade agreements negotiated with Norway, Sweden, Switzerland and others, and there is no chance that we would get a better deal than they did.

All of their agreements include restrictions which keep their regional and industrial policies compatible with the competition rules of the Community. This would mean, among other things, that a

BRITAIN'S PATTERN OF TRADE, 1974 (£m.)											
ENLARGED EEC			COMMONWEALTH			WORLD					
Imports	Exports	Balance	Imports	Exports	Balance	Imports	Exports	Balance	Imports	Exports	Balance
Food	1,486	263	-1,223	887	112	-775	3,372	611	-2,761		
Textiles	172	84	-88	85	54	-30	407	453	46		
Raw materials	277	286	9	612	37	-575	2,364	545	-1,819		
Energy	706	449	-257	316	21	-295	4,627	748	-3,879		
Fats	50	17	-33	111	6	-105	216	32	-184		
Chemicals	908	799	-109	98	344	246	1,584	2,146	562		
Manufactures	1,433	1,290	-143	747	613	-134	4,789	4,005	-784		
Machinery and transport equip.	2,004	1,746	-258	142	1,168	1,026	3,902	6,852	2,950		
Miscellaneous	613	483	-130	271	291	20	1,651	1,481	-170		
Other	73	89	16	21	45	24	203	401	198		
Total	7,772	5,508	-2,264	3,291	2,710	-581	22,117	16,494	-5,623		
% of total	33.4	33.4	33.4								

the whole process could be completed in six months, that is, just as liable to Community interference in its right to subsidise nationalised industries or backward regions as it is now. What they fail to mention is that the Norwegian negotiation was speeded up by psychological and practical considerations. There was euphoria over the long-delayed enlargement of the Community, and there was an urgent need to bring the new deal with Norway into effect at the same time as those with all the other members of EFTA. This time there would be no euphoria, and no deadline, at least as far as the European Community was concerned. We could only hope to reach an agreement in six months if we were to accept without demur all the conditions imposed by the Community.

For it would be a wild illusion to believe, as some anti-market advocates appear to do, that the Community would be more interested in a new agreement with us than we are with them, just because we had a large trade deficit with the Common Market last year.

The Community takes a third of our exports while we take 8 per cent of theirs, and it is a fact of life that the big are in a better bargaining position than the small. Nor is it likely that Community Governments will be ignorant of the fact that influential economists and politicians in the U.K. are talking about import controls to rectify the deficit which anti-market advocates appear to regard as a powerful bargaining weapon.

We already know some of the conditions that the Community would certainly impose on us,

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Most of that growth has come in the last three years. Though founded in 1935, specialising in the textile clothing and retailing field, Kurt Salmon did not enter the U.K. until 1959. At that time it linked with PE Managed Photo and with Ryedale, a property company. Now Howard finds he is too busy with other link-lasted. Kurt Salmon was restricted by agreement to the clothing field. After it bought out the PE share and started operating over the whole spectrum of its parent company's activities, it used the U.K. base to expand in the Middle East, Scandinavia and in some developing African countries.

It is here that the catch comes in the British side using a greater proportion of the group's 250 professional consultants. The growth is abroad, and while Lack pursues that side of things actively, he maintains that much of the best work his specialists should be doing is at home.

Consulting abroad

It may seem odd that British firms with U.S. ties can afford to absorb American staff, employed just now because of their recession. What about ours? That some of the international accountants are doing it is explained by a long-standing staffing problem. But in management consultancy, the British have the staff; it is usually the work that is the problem. Yet Kurt Salmon Associates, which claims to be the biggest specialist management consultancy in the world, is switching men from the U.S. parent to the U.K. subsidiary.

At the same time, it has also taken the unusual step of making its U.K. managing director, Harry Lack, a vice-president of the parent company. These are the rewards of a rapidly expanding turnover, expected to increase by another third this year.

Howard, a man with wide textile interests including being a founder of the quoted H. R. increase by another third this year.

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care very much whether we can really hope to get cheap food; but we should care quite a lot. The pro-market advocates have made much of the fact that world food prices rose above Common Market levels in the past two years; the anti-market advocates have made much of the fact that world prices are now dropping. No one can predict future world prices with any certainty, otherwise all commodity speculators would be living on yachts. Some points are fairly clear, however. The escalation of world prices was due to the world boom, and the recent decline is due to the world slump. The slump will not last forever, however, and world prices will probably rise again, to some unpredictable level.

Secondly, neither of our Commonwealth agreements, with New Zealand for butter or with the sugar producers, protected us in either price or quantity against the world boom and the accompanying shortages.

The anti-market advocates back position, in the even intransigent of the fact that the Community, if it should simply remain in Now I leave out of it, whether the EFTA bias would actually welcome return to the fold, though seems open to question, is absolutely clear. However, that the EFTA countries, be unable to offer us the free trade unless the Community gave its blessing, they would be unwilling offer it unless we had a free trade agreement with the Community beforehand.

For the EFTA-EEC free trade agreements are based extremely tough rules-of-origin with the result that exporters could lose tariff access to the Community if they used components in an outside country. In the case of transistors, the rules of origin are so severe that even a little as 3 per cent of the "foreign" country, that product would be deprived of free access to the Community. The complaints of Americans in GATT are a testimony to the strictness of these rules-of-origin as affect countries without a trade agreement with the Community.

There is thus no evidence we can secure a new trade outside the Community would be preferable to what we have inside it. There is, on the contrary, every reason to suppose that, on the outside, the Community could supply. It would certainly be a gamble, and any long term international supply agreements on the lines still have to accept those for advocated to the Commonwealth by Mr. Harold Wilson would inevitably involve most distasteful.

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FINANCIAL TIMES SURVEY

Monday May 5 1975

JAPAN

Jelly, in 10/10

The Japanese have shown exemplary drive and discipline in combating the impact on their economy and society of the universal problem of the world oil crisis and soaring inflation. The way now seems open for renewed progress at home and in international relations.

How to master an oil crisis

and attempting, with rather more success, to survive in a world which is no longer particularly friendly to medium-sized industrial nations. Both in its capacity as an offshore island and as an advanced industrial economy Japan probably has a good deal to teach the U.K., though not always, perhaps, by providing a model for slavish imitation.

As an exercise in economic survival Japan's achievement over the past year and a half deserves the envy, not only of Britain, but of practically every industrial nation whose economy was overwhelmed by the 1973 world oil crisis. Japan went into the oil crisis with a massive balance of payments deficit (\$10bn. in 1973) and an alarming rate of inflation (prices were rising by 4 to 7 per cent. per month in the winter of 1973-74). It emerged 15 months later with an embarrassingly healthy trade balance, a moderate and decreasing rate of inflation and the promise of better things to come.

The Japanese economy, though admittedly in deep recession just now (industrial production is down 16 per cent. from a year ago), is almost certainly going to start picking up in the next few months. The yen is strong and foreign money is flowing into the equity and bond markets rather in the way it did in 1970 and 1971 on the eve of the first yen revaluation.

Most important of all, Japan seems to have persuaded its labour movement to abandon the idea that every year should produce a huge increase in the real earnings of industrial

workers whether or not industry has made corresponding strides in productivity. This spring's wage award, though still under negotiation, is expected to work out at between 11 and 14 per cent. across the board for industry and the public sector. This compared with last year's award of 32 per cent. and means that Japanese workers may actually be accepting a slight cut in their real living standards in 1975 in order to help the economy tide over its current recessionary difficulties.

Second wind

If the wage award works out as expected and if inflation does not get a second wind (as now seems fairly unlikely) Japan's economy may have entered a phase of moderate growth by the end of the year which the Government very much hopes will set a pattern for the future. Japan's leaders are now talking of growth rates of five or seven per cent. a year during the remainder of the seventies and early eighties in contrast with the pre-oil crisis growth rates of 10 or 12 per cent. in boom years.

They plan to channel more of the country's wealth into welfare and public works expenditure and rather less into heavy industrial investment than hitherto and they may even be able to make a start in the direction during 1975. The public works appropriation in this year's budget, which was published just after Christmas, was severely held down in the South to North Vietnam, but interests of continued economic restraint but the Government is in North-East Asia where it now seeking to apply a mild

stimulus to the economy. More expenditure on public welfare, the environment and all kinds of public works is precisely the way in which it will do this.

If the state of the economy as revealed by conventional indicators were the only measure for judging the country's current situation there would be no need to worry about Japan. The trouble, however, is that there is a stark contrast between the way Japan has handled its economic problems and the way it has handled (or failed to handle) most other issues. The consensus which has guided the economic policy since the start of the oil crisis has been sadly lacking in foreign affairs, or even in overseas economic relations. In both of these areas problems are now looming gradually larger without any indication of a firm response from the Japanese Government.

The tensions being generated by Japan's huge trade surpluses with non-oil producing countries as the result of the all too successful correction of its balance of payments deficit represent a challenge to Japanese economic diplomacy which has not yet been properly met. Another, and more specific kind of challenge, comes from the situation immediately beyond Japan's frontiers. Japan is caught in a series of triangular situations with its Asian neighbours not only in South-East Asia where, on the eve of Saigon's surrender, it was uneasily trying to shift its diplomatic attentions from the inclusion of a "hegemony" clause which would point a finger at the Soviet Union as a minuted former businessman nation seeking to establish a wades could hardly have been less suited to dealing with the

great powers of the Communist world.

There has been no catastrophe so far on any of these fronts although in South-East Asia the Japanese Foreign Ministry has little progress to report from its effort to get on friendly terms with the North Vietnamese. There is a risk, however, that Japanese foreign policy might topple off its fence between the two Communist giants, or permanently damage its relations with Seoul by showing too much interest in contacts with Pyongyang. The risk is limited by Japan's current role as a protegee of the U.S. in Asia for the simple reason that it is U.S. policy in the region not Japanese policy, which really counts at present. All this could change if U.S. disengagement in South-East Asia were to be followed by a measure of disengagement from the Korean peninsula.

Deadlock

Japan's hesitation about how to deal with its neighbours—a hesitation which seems to grow stronger as relations become more complex—has led to some awkward and embarrassing situations in the past few months. A current instance of this is the deadlock which has arisen over the proposed treaty of peace and friendship with the People's Republic of China because of China's demand for the inclusion of a "hegemony" clause which would point a finger at the Soviet Union as a minuted former businessman nation seeking to establish a wades could hardly have been less suited to dealing with the

pressure from rival groups of hawks and doves within the ruling party, has been hesitating over the "hegemony" issue for most of the past three months thereby publicly advertising its dilemma over how to handle relations with Moscow and Peking.

There has been longer and certainly no less embarrassing hesitation over an issue which goes beyond regional relations and could affect Japan's ties with the U.S. and Western Europe. This is the long delayed ratification of the Nuclear Non-proliferation Treaty, signed by Japan five years ago but only last month submitted to the Japanese Diet for approval.

The present face in harmonising its relations Japanese Cabinet, like at least one of its predecessors, has been unable to get the treaty ratified the fourth largest faction in the Liberal Democratic Party, he is to attend the meeting of signatories which is due to be held in Vienna before the end of this month. As of now, however, the Government appears to be entangled in an internal policy debate over defence policy which will make ratification difficult if not actually impossible.

It is, of course, possible to attribute much of Japan's immobility in foreign affairs during the past 15 months to the series of political upsets which have shaken the ruling Liberal Democratic Party. The party went into the oil crisis under the leadership of Mr. Kakuei Tanaka, an expansion-minded former businessman whose own inclinations and attitudes could hardly have been less suited to dealing with the

problems his country faced at the time he was Prime Minister. Japan emerged from the crisis one year later under a very different kind of leader.

Mr. Takeo Miki, the current Prime Minister, is a mild-mannered professional politician whose inclinations are towards slow economic growth, the reform of some domestic abuses such as the unworkable and corrupt election system and the development of a vaguely conceived Pacific Basin group in which Japan would be the partner with South-east Asian countries. Mr. Miki is more outward-looking than his predecessors and more able to appreciate some of the problems Japan may face in harmonising its relations with its neighbours. Unfortunately, as the leader of only one of the four largest factions in the Liberal Democratic Party, he is to attend the meeting of signatories which is due to be held in Vienna before the end of this month. As of now, however, the Government appears to be entangled in an internal policy debate over defence policy which will make ratification difficult if not actually impossible.

Factional

It is anyone's guess whether Mr. Miki will consolidate his position to the point where he can start to make a genuine impact on events. If he fails to establish himself as an effective leader or is displaced by a new outbreak of factional warfare within the ruling party there need be no concern that political uncertainties will rebound against the domestic economy. Economic policy in Japan is made nowadays, not by the Prime Minister, but by the powerful if rather faceless group of men which spans the business world, the bureaucracy

BASIC STATISTICS

Area	142,725 sq. miles
Population	108.7m.
GNP (1974)	¥131,682bn. (est.)
Per capita	¥12m.

TRADE (1974)

Imports	¥18,066.5bn.
Exports	¥16,220.3bn.
Imports from U.K.	£319m.
Exports to U.K.	£570m.
Currency	¥1=¥697

and the Liberal Democratic Party.

This group will continue to do its work whatever happens to Mr. Miki, and possibly even whatever happens to its current leader, the Deputy Prime Minister, Mr. Takeo Fukuda, who is concurrently head of the Economic Planning Agency. But efficient economic management will not be enough to ensure Japan's welfare in the aftermath of the oil crisis and on the eve of what could be a major shift in the South-East Asian balance of power. Japan also needs strong political leadership if it is not to become the victim of events in its own corner of Asia.

Charles Smith
Far East Editor

Welcome to Japan

Her Majesty the Queen and His Royal Highness Prince Philip

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With the visit to Japan of Her Majesty the Queen and His Royal Highness Prince Philip, we of the C. Itoh Company keenly feel the spirit of this monumental occasion. Both Great Britain

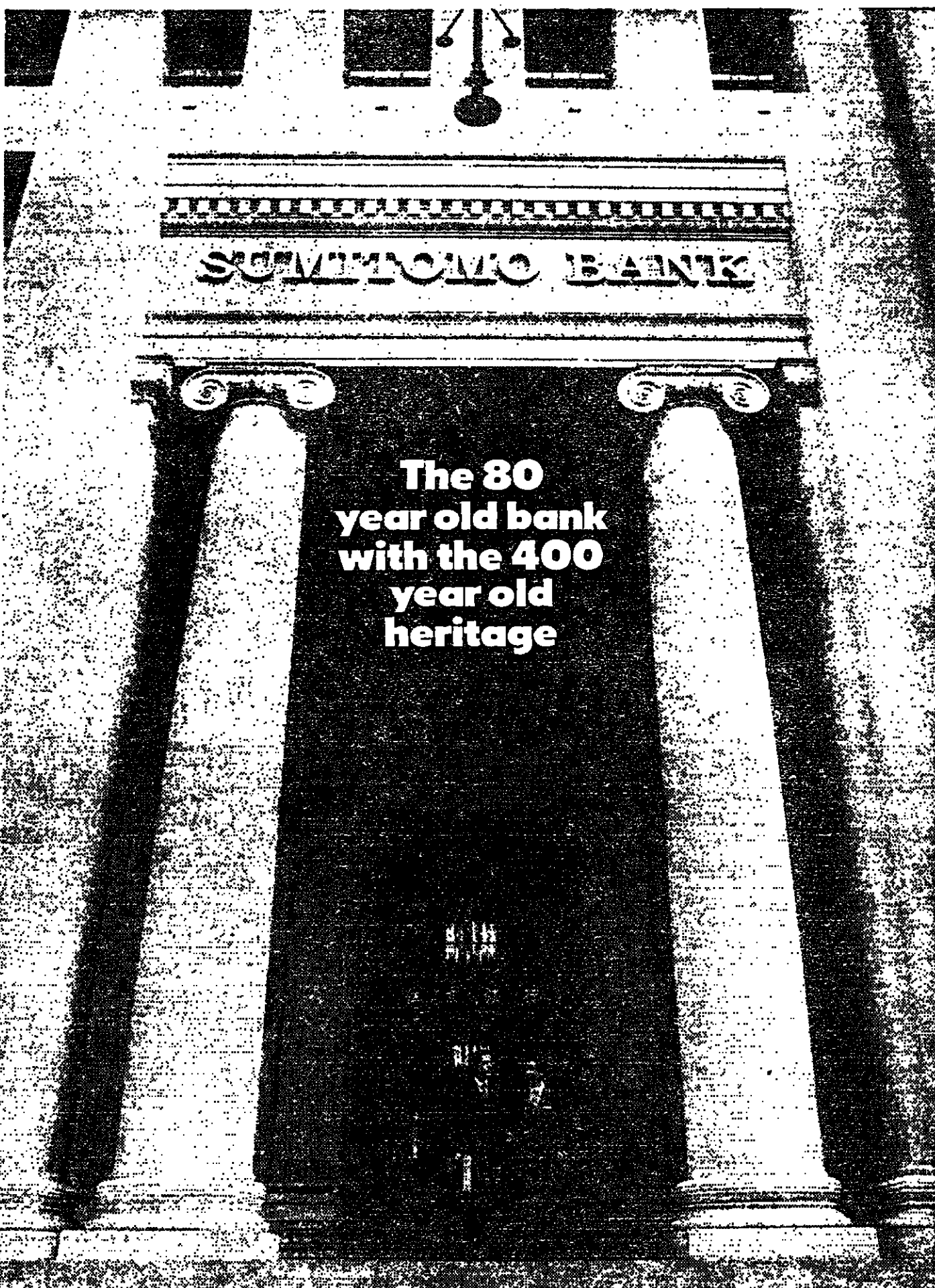
and Japan are island nations with but scant natural resources. Both are vitally dependent on trade. With these things in common, the contribution we can make to each other's knowledge and understanding must grow despite the distance between us. The rapid transmission of news in today's world, while keeping people more closely informed, also imposes on us the responsibility to be more closely bound in spirit.

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Economy recovers



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JAPAN IS busy climbing out of its recession. It was a spectacular setback and there is more than an even chance there will now be a spectacular climb back. What is certain, world politics permitting, is that recovery will be Japan's main pre-occupation for the next 12 months, by which time there is a good chance that industrial output, now trailing 20 per cent. behind the aggregates of a year ago, will again be breaking new ground.

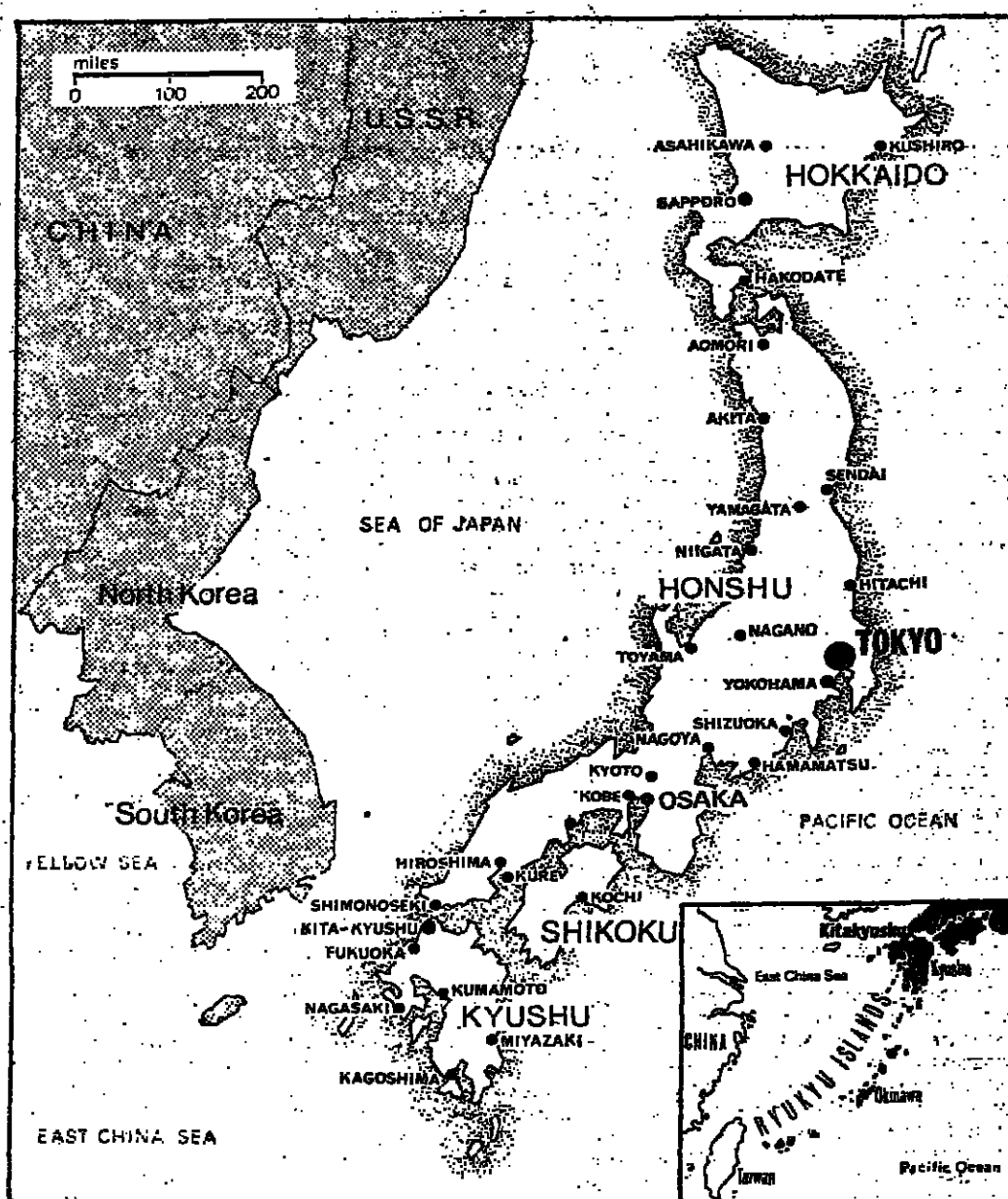
It could be important to get this in perspective. Although there will quite likely be a spanking rate of growth, exceeding 10 per cent. (annual rate) in real terms, from about September until the end of the fiscal year next March this will not necessarily mean either of the things that some people will automatically assume it does.

Superficially it may look as though Japan is back in a high growth orbit. Japan may equally appear to be refuting without heed for such consequences as overheating and renewed inflation in the not distant future.

Lessons

In fact, what happens during the rest of 1975 may shed very little light on the long term trend. And in view of lessons so painfully taken to heart in the recent past, Japan is virtually certain not to repeat the same short-term mistakes. The inflation which built up in 1972-73 was deliberately (and unwisely) encouraged as part of the (unsuccessful) defence of fixed exchange rates. If similar cost or price pressures are permitted to recur, it would be not only foolish, but accidental, since there could be no conceivable advantage.

Disadvantages could be stupendous. There were times in the past year when the Japanese asked themselves whether the mechanisms of wage and price determination may have been permanently damaged by inflationary expectations, shared by management and labour, for which Government was not only manifestly largely responsible, but conceivably would be powerless to undo. No less than proper functioning of the market economy might have appeared to be at stake.



materialise it may largely reflect the process of taking economic slack, including under-utilisation of economic capacity. It would not mean that the Government has closed its eyes to inflationary dangers. The Government is committed to keeping inflation to below 1 per cent. this year and credibility is once again importantly at stake.

As for the longer term different considerations arise. Will Japan revert to the growth path of the 1960s when GNP increases averaged about 11 per cent.? Or will long-term growth settle down somewhere between 5 per cent. and 7 per cent., as most Japanese are telling themselves?

It is doubtful that anything new has been thrown on the scales in the past 12 months but nor, perhaps, has the issue been finally resolved by national consensus in this time.

Anxiety

The present state of play that the oil shock still looms large in Japanese thinking, a generalised anxiety, a deep-seated anxiety, as Japan's extreme dependence on imports of all kinds, including fuel, industrial raw materials and food.

Government is in the process of launching an energy policy, the main pillar of which would be to reduce Japan's 90 per cent. dependence on imports, and within 10 years, to reduce oil consumption to 70 per cent. of its 1973 level. It is possible, though inevitable, that over economic growth will be strained as a deliberate energy policy.

It is also possible that accumulation of energy and other worries will finally get upper hand over Japan's doubted propensity to expand. As some people at senior as Deputy Prime Minister see resumption of Japan's previous rate of raw material imports would within ten years lead levels of consumption to be positively observed.

There is no reason why it should deter individual managers. They might, well, ever, be deterred by the spectre of overall employment at risk and the alternative risks it may incur should they fail to implement their expansion plans abroad. The avowed management's reluctance to take his factories to the sites of cheap labour or pollutable means South Korea, Thailand and other such places, also not be underestimated.

Fear of being 'exported' with possible disruption of integrated operations is a rational extension of alarm over being held to ransom by suppliers of oil or some other essential material. Well-wishers may worry about until they are in the face, but there is little guarantee they will take notice.

Peter Dunn

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The only really big achievement of recent months is that Government redeemed itself, as a result of the domestic recession.

Most forecasts have the payments surplus continuing to grow for the next several months, due to a continuation of present trends and large stocks in hand. This may well imply ample liquidity in the banking sector, but the expansionary effect might nevertheless be slight if exports remain weak. If exports actually fall on a year-to-year basis, due to wide economic conditions, businessmen might even take fright (and so, indeed, might the Government). At best, industry appears to be planning only a 14 per cent. hoist in capital spending this fiscal year against 22 per cent. last time.

All this would appear to have been correctly anticipated. At all events, public spending began to show marked growth last December and in the March quarter reached a level of 30 per cent. higher than a year ago. This, with more than adequate provision of credit to needy industries under the smokescreen of high interest rates, may well have recovery comfortably under way now.

It is early days to make a firm diagnosis, but there are

certainly encouraging indications. The most important is that industrial production stabilised in February and then turned up slightly in March (by an annual rate of 7.2 per cent.) after dropping steadily since last summer. Also domestic motor vehicle sales ran 21 per cent. higher in the first quarter than a year earlier.

It is conceivable that the upturn will be gradual. A newly introduced factor is that wage increments averaging less than 15 per cent. this spring may be appreciably lower than Government strategists anticipated, signifying a less solid overall demand than might have been assumed for official calculations.

There is healthy disagreement on short-term prospects between forecasters, some agreeing that the Government's 4.3 per cent. real growth target for 1975-76 is realistic, some saying the out-turn may be only 1 or 2 per cent. GNP growth, others that it will be as high as 5.5 per cent.

Predictions at the upper end of the range imply rapid growth in the second half of the fiscal year, since there is little prospect the recovery will

amount to much this quarter or next. Should this pattern

Inflation

If Government now allows rampant inflation to reappear on the comparatively clean slate with which it has started the new fiscal year, it cannot reasonably hope to be able to play the same game with the collective public mind, when matters again proceed to get out of hand.

Japan's Government knows the importance of this public psychology well enough, having since last November made various moves under cover of the war of nerves which it must have judged—and hoped—would mean delayed action but which are now beginning to show significantly. This is happening at the appropriate moment to mark the end of one phase, in which the top priority was to restrain costs and prices (terminating with the spring wage offensive), and the beginning of another in which business recovery is the main objective.

The main feature of the upturn is that it appears likely to have to depend heavily on expenditures in the public sector, and will in any case not be export-led as has usually been Japan's experience in the past.

Exports did indeed rise sharply by 47 per cent. to \$5.7bn. in 1974-75, which with a fall in net capital outflow more than made up for the higher cost of oil, and gave Japan an overall deficit of only \$2.4bn. against \$13.4bn. in the previous year. However, the steam went out of the export drive in about October. Since then the further marked improvements in trade and payments, giving overall surpluses in February and March, have been heavy due to

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Political scene calms down

THE JAPANESE political scene has for the first time in six months been suggested to be the advent of a new chief executive. Mr. Takeo Miki was on Saturday in his role as Prime Minister in the lower house of the Diet, and since then his Government has been publicly enjoying a honeymoon. The electorate, such as new LDP membership in the lower house of the Diet, usually suggests that the Government is enjoying a honeymoon. The honeymoon, however, is only a temporary phenomenon. The honeymoon, however, is only a temporary phenomenon. The honeymoon, however, is only a temporary phenomenon.

Mr. Miki's own faction is less than 40 strong out of a total of 267, suggesting that he is one before the end of next year. An early election would stand every chance of repeating the result of the virtually nationwide prefectural elections on April 13, when the LDP and friendly independents captured an almost unchanged 1,677 of the 2,609 local assembly seats. The crude figures undoubtedly exaggerate the party's popularity, mainly because voters did not go to the polls in Tokyo and Osaka (except to re-elect anti-LDP Government metropolitan governors), but nevertheless the pointer is clear: it is a good time for the ruling party, which has had comfortable overall majorities for the past quarter of a century, to be going to the country again.

Factions

The fact that the Government may fail to grasp this opportunity will in all probability reflect jockeying among the factions, for which General Elections are important trials of strength. Any of the five main factions, now led by Miki, Tanaka, Fukuda, Ohira and the party's Secretary-General, Mr. Yasuhiro Nakasone, or almost any combination of them, may feel they would do better by waiting (even though anticipating that the party as a whole might do worse). All sorts of questions are involved, such as collecting campaign funds or waiting for cracks to show in some other faction.

Even the views of Mr. Miki's own supporters are not necessarily cut and dried, while it is also relevant that Japanese Prime Ministers do not have the same power to call elections as, for instance, their British counterparts. Meanwhile, it has been argued there should be party leadership elections in July, which does nothing to reduce tensions within the LDP even though Mr. Miki will in fact not have to run this gauntlet (the party is in the process of revising the electoral law in due course).

Power

For the rest, the new Government is manifestly the same old LDP which has been in power since the early 1950s. The Cabinet was, of course, reshuffled in December, but many familiar faces remained. The LDP's main fault was that being a self-made man, he was too stentorian, and too arrogantly supposed he could buy votes of voters who positively disliked him. Certainly, Mr. Miki is not that sort of man, but it ought to be obvious that the difference is only one of degree. Mr. Miki's progressive image as to be examined in the rite of the power structure which he is part Japanese Prime Minister. Mr. Miki has less power and Mr. Miki has less power and Mr. Miki has less power.

Industrial planning

THE CONSIDERABLE confidence of Japan's planners in the strength of their economy, often obscured by pessimistic public statements, has been demonstrated again by the economic plans and forecasts published in late 1974 by the Ministry of International Trade and Industry (MITI) titled "Guidelines for Japan's Industrial Structure". The study looks forward to 1980 and 1985, describing an increasingly affluent and sophisticated economy, leading the world by that time in per capita output, deeply committed to world-wide investment, and largely in "completed form" in its structure and in provision for public well-being.

The positive and optimistic thrust of the analysis is the more striking for having been undertaken during the period of high inflation and zero growth of 1974, when views of the prospects for most economies by most analysts have been notably pessimistic. The MITI study projects real annual growth for Japan of 7 per cent to 1980 and 6.5 per cent to 1985. The rapid fall-off in inflation rate, and sharp reduction of levels of wage increases now obvious for 1975 and after were forecast with accuracy. The MITI planners look beyond the 1975-1976 adjustment period to an annual 2.5 per cent, wholesale price inflation and 5 per cent consumer price inflation to 1980, with inflation rates in the following five years somewhat lower. Wages are expected to rise some 10 to 11 per cent annually through the decade, with real incomes, therefore, nearly doubling over the ten-year period.

The result, the MITI study claims, will be GNP of Yen 156,000bn. in 1985 at 1970 prices (Yen 511,000bn. in current prices), or perhaps \$1,000 per capita. That means a per capita output of some \$8,000, which he favours better relations with China and is generally highest levels in the world (Louisiana) are those he trusts that time. Exports are projected to continue to grow slightly faster than total output, and to be a relatively small part of total output, slightly over 12 per cent in 1985. The anti-

college method of selection, which according to Mr. Miki—in his former role of in-house critic—and others, lends itself to abuse of money power and other corrupting influences. The party may also feel it has yet to clear up its difficulties with branches of big business, including the banks, power utilities and an independent-minded president of the Federation of Economic Organisations (Keidanren) about contributions to the party coffers.

In the past year the LDP has abolished the Kokumin Kyokai, the organ which did most to rake up \$21m. (revealed donations) towards its expenses in the first half of 1974. A new organisation, the Kokumin Seiji Kyokai (National Political Association) has appeared in its place, claiming to be an independent foundation which may support several political parties.

Presumably this will satisfy most Board-room scruples, even though nobody is fooled by the claims of impartiality. Anyway there can really be no doubt the LDP will continue to get the money it needs. However, all sorts of details have obviously had to be settled, which takes time.

Much the same applies to the receiving end. Donations to the party as a whole (as distinct from donations to the factions) normally come under the control of the president (the Prime Minister) and the Secretary-General, who are usually firm allies if not members of the same faction. No such relationship exists between Mr. Miki and Mr. Nakasone, suggesting plenty of sorting out to be done as to who holds what levers of power.

Notwithstanding all obstacles, however, an election by the end of the year, if not sooner, remains a strong possibility. After that the danger of a reversion to the stormy politics of former days will be very great. The long-term trend is one of slow erosion of the LDP's grip on the country. Nothing in the past year, including Government's highly competent handling of the economy, can have changed that. The LDP cannot afford the luxury of completely throwing away its chances.

Peter Duminy

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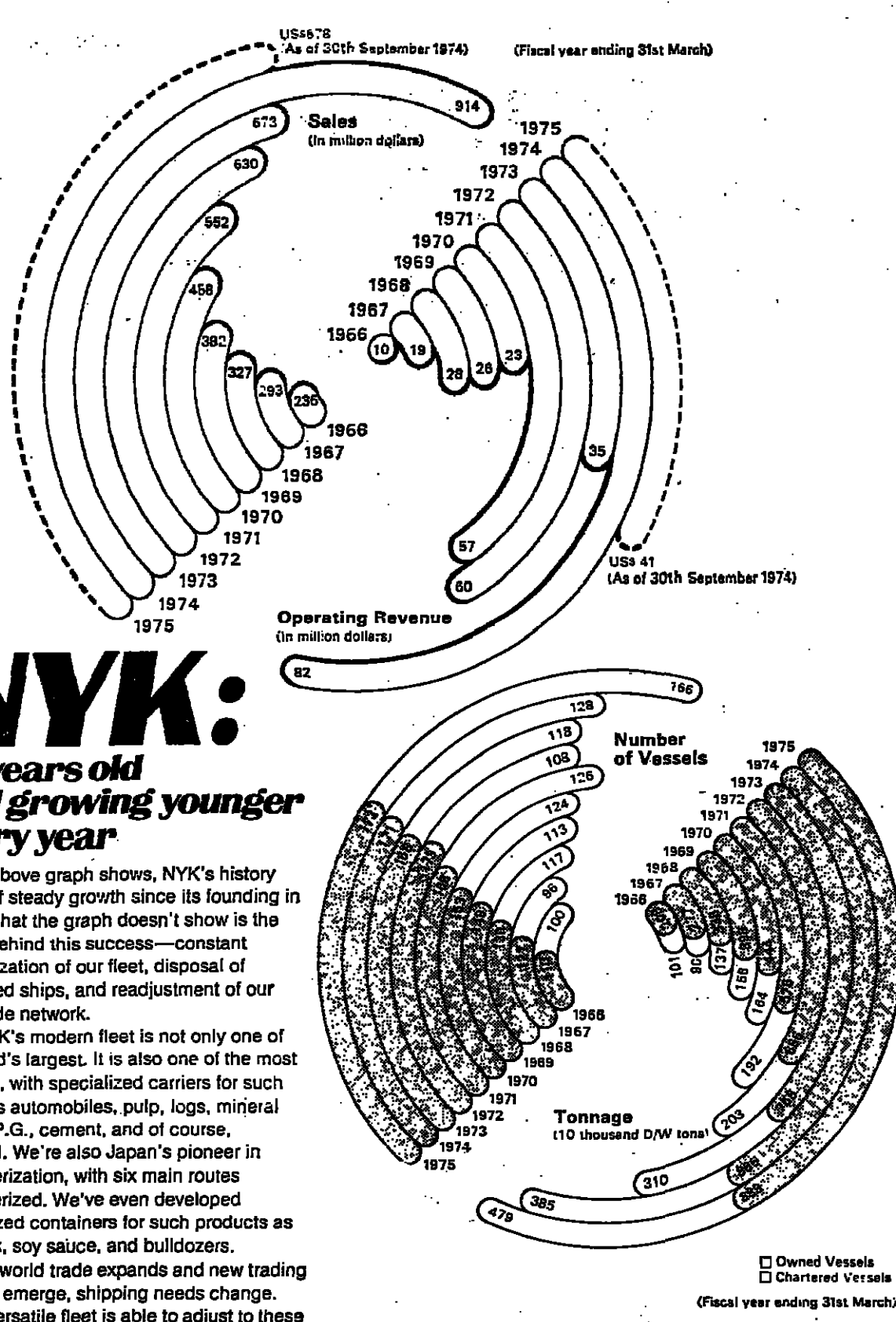
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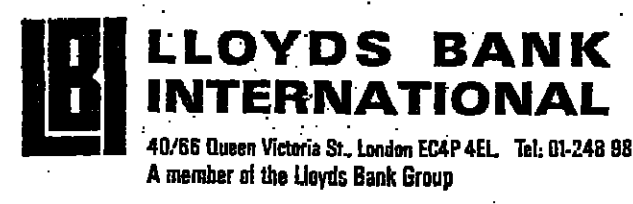
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Trade balance likely to remain strong

JAPAN RAN a trade surplus of \$4.1bn. in the fiscal year ending last March, compared with a surplus of less than \$1bn. the year before. Since 1974 was the first full year of increased oil prices, and since oil imports during the year accounted for visible trade balance was in roughly 30 per cent. of Japan's total imports, it follows that something very remarkable must have happened to enable such a surplus to be accumulated. What happened was that exports rose by no less than 47 per cent. during the year while imports of everything except oil rose only about 13 per cent.

This result reflects a well-known fact about the Japanese economy—the effectiveness of a tightening of domestic interest rates in forcing industry to sell abroad in order to raise ready cash and the effectiveness of the same policy in deterring importers from importing. The medicine which Japan applied to its economy last year had been used many times before, notably in the 1950s and early 1960s when a series of chronic trade deficits were cured by the adoption of a tight money policy. The results achieved by last year's credit restraints however were more spectacular than any previously, perhaps partly because the application of the policy was also more rigorous.

The desire to put the balance of payments to rights was, of course, only one of the reasons which prompted the credit restraint policy which reached its full intensity in late 1973 and was kept in force throughout the following year. The other motive was to combat an alarmingly high rate of inflation. As it happened the same policy fitted both objectives so that there were no inhibitions about applying it with maximum intensity.

Although Japan's trade position now looks embarrassingly strong, it would be wrong to assume that there were no serious worries about the effects of the oil price increase in the early stages. After the final

doubling of oil prices in December, 1973, Japanese imports were shot up by alarming percentages over a period of several months: the rise varied between 73 and 106 per cent. during the first four months of 1974 and the visible trade balance was in deficit for the first five months of the year. From mid-1974 onwards, however, as Japan's oil reserves were built up to their maximum levels and as the recession took hold on the domestic economy, imports started to slow down and they have remained slack up to the present.

The Japanese export boom which began to gather pace around the middle of last year with very sharp increases in shipments of steel, cars and ships, has now also passed its peak. But it looks as if the trade balance is going to remain extremely strong for the medium future. The trade surplus for the current fiscal year (ending March, 1976) could reach \$8bn. unless the Japanese economy regains momentum a good deal faster than most forecasters now expect. This means that Japan may be about to repeat its record of the early 1970 in terms of trade performance, but with marked difference in the actual pattern of trade.

The huge surpluses which Japan enjoyed before the revaluation of the yen in February, 1972, were due mainly to the strength of Japanese exports.

This year it looks as if low imports, rather than high exports, may be the main factor in producing a big surplus. Since Japan is now the world's third largest trading country (after the U.S. and

West Germany) a big imbalance in its trade does not pass unnoticed by the rest of the world. The trade surpluses of 1971 and 1972 caused intense friction between Japan and the U.S. (which was the main source of the Japanese surplus) and lesser, but still considerable friction between Japan and Europe. The situation this time seems to be very different. The U.S. has shown no signs so far of concern about Japan's trading position, which is hardly surprising since its trade with Japan was not far from being in balance during the 12 months ending in March.

Exchange

The EEC countries, however, had a deficit of \$2.3bn. during the same 12 months (or more if the more usual IMF basis figures are used instead of the Japanese customs clearance figures). South-East Asia was also badly out of pocket on its Japanese trade. Omitting oil-producing Indonesia which ran a comfortable surplus with Japan, the region as a whole, including Korea, Taiwan and Hong Kong as well as the Indo-China and the offshore South-East Asian countries was in deficit with Japan to the tune of \$3.4bn. Finally, Japan ran a surplus of over \$1bn. with China during the same 12-month period thereby incurring most of the responsibility for the severe foreign exchange shortage which China seems to be experiencing at present.

Because of the way in which it has been distributed Japan

has come under relatively little pressure so far to correct its visible trade imbalance. The south-east Asian countries (with the exception of the Association of South-East Asian Nations in which Indonesia is a dominant member) do not form a bloc for the purposes of international economic relations. The EEC of course does function as a unit, but it so happens that the Community has been peculiarly unsuccessful in developing an integrated policy towards Japan. The Japanese surplus with the EEC has in any case been very unevenly distributed with most of the burden being borne by the U.K. and the Netherlands and relatively little by France, Germany and Italy.

China has shown signs of restiveness about its deficit with Japan and has reacted by slowing down negotiations on some important contracts such as the contract currently under discussion for the import of 1.5m. tons of Japanese steel during the first half of this year. China, however, is clearly not in position to join other nations in placing collective pressure on Japan so that its bilateral deficit in effect constitutes an isolated problem.

The chances of Japan's trade surplus providing the focus for a world trade or currency crisis during the next year or so (as happened in 1971) seem fairly slight, although there may of course be bad effects on bilateral relations between Japan and individual trading partners. In the longer term, however, Japan could run into trouble unless it takes some very deliberate steps to adjust its trade relations with certain countries. The prospect of a continued heavy trade surplus with the EEC is a dangerous one so far as the future relations between the two sides is concerned and could need to be corrected by some deliberate efforts on the part of Japan to expand its imports from Europe. China will certainly not tolerate a continued heavy deficit with Japan, but may be willing to cover it by stepping up its exports of raw materials, including oil. For the smaller

South-East Asian countries, particularly for those such as the Taiwan, Hong Kong and which rely mainly on industrial exports the prospect of achieving harmonious relations with Japan could be more difficult. The main reason for such countries may be the eventual phasing out of itself of the industries, such as ships and textiles and some electronics, which form a spearhead of their own industrial development. If and when the process were to occur it would be natural for Japan to be importing more of the products concerned from its Asian neighbours.

Competitive

It cannot of course be taken for granted that Japan always be in surplus on trade account. In Japan industry as in other developed countries, some products which formerly contributed important part of Japan's export earnings have been priced out of markets. There are points, however, which in a fairly safe assumption, Japan will remain in surplus at least on its trade with industrial nations for some time to come. The first is that Japan must export in order to pay its oil bill. The second is that Japan, unlike some Western European countries, shows no sign of retaining its national competitive strength. This may not have appeared to be the case last spring when Japanese workers won across-the-board wage increases of 32 per cent. from employers. It does seem to be the situation to-day on the of what will probably prove to be an average 14 per cent. award by Japanese industry after a highly successful battle against inflation. It will thus almost certainly remain a strong exporter.

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Planning

CONTINUED FROM PREVIOUS PAGE

It is of some interest to note in this "vision" the care that is taken to make clear the fact that these documents are not "plans." The economy is described as a "plan-oriented market economy system." This bit of jargon is quite clearly meant to emphasise the fact that Japan's is, and will remain, a market economy in which this kind of Government view acts not as a blueprint, nor yet as a set of instructions, but rather as a spur to an independent private sector and as a guide to Government in order to help ensure that tax laws, Government investment and Government support facilities a process that is in any event economically rational.

Overseas

There is in this "vision" however, a major theme that is new. There is a very considerable emphasis on Japan's economy in the larger world economy. It would be a fair criticism of Japan's earlier planning and behaviour, even until the early 1970s, that almost no account was paid to the world economic environment. This was not a problem when the economy was small, with dependence on external supply limited, and its export impact on the world marginal. With economic success Japan paid a price for neglect of its international environment, notably in the very high cost of the failure to adjust exchange rates in 1970 and 1971. MITI's current views make clear that the failure to consider world impact is being corrected. The role of world trade and of overseas investment is now central in Japanese Government economic planning.

In this study of the economy to 1985, a central pre-occupation is the management of the enormous overseas investment required if the economy is, in fact, to achieve the considerable goals envisioned. The numbers themselves are startling. In 1967, Japan's cumulative investment abroad totalled only \$1.5bn. By 1972, the total had more than quadrupled to \$6.8bn. This study projects an increase of 13 times by 1980 to \$90bn., more than doubling again to \$192.5bn. by 1985. The report suggests that this total investment outside Japan may involve some 3m. employees, and that more than half of the 1985 total investment will be in mining and in metals processing, notably iron and steel.

This is, of course, an integral part of the entire process of growth. Labour intensive as well as raw material and energy intensive industries have little place in an affluent economy with a highly educated and highly paid labour force. These industries are at the same time much needed by most of the world. It is,

then, in the very fundamental interest both of Japan and of most other countries that Japan exports capital—and technology—in order that Japan's domestic efforts be in the most sophisticated industries. This view is at the heart of MITI's "vision" of Japan in 1985. It is an approach that will, if it materialises, make Japan's further progress possible while avoiding the costly West European error of importing labour rather than exporting jobs. As they prefer, takes full account of the need to improve Japan's environment and is confident of the prospect. Energy supply is closely reviewed, without alarm. Industrial water supply is a worry. The need to shift labour and industry off the Pacific Coast strip is taken into account. The view is neither naive nor superficial. It is, rather, persuasively rational, thorough and sensible.

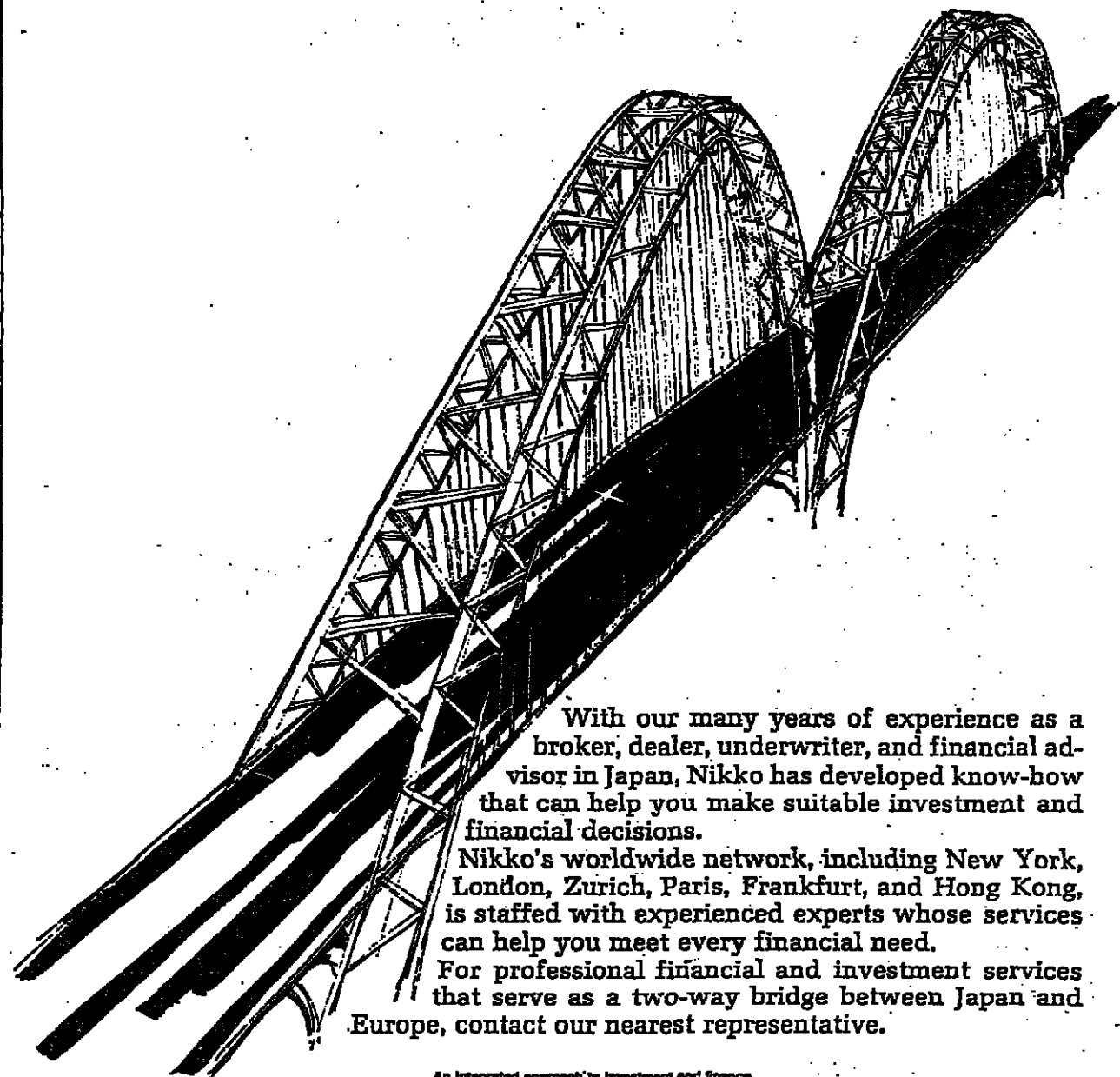
What are the prospects for achievement of so ambitious a view? It is a measure of the enormous distance Japan has moved in the world, and a measure as well of the great strength of the domestic economy, that the principal concerns have to do with forces and events largely out of Japan's own control. This MITI view of the future assumes a continuation of the increase in world trade observed over the past two decades, at about 8 per cent. per year. It assumes that host countries will accept, and that Japan can manage, an enormous flow of investment from Japan. It assumes, finally, a rational or at least reasonably orderly world, in which goods flow without political interruption. Japan's ability to achieve the prospects MITI describes depend on these largely external matters as the Japanese economy becomes inextricably a major centre of world economic balance.

This current view of the next decade offered by Japan's competent and powerful bureaucracy is greatly reminiscent of a plan put forward at the end of the 1950s that went little noticed by the outside world. It was the "doubling the income" plan, suggesting that Japan's national income might increase by 7 per cent. annually to 1970. That plan fell so far short of the reality of Japan's actual achievement as to be largely obsolete in three to four years after its appearance. We have again an official plan suggesting boldly that Japan might grow annually by as much as 7 per cent. This plan for the 1975-85 period will get more attention but perhaps no less scepticism than that plan for the 1960s. Whether history repeats itself and this plan's goals are met and exceeded as with the earlier plan, Western observers will be well-advised to examine it closely, and even to learn from it.

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Anti-monopoly law controversy

THE SCENE was a company shares: penalties for profits gained through illegal actions, particularly in the shipbuilding industry, have been a source of controversy. A group of foreign investors, including the Japanese shipbuilding industry, have been protesting against the proposed revision of the anti-monopoly law. The law, which was enacted in 1947, was designed to prevent the formation of monopolies and to promote competition. It has been a source of controversy ever since, with various groups and individuals claiming that it is outdated and that it hinders the growth of the Japanese economy.

Noticing that one of the shipbuilding companies, which owned the yard to which he was visiting, was a member of the Japanese Shipbuilding Association, he asked the company representative sitting next to him if he was a member of the association. "Surely you aren't going to join to allow your competitors to be in a better position than you?"

The yard executive's face suddenly brightened with a smile. "Oh, no," he remarked. "I'm not a member of the association. I'm a member of the Japanese Shipbuilding Association. We're all very good friends in the industry. He went on to explain that he was a member of the association and that he was a member of the Japanese Shipbuilding Association. He went on to explain that he was a member of the association and that he was a member of the Japanese Shipbuilding Association.

The foreigner, fresh from the Japanese capital where debate on the advisability of revising the country's anti-monopoly law was raging daily in the Press, replied: "I guess that won't be the same if Mr. Takahashi gets his way, will it?"

The yard executive again looked perplexed. "Takahashi, the chairman of the Fair Trade Commission, the man trying to get the anti-monopoly law strengthened," the foreigner explained, "becoming a bit perplexed himself at this point. Still no response."

In the end, another gentleman, who served as translator, was brought into the conversation and a long explanation in Japanese ensued. The yard executive listened and nodded occasionally, a look resembling wonderment on his face. At the end of it all, he nodded again and smiled vaguely at the foreigner. It was clear, despite all the explanation, that he could not understand how the anti-monopoly question had anything to do with his end of shipbuilding, or perhaps even the industry in its entirety.

Discount
Some weeks later in Tokyo, the Bank of Japan was preparing to cut its official discount rate. Just as that event took place, the Federation of Banks' Association sent round a circular advising commercial banks to make any subsequent decisions on lending rates on an individual basis. For about as long as anyone could remember, the practice in Japan had been for the banks to announce changes in their prime rates in unison following discount rate decisions.

Shortly thereafter, Fuji Bank led them off with notification of a downward revision exactly in line with expectations. Other banks followed, but their production in January was down announcements were carefully 13 per cent on the previous year. The net result, however, was the same as would level of two and a half years have been produced by the Bank of Japan's announcement of a decrease in private capital spending for illustrative of the range of sensitivities prevailing in Japan. Bankruptcies, which in January on the question of competition, fell below 1,000 a month for the first time since October, 1974. Government prepared to submit a revision of the anti-monopoly law to the Diet for approval. The revision would provide for the partial break-up of companies commanding monopoly or oligopoly market per cent on the previous year.

These two examples were illustrative of the range of sensitivities prevailing in Japan. Bankruptcies, which in January on the question of competition, fell below 1,000 a month for the first time since October, 1974. Government prepared to submit a revision of the anti-monopoly law to the Diet for approval. The revision would provide for the partial break-up of companies commanding monopoly or oligopoly market per cent on the previous year.

has not been easy. Various allegedly illegal actions drafts of the proposals have occurred. As this case grinds its way through Japan's notoriously slow judicial process and as the politicians wrestle with anti-monopoly bill revisions, the Fair Trade Commission has been conducting harassing actions left, right and centre. Scarcely a week goes by without notice of "raids" against one industry or another on suspicion of collusion in restraint of trade. The business community, still smarting from the lashing it took from politicians, the Press and the public in the speculation-prone period that accompanied the oil crisis, has been forced to suffer these indignities in silence.

Stunned
When the Fair Trade Commission stunned the business community by pressing formal charges against 12 oil refining companies, the Petroleum Association of Japan and 17 industry executives for alleged violations of the anti-monopoly law in February 1974, it was fairly clear the business community had entered a new era. The defendants, whose case went to trial in the Tokyo High Court last December, were charged with conspiring to curtail production of petroleum products and with conspiring to fix prices. Although several years may pass before a final verdict is rendered, the eventual outcome will be a landmark decision for Japanese business practices. This is especially true since the defendants are expected to contend that they were operating under the guidance of the Ministry of International Trade and Industry during the periods when the

Eliot Brooks

Quiet outlook on wages front

WITH JAPAN'S economy still deep in recession, employers are hoping to stave off high wage awards during this year's "spring offensive." They appear to have a good chance of keeping increases near to the 15 per cent guideline suggested by Nikkeiren (Japan's Federation of Employers' Associations).

There are some signs that the worst of the slump may be over. Department store and new car sales, for example, have been picking up since early in the year. A recent survey by the Nihon Keizai Shimbun (Japan Economic Journal) of 82 key commodities and services seems to indicate that industrial activities in the period April-June will show a moderate improvement over the period January-March; and an opinion poll of executives carried out at the end of February by the Economic Planning Agency also shows that for the first time in two years a majority of businessmen expect an improvement in business conditions during the next six months. But there are still many black spots in the economy. Industrial production in January was down 13 per cent on the previous year. The net result, however, was the same as would level of two and a half years have been produced by the Bank of Japan's announcement of a decrease in private capital spending for illustrative of the range of sensitivities prevailing in Japan. Bankruptcies, which in January on the question of competition, fell below 1,000 a month for the first time since October, 1974. Government prepared to submit a revision of the anti-monopoly law to the Diet for approval. The revision would provide for the partial break-up of companies commanding monopoly or oligopoly market per cent on the previous year.

Various factors lend support to the Government's and employers' hopes for relatively low settlements. Last year's 30 per cent rises were conceded at a time of very high inflation. This year inflation is much lower (the Prime Minister, Mr. Miki, hopes to bring it below 10 per cent for fiscal 1975). The recession is much worse than last year, and this may mean that unions will for the moment abandon some of their political aims and concentrate on getting the best deal compatible with the economic situation.

A Ministry of Labour survey has shown that the number of firms reducing personnel by 20 or more between October, 1974, and January this year was 1,391. Firing of over 87,000 high-school leavers was cancelled and 33 companies have cancelled or postponed hirings of university graduates. Some big groups have adopted a wages policy even stricter than that proposed by Nikkeiren. Sony and the Kansai Electric Power Company, for example, have frozen starting salaries.

Churoi (the Central Labour Relations Commission) has changed its attitude to arbitration. Formerly, it practice was to split the difference between labour's and management's proposals, but in some recent cases it has taken a different line. In mediating a demand by NHK (Japan National Broadcasting Corporation) employees, for example, it proposed a 15.9 per cent increase from April— which had, in fact, been NEK's final offer.

In these circumstances, employers hope, unions will moderate their demands. The crux of the argument is whether or not unions can expect to get increases that will cover price rises and give workers something extra as well. This could be afforded in the days when labour productivity was increasing, argue the employers, but now higher wages will push up costs, which cannot be passed

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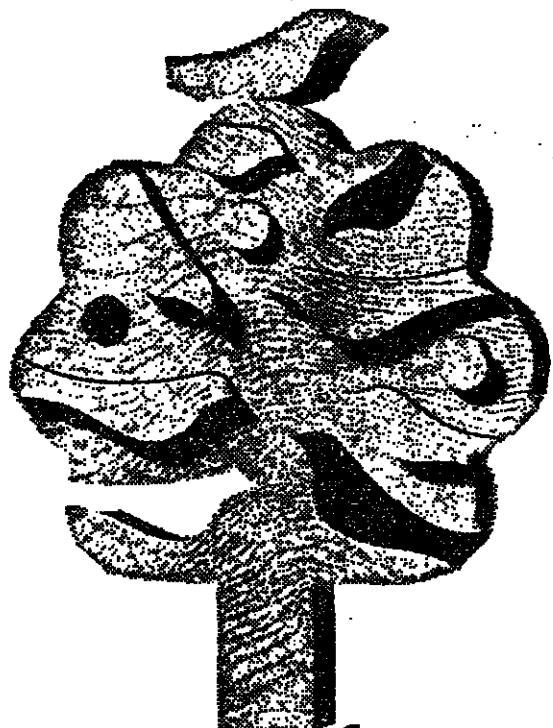
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JAPAN VI

Banks' rosy world view

THE LAST year has been one of mixed fortunes for the Japanese banking community. On the one hand, they can point with pride to the fact that Japanese banks have escaped the worst crises of the last year — not one has had the humiliation of announcing large-scale foreign exchange losses. On the other hand, there is no doubt that they suffered the penalty of an over-aggressive approach in some other areas of international banking.

The main one of these, of course, was their over-extension in the medium-term lending market. With hindsight it would appear that the Japanese Government's decision to hide a substantial proportion of its foreign exchange reserves by

keeping them on deposit with the Japanese commercial banks was a major source of this problem. These deposits enabled the Japanese commercial banks to participate in medium term loans to a greater extent than their own capacity to borrow in the market place would otherwise have warranted. Following the oil crisis of late 1973 the Japanese balance of payments sharply deteriorated, and the Government needed to call on its foreign exchange deposits with the Japanese banks. This combined with the fact that the Japanese banks were left to finance the increased price of oil imports, caused such a sharp upturn in Japanese banks' calls for foreign exchange on the international money markets that a special "Japan rate" developed — other banks books grew too full of Japanese paper, so they charged Japanese banks more than others of similar credit standing for inter-bank funds.

The Bank of England's statistics, though they only cover the position of London banks, give some indication of the story. In September, 1973, Japanese banks in London had outstanding non-sterling borrowings of the equivalent of £4.1bn, from other banks. This figure rose to £6.9bn last March, £7.9bn last May, £7.4bn last August and £7.8bn last November. The other side of the coin was foreign currency lending by banks in the U.K. to Japan. The figure here rose from £1.9bn equivalent at the end of 1972 to £3.1bn at the end of the following year. It stood at well over £3bn throughout last year and reached a peak of £5.9bn at the end of last year.

Already there has been an example of at least one Japanese bank taking a small participation in a medium-term loan to a Latin American country. There are indications that more substantial new lendings are likely to emerge in the not-too-distant future.

The question-mark still hangs over the whole subject is the extent to which the Japanese Ministry of Finance will keep close tabs on any future expansion of lending. When the Japanese banks first started up their overseas operations in the late 1960s control by the Ministry of Finance was very close indeed. Over a period of time, the stringency of the control was relaxed and subject to general guidelines, the Japanese banks became freer to decide for themselves which loans they would put money into. Inevitably the conditions of the last 18 months have meant some reversion to previous stringency.

In the case of the medium-term lending market, there is no doubt that at this moment in time the Finance Ministry has to be consulted on individual loans. In the bond sector too, where Japanese companies have been heavy borrowers during the last year, it is known that the Ministry of Finance approval is required for each issue.

Indeed with the experience of one or two not-very successful issues behind them, the Finance Ministry's control even in this area has been tightened up. It is thought that a queuing system is now maintained, and that Japanese companies, even those with government backing, must receive guidance on which currencies they should borrow in. After the D-mark sector had proved receptive to Japanese borrowings, for example, other Japanese companies were encouraged to arrange their loans on the German foreign bond market rather than in the dollar sector.

With the possibility of further medium-term lending effectively closed, the extent of Japanese corporate borrowing on overseas capital markets has been markedly reduced. Although they have been marking time at the large-scale finance is changing during the last year, they have been able to show initiative in some respects. The first new convertible issue in the Middle East, for example, was for a Japanese company, while a first foreign corporate issue in New York after the removal of the controls on capital export early last year, again a convertible, was also for a Japanese company. The aggressive reputation they built up earlier together with the abruptness of the commercial banks' switch from being large-scale lenders to straining the inter-bank markets by the extent of the borrowing has still to be lived down. But they now have an opportunity to complete a process of building up an international position — a process which was so rudely broken after the oil crisis in late 1973.

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Tokyo capital market

FOREIGN investors rediscovered Japanese equities early in 1975 after 18 months of steady disinvestment, when it became clear that Japan had successfully coped with the impact of higher crude oil prices upon its balance of payments. Finance Ministry estimates showed that during 1974 net sales of Japanese equities by foreign investors totalled \$1.1bn, but that during the first quarter of 1975 their net investment amounted to \$264m.

This investment became a significant factor in the Japanese bond market last January. The market, which was at a low ebb in the latter part of last year, began to revive towards the end. The Japanese Government supplied funds totalling ¥920bn, to provincial banks, mutual finance banks and credit associations to help smaller enterprises tide over year-end shortage of money under a credit squeeze. In fact, these smaller enterprises did not need that much money, because they were already cutting back production heavily and laying off workers. Part of the money thus found

its way into the bond market. Prices of bonds rose rapidly with a resultant decline in yields. The yield for some NTT (Nippon Telegraph and Telephone) bonds with early maturity, which exceeded 13 per cent in the closing months of 1974, declined to 10.5 per cent in February. The upturn took place despite sales of bonds held by city banks at the official suggestion of the Bank of Japan. The central bank took this step because it feared that too rapid a decline in bond yields might disrupt the whole interest rate structure at a time when the central bank was trying to keep it at a high level for an effective credit squeeze.

This development, coupled with indications that the value of the yen would appreciate in line with the improvement in Japan's balance of payments, caused foreign investors to start investing in Japanese bonds. Foreign investors showed special interest in NTT bonds and interest-bearing financial debentures maturing within a year or so. (Last August the Japanese Government had eased the unofficial guideline that foreign investors should hold the bonds they bought for at least one year, allowing them to sell after six months.) Finance Ministry sources estimated net foreign investment in Japanese bonds at \$67m in January, \$148m in February, and \$59m in March, compared with net investment of only \$24m during the whole of 1974. Some stockbrokers believe that more than half of the investment represented oil money, mainly from central banks and other official organisations of the oil producing States.

The Bank of Japan, which for policy reasons tried to minimise the impact of interest rate differentials between Japanese and Western capital markets, said a considerable portion of the dollar inflow through this channel was due to hedging by foreign importers, such as ship-owners who had ordered ships from Japan against the possibility of further appreciation of the yen.

Anticipation The rise in foreign purchases of Japanese bonds in January was followed by even larger foreign investment in Japanese equities in February, when net foreign portfolio investment in Japanese stocks totalled \$133m. To a considerable extent this development reflected a sharp rise in overseas stock markets, although the Japanese stock market itself had been rising since late 1974 in anticipation of the easing of the credit squeeze.

During 1974 Japanese analysts occasionally stressed that Japanese stock prices had not declined to the same degree as those of Western markets from the peak of early 1973. This year they are pointing out that Japanese stock prices have not yet recovered as much as Western stock markets towards the peak level. The trend continued into March, when net foreign portfolio investment in Japanese stocks totalled \$140m, according to Finance Ministry estimates. Ministry sources said investment in bonds was rising again in April, although those in stocks were levelling off somewhat. At the height of the dollar high, such a development,

inflow there was a body of opinion in official Japanese Government quarters that foreign exchange control on foreign investment in Japanese bonds, and possibly stocks, should be tightened to prevent repetition of the excessive dollar inflow during 1971-72. The foreign currency inflow during those years helped to provoke the subsequent rampant inflation, which the Government had barely managed to bring under control by early this year.

But the Government decided against controls on foreign currency inflows and opted instead to re-open some of the channels for the outflow of dollars, which were closed during the 1973-74 period of balance of payments deterioration. Finance Ministry sources said Japan would soon re-open the Japanese bond market to foreign issuers, such as foreign governments and international financial institutions, after a lapse of nearly a year and a half. They said about 10 prospective issuers had notified the Japanese Government of their hopes to float yen-denominated bonds in the Japanese capital market. Mr. Tarochi Yoshida, Vice-Minister of Finance for International Affairs, has indicated that initially only one issue a quarter would be permitted.

Issuers

Prospective issuers mentioned in Japanese underwriting circles include the Governments of New Zealand, Mexico, Brazil, Finland, Malaysia, Singapore, the Philippines and Australia, as well as the World Bank and the Asian Development Bank. Some of them issued yen bonds during the 1971-73 period.

Mr. Robert J. Tizard, New Zealand's Deputy Prime Minister and Finance Minister, who visited Japan in April, said he inquired about the rates of interest a New Zealand issue might get in Japan. If the plan materialises, it will be the first issue of a New Zealand bond in Japan. Official Japanese sources said any foreign issuers would be asked to convert the proceeds of the issues into foreign currencies as soon as possible, because it was the policy of the Government not to permit foreign governments to hold yen as a reserve currency.

Immediate prospects for foreign portfolio investment in Japanese bonds and stocks are not clear, but both Japanese official and securities sources believe net investment will continue for some time. Mr. Noboru Yoshii, senior managing director of Sony Corporation, believes foreign investors will buy back about half of the ¥1.1bn of Japanese stocks they sold last year.

Dawa Securities Company Ltd. said it would be reasonable to expect that net foreign investment in Japanese stocks this year will amount to \$1,700m. Much will depend on the exchange rate of the yen and the speed with which the Japanese Government will permit the Japanese economy to reflate. The Governor of the Bank of Japan, Mr. Teichiro Morinaga, said recently that, although the yen was floating and theoretically could move freely according to market conditions, it would be difficult for the central bank to permit the yen to rise too high. Such a development,

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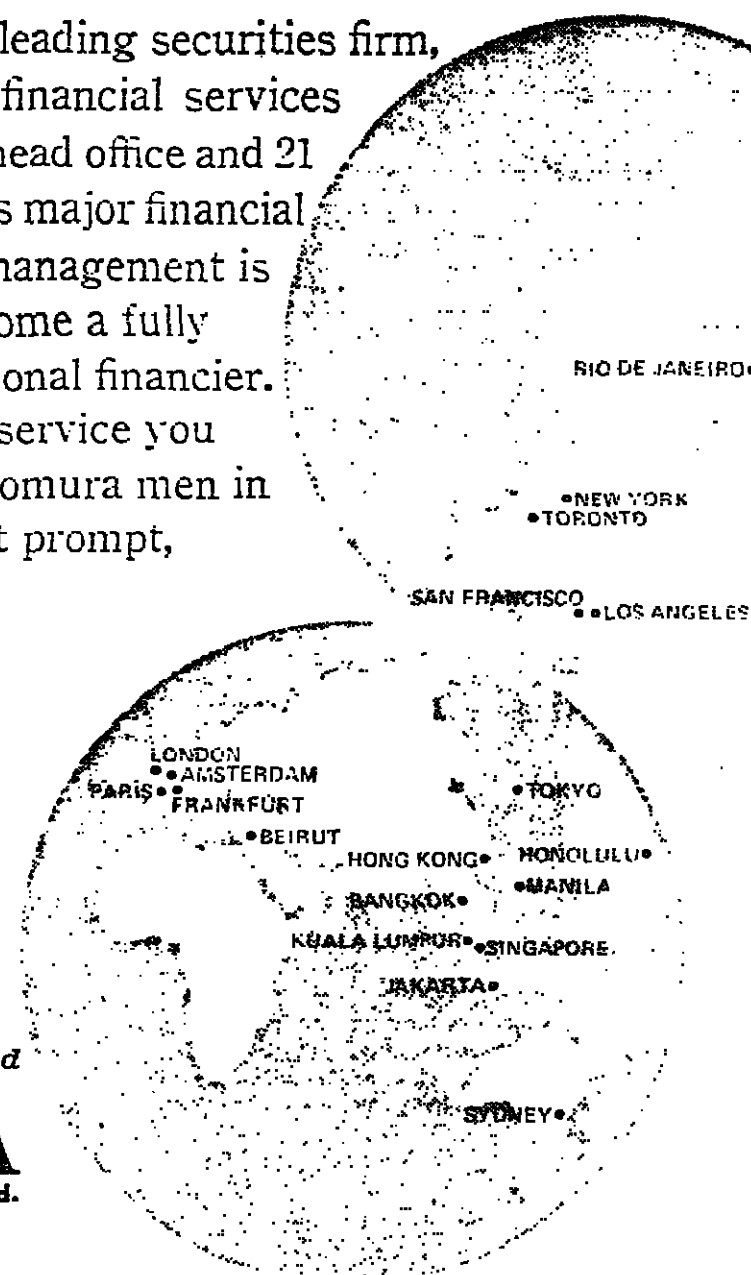
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JAPAN VIII

Electronics hit by troubles

OVER THE PAST 13 years, during which Japan's electrical industry has been fortunate enough to experience only one serious decrease in domestic demand, the major manufacturing corporations have advanced almost steadily from one period of glowing prosperity to another. Now, however, for the second time in its recent history (the first was in 1971) a severe and prolonged recession has sharply reduced sales and forced production cutbacks.

Better times apparently cannot be expected until the last quarter of this year—and even then improvement will occur only gradually, according to the authorities of the Electronic Industries Association of Japan (EIAJ). The association predicts that this fiscal year (April 1975 to March 1976) will see output decline by 2.2 per cent. when compared with the previous fiscal year, to total approximately 25,800m. in value. Nevertheless, the industry is responsible for something over a fifth of the country's yearly machinery production.

This fiscal year, production of consumer electronic appliances is likely to total about 23.5m. in value, or a decline of roughly 1 per cent. from output in fiscal 1974. Some idea of what this means for the industry can be obtained from indications that production of colour TV receivers over the next 12 months from April 1 off in recent months. But the last will total no more than 7.1m. sets, a drop of 3 per cent. Leaders of this glamorous industry had not expected this, their biggest division, to be hit so hard by poor sales over the past 16 months or so. Industry executives find themselves embarrassed by a combined stockpile of unsold colour TV receivers of more than 600,000, an increase of more than 60 per cent. when compared with inventories just a year ago.

Exports

Keeping the industry going in the meantime are exports. The industry shipped an all-time record of 2.3m. colour TV sets in 1974. These sets went mainly to the U.S., Britain and other industrially advanced countries and to a growing number of newly-discovered markets as Australia and Kuwait. These exports have levelled off in recent months. But the Japanese believe that they will soon find Western Europe an excellent market, with a high level of export growth most likely. Although the TV manufacturers in Japan admit they do not know exactly when colour television will reach the stage of maturity in Western Europe which it enjoys in Japan, Britain and the U.S.

Exports of all electronic machinery and equipment by Japan in 1974 totalled \$24.6bn. This was an increase of 21.8 per cent. compared with the preceding year. Included were household and industrial items and parts and accessories. Exports of colour TV sets were up 24.3 per cent. of black and white 31.7 per cent., radiograms 151 per cent., stereo sets 36.2 per cent., amplifiers 26.9 per cent. and radio receivers 10.3 per cent.

Among industrial electronic products, exports of radio equipment rose by 46.8 per cent., miscellaneous electronic appliances by 40.1 per cent., electric-electronic measuring instruments 27.4 per cent. and

electronic desk calculators 7.3 per cent. Parts and accessories registered an export gain compared with calendar 1973 of 32.2 per cent.

Reflecting the world-wide inflation, last year's exports by this industry often were down in quantity, though higher in value. This trend is expected to continue. And overall export shipments could fall this year in view of the fact that overseas orders are now off by around 14 per cent. or more.

In the face of this situation, many of Japan's largest makers of electric and electronic products are currently engaged in efforts to develop "new-look" models, to offer lower-cost goods, and to encourage their retailers to stage discount sales for the purpose of lowering stocks. As a result, business profits for the spring term may decrease by as much as 50 per cent. or more from most of the industry's corporations.

Earnings in the industry are considered likely to begin to recover by autumn, although only moderate progress can be expected because of added personal expenses due to pay increases and the high cost of sales promotion campaigns. Best results are anticipated in the fields of audio equipment, not only in Japan's domestic market but overseas as well.

Selling well at home and abroad are Japanese speakers' amplifiers, turntables and a wide range of parts required for assembly of stereo sets. Some Japanese executives are predicting that within a few years their companies' domestic sales and exports of audio equipment and parts will exceed their market of colour TV receivers—although this may prove to be something of an exaggeration.

Meanwhile, the leaders in the industry are concentrating on pushing technological progress. They hope to develop new products which will attract summer attention and overtake Western rivals in general electronic technology. Fears in the industry at present stem from the belief that Japanese electrical appliances are tending to lose much of their competitiveness in world markets.

Industry concern results from the knowledge that the competitiveness of Japanese home electronic appliances have declined widely in world markets, particularly in the U.S. where colour TV sets made in Japan carry price tags about 10 per cent. higher than American sets. It has been emphasised by

Video-tape

Looking to the more distant future, the Japanese appliance makers are pinning their hopes on commercial development of colour video recorders (VTR) both domestic and overseas markets. In this area are Matsushita Electric Industrial, Sony Corporation, Victor Company of Japan, Nippon Electric Company and the Teac Corporation, Sanyo Electric Company and Tokyo Shibaura Electric Company.

The fact of the matter is VTR equipment was first put on the Japanese market a decade ago, but the products so expensive and bulky they were sold chiefly to schools and corporations. It can only be a matter of time, however, before much less expensive more attractive models developed for home use.

Makers sold more than 100 units in Japan last year. Talk in the industry is that by 1978 will be in the millions if sufficient mass production can get underway, bring down costs to a point where home markets can be developed in Japan and abroad. It could be a product to bring renewed brilliance to Japan's woe-stricken industry, challenging even most active competitors throughout the world.

A. E. Cullen

Drastic

Stocks would be well above 1m. but for recent drastic production cuts by Japan's larger manufacturing companies last year and in recent months. Many employees have been laid off or transferred from assembly lines to sales outlets. Large numbers of surplus workers also have been switched to plants turning out air conditioners and refrigerators for the summer season.

Relocating of employees on such an extensive scale in response to the slack demand for colour TV has resulted in the dropping of traditional hiring of temporary workers normally required to meet seasonal demand. In the meantime, regular employees are being encouraged to take early vacations instead of waiting until mid-summer.

Some makers in the industry report that, with inventories now declining on a gradual basis, they may begin recalling laid-off workers by autumn when they begin easing up on production cutbacks. A number of more optimistic executives even see this development over the next few months.

Fortunately for the industry, demand is picking up for washing machines, refrigerators and microwave ovens. In addition, it is believed that with the summer months will come rising domestic demand for tape recorders, radio communication equipment, radiograms, stereo equipment, radio sets and similar items.

As expected, many companies have cut their prices to reduce inventories from the total stockpile peak of 1.2m. TV sets of



Watch assembly line at the Tokyo factory of Seiko.

Investment

CONTINUED FROM PREVIOUS PAGE

Mining and others at Frieda in American employees. Papua New Guinea) oil Europe is not neglected. (Showa Denko's 40 per cent. although it has not been taking share of a \$400m. Venezuelan first place recently. One refinery), manganese (Nippon interesting development was the Denko and others in Uppea first step overseas by Japan's Volta), zinc (Kinsho-Mataichi computer makers, with Fujitsu's and others in Tennessee) and 30 per cent. share in the new uranium (Dowa Mining and \$12m. SECISA plant in Spain, companies in Washington and Springfield for other European Wyoming in the U.S.).

The latter projects illustrate the growing Japanese involvement in North America. Recently Nippon Paint started a new U.S. subsidiary to help its South East Asian operations. In the U.S. and West Germany using its Hong Kong company as a first time acquired beating the foreign exchange shortage in Japan. Nippon Steel is considering a steel fabrication plant in Texas.

Sony, always the innovator in international operations, is starting a new factory at Delano, Pennsylvania, to manufacture stereo sets designed not by its head office in Japan but by its

Japanes Corporation of New York. Third World examples of this technique are the purchase by NHR Spring and three other Japanese companies of 70 per cent. of Cimbrus, the Brazilian car spring manufacturer, with a view to exporting to the U.S. and Europe, and also the recent raising of the Toray and C. Itoh interest in Hong Kong's Textile Alliance Ltd. from 40 to 55 per cent.

Britain's experience of Japanese take-over is apparently limited to the Suntory acquisition of 10 per cent. of Glenlivet Distillers, for which it is no agent in Japan. There is no intention, it seems of gaining a majority stake.

Not all Japanese firms are as single-minded as Teijin, which is in the middle of a five-year programme to invest \$3.3bn. abroad in order to reap overseas profits of ¥18bn. a year by then — matching domestic profits from within the Japanese market.

But the Doddwell report a few months ago offers a dependent assessment that years from now Japanese investment overseas will have reached \$93bn., of which about \$40 per cent. would be in developed countries, particularly Asia and Europe. Indeed, Japanese manufacturers tend to become fixated with the low technical standards of the Third World, preferring to launch their European and North American production. "For the purpose of market development," commented Mr. Nagai of Suntory, "the clashing machinery recently, there is more advantage than exporting from Japan. In some respects, including the quality of the product, production in an advanced country is more advanced than in a developing country. He was thinking of Germany, Australia and West Germany."

Dick Wain

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Tokyo central wholesale fish market in Tokyo—Woodblock print.

Marketplaces of the World

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مكتبة الأصيل

Steel industry flexes its muscles

IT HAS never seemed more correct to think of steel as the backbone of the Japanese State. The industry, known behind the Liberal Democratic Party and Government as probably the most influential provider of political funds.

In the past month, as in recent years, it has virtually determined the level of wages for all Japan.

Last year steel played a major role in the export drive which enabled Japan to pay its higher oil bill.

This year the steelmakers could be a key contributor to the business recovery by virtue of their massive capital expenditure programmes.

By some yardsticks the industry has encountered checks to its growth in the past two years. But there is no reason to think it has been any less able to take care of itself. Nor has its prosperity diminished.

Consumption

Raw steel production reached a temporary peak in the 12 months ended March 1974, when it was 12.0m. tons. Apparent domestic consumption was 8.6m. tons and exports were 3.4m. tons (raw steel basis). Recession year 1974-75 saw production cut to 11.4m. tons. But even recession proved a boon, at least in the early stages, by freeing supplies for exports which until the end of the summer continued substantially higher prices than the industry was charging at home. Then, when world market prices slid, domestic ones were raised.

The overall result for the 12 months was that Japan exported

36 per cent of its output. Exports rose 9.6m. tons to 4.1m. tons, and domestic consumption dropped 15.6m. tons to 7.9m. tons, lower than it had been in 1972-73. Steel product exports (not counting cars and ships) were worth \$5.1bn., up 102 per cent.

The second half of the fiscal year was much less satisfactory than the first, but the industry by no means lost its nerve. Preliminary indications are that capital expenditure by the steelmakers rose 52 per cent to \$1.3bn., much the highest ever as well as more than Miti had bargained for.

This year (beginning April 1) the steel industry plans to spend \$1.95bn., another 50 per cent increase. If this materialises, it would be among the main boosts to effective demand to come from private-sector investment (exceeded only by the power generators in aggregate and by nobody in relative growth). The average increase for all industries may be under 14 per cent, or virtually no real growth allowing for inflation.

There is every prospect the steel companies will do all they can. Five new blast furnaces are involved. Work on two (for Nippon Steel) is already far advanced and leading inexorably to commissioning in 1976. Preliminary work on another two (for Sumitomo and Kawasaki) has begun and is unlikely to be stopped. Kobe Steel from all accounts is not proposing to be left out.

This year the industry is forecasting another fall in output, to around 11.0m. tons. Exports would be 4m. tons lower at 3.7m. tons and domestic consumption

would be unchanged. This is not as gloomy as it looks. The mills have every intention of raising domestic prices in the summer; by as much as \$14.50 a ton to major customers, including the shipbuilding and motor vehicle industries. They also see an end to inventory adjustment in some export markets and the possibility that export prices will begin to pick up.

That is the theory. In practice, almost anything could happen overseas, but the industry will no doubt come away with most of what it wants from domestic consumers. Meanwhile, managements have their sights firmly set on 1978, suitably encouraged by semi-official predictions of markets (88 per cent domestic) for more than 150m. tons by then.

The question arises how all this activity fits in with national guidelines or objectives relating to overall economic growth, re-allocation of resources between industrial sectors, domestic congestion, pollution control and so on.

Projections

Steelmen say it accords very well. Market projections, borrowed from the Industrial Structure Council, assume 1974-1975 GNP growth averaging around 5 per cent (albeit starting at zero and mounting to 7.3 per cent).

Though the emphasis in future industrial development is to be placed as far as possible on so-called knowledge-intensive activities (computer software and the like), it stands to reason that steel will remain

the basic ingredient of much of Japan's economic activity for the foreseeable future.

Clearly, present expansion plans demonstrate that the steel industry is not exporting itself, in the sense of any net reduction in its activities at home, to more spacious surroundings elsewhere. However, such projects as Kawasaki's sintering plant being built in the Philippines, planned joint ventures in Brazil and five possible steel mills in the Middle East, put steel among the pioneers attempting geographical diversification of essentially integrated operations. None of this would have been contemplated just a few years ago.

Steel production is a major cause of air pollution, but the industry claims also to be among the biggest spenders on clean-air technology. Miti estimates that 19.7 per cent of industrial investment this year will probably be classified as anti-pollution expenditure and steel companies claim to be in line with the average.

More generally, there is no doubt the steel industry is in a position to influence Japan's decision-making process. Nippon Steel, which recently celebrated the fifth anniversary of the merger which spawned it as the world's biggest steelmaker, is

the repository of vast power. Accounting for two-fifths of industry output, it is the undisputed price leader. Its influence in wage settlements may be less easy to define, given there must be limits to its room to manoeuvre, but the fact remains that what Nippon Steel proposes all Japan habitually accepts as the reference point for its annual wage hikes (and the company's own workers take the offer as it comes).

Donor

Politically, Nippon Steel is among the most open and generous of donors to the governing party's funds.

What this tends to mean is that there can be few national guidelines and objectives, perhaps none in the economic sphere, which the steel industry is not capable of making or breaking. This must certainly include the policy question of fast or slow economic growth, the answer to which will justify the industry's programmes, or fail to. It may be going too far to assert the steel mills will set the pace by their own actions—but it is not too much to think their plans must show which way the wind is blowing. It is the industry to watch.

Peter Duminy

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- “ On Tuesday it was Japanese canned salmon to the U.K...”
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- “ On Thursday we consigned UK chemical plant equipment to Greece...”
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Shipyards face drop in orders

RESPONSIBLE for more than half the world's output, Japan is by far the largest shipbuilding nation. Yet the industry is now facing the worst spell in its post-war history. Until last summer, shipbuilders had still smaller tankers.

But the worldwide economic recession drive to save on oil has changed the whole picture. Since the end of last year contracts for large tanker construction have been cancelled one after another and, as new orders are coming for even the smaller ships. As ships are the third largest export after steel products and motor cars, these cancellations will affect the nation's trade balance seriously.

Orders for shipbuilding have increased unprecedently in 1972 and 1973. Most were for large tankers of more than 200,000 dead-weight tons to be delivered in 1975 at the earliest.

To meet the increasing demand, shipbuilders constructed super docks. But after the oil crisis shipowners began to worry about an overabundance of tankers. The world's total tonnage of tankers is supposed to double by 1977 to 430m. dwt.

Even taking scrapped ships into consideration, a fairly large excess tonnage seems inevitable.

Shipowners are also worrying about the declining level of tanker freight rates as some spot rates have fallen to one-tenth of the peak. Further, as the chances of the Suez Canal being reopened have increased, shipowners have begun to lose interest in large tankers, and financial institutions to feel suspicious about the safety of tanker investments and so reluctant to back them.

Thus orders received by Japanese shipbuilders during 1974 dropped by 64 per cent from the previous year to 13.4m. gross tons (463 vessels). In particular, orders for large tankers exceeding 200,000 dwt. fell by 75 per cent to 5.2m. dwt. Orders for super tankers exceeding 400,000 dwt. totalled only three vessels in the first three months and none since last April.

In addition, contract cancellations have started, with vessel owners taking the port contracts amounted to

Y.924.3bn. or about a quarter of the 1973 level. The shipbuilding industry is not in good shape even without the cancellations. Because of the rapid rate of inflation, shipbuilding based on fixed-price contracts has become unprofitable. There have been some cases where a large tanker which presently costs more than Y15bn. to build was contracted for Y12bn. or so.

Another problem for the industry is the increase in deferred payment contracts. So far, foreign owners have usually paid in cash in four instalments and deferred payment accounted for only 10 to 20 per cent. Loans advanced by the Export-Import Bank on shipbuilding contracts totalled Y150bn. in fiscal 1973 and Y110bn. in 1974. But deferred payments are now approaching about 50 per cent of the total value of contracts scheduled for completion in 1975 and 1976.

Large shipbuilders are reported to have experienced increased sales but decreased profits in the half-yearly business period ended March last compared with the previous term. Their results are expected to worsen in the current period.

To cope with difficulties, shipbuilders have taken various countermeasures. To avoid idle docks and equipment, they are trying to extend the construction period by slowing down workers and cut overtime.

Diversification of production is another measure. Many builders have moved into production of drilling rigs and anti-pollution equipment. Even during the recession, companies' investment in anti-pollution equipment was active and it helped secure the business of shipbuilders.

Anti-pollution equipment now accounts for almost 10 per cent of the total sales of Mitsubishi Heavy Industry, Kawasaki Heavy Industry and Hitachi Shipbuilding. Smaller companies specialising in shipbuilding are suffering even more. Some of them have decreased or omitted dividends.

As an executive of a leading shipbuilder said, the industry has "entered a long tunnel whose end is not yet in sight."

Orders from overseas dropped drastically last year. Export contracts signed during 1974 covered 251 ships, less than half the level of 1973. Reflecting the decline of large tanker orders, the total tonnage was 4.9m. g.t., less than one-fifth of the pre-

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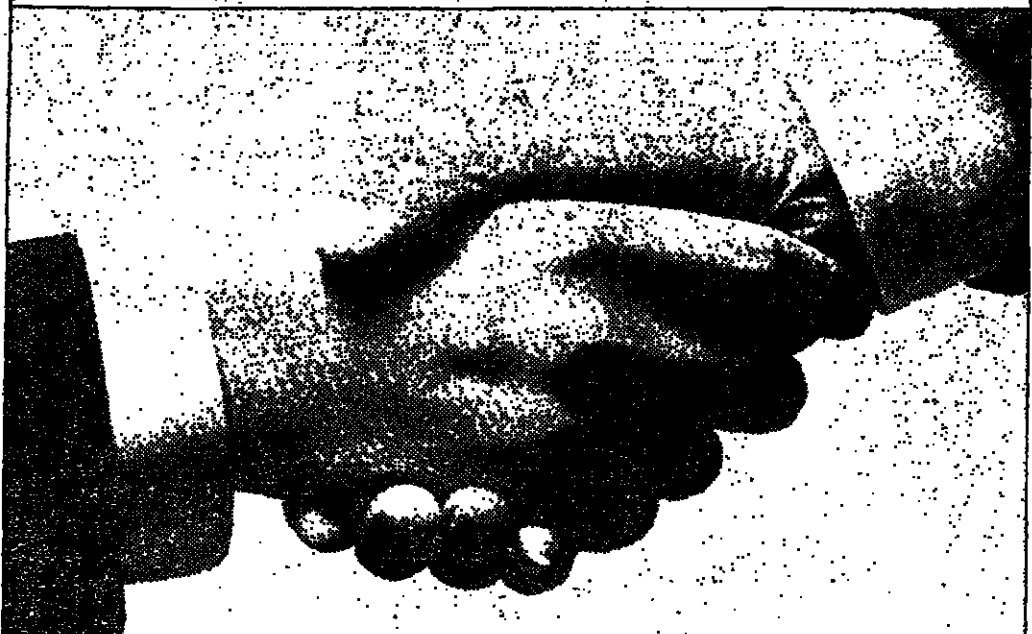


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JAPAN X

Motor industry rides out recession



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JAPAN'S automobile industry has by no means escaped the effects of the world crisis, though it might be that the repercussions are less drastic for the leading manufacturers, Toyota and Nissan, and the overall shocks less severe than for other advanced economies, in which motor manufacture plays a significant role. Certainly, the automobile industry has an important share in Japan's economy: over 1.5m. workers are engaged directly in the motor industry—600,000 in production and 900,000 in the sales and maintenance force—and, with the addition of related fields such as materials production, the total employed accounts for 10 per cent of all Japan's industrial workers. Production in automobile industry related fields reached about 9 per cent of total production in 1973. And in the second half of 1974, Toyota maintained the position it has now held for some time—that of the second (to Matsushita) largest money-maker in the country.

Total automobile production in 1974 was just over 6.5m.—a fall of over 4m. from 1973, and the first negative growth figure for almost 20 years. The loss was almost entirely in the passenger car sector (down from 4.47m. in 1973 to 3.93m.), while commercial vehicles increased slightly to 2.62m. The groups of the Big Two continue to con-

trol about 70 per cent. of the total figures, not only for production and domestic registration, but also in share of exports. The Toyota Group (Toyota, Daihatsu and Hino) produced 37 per cent. of the total and accounted for 40 per cent. of domestic registrations in 1974, while the Nissan Group (Nissan, Nissan Diesel and Fuji Heavy Industries) produced 21 per cent. and 23 per cent., respectively. Toyo Kogyo (Mazda) follows a long way behind with 11 per cent. of production (at 740,000 units only very slightly down on 1973), and Mitsubishi's 10m. units represents 7.5 per cent. of total production. Honda and Isuzu are the only two motor-makers to increase production figures in 1974 over 1973. Honda taking 6.5 per cent. of total production with 430,000 units, almost three-quarters of which were passenger cars.

Total domestic registrations, at 3.83m., were well over 1m. down on 1973's 4.95m. Passenger cars dropped 660,000 to 2.28m., and commercial vehicles were down 440,000 to 1.57m. All makers shared fairly equally in the domestic sales slump, the overall total representing 78 per cent of the 1973 record, and only Toyota and Honda reaching figures higher than the average. (Imported passenger cars, with a total of

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Toyota assembly line at one of its Takaoka plants.

over 41,500, for once scored more than their regular figure of 1 per cent, or less share, to record an increase of 39 per cent. on 1973.) Toyota's Corolla and Nissan's Sunny led the domestic market for passenger car registrations by model. Corolla reaching well over 4m. In the first 14 models, only two Hondas (Civic at 4th and 360 close at 10th places) interrupt an otherwise exclusively Toyota and Nissan list.

The cumulative total for Japan's vehicle population—226.7m. units, comprising 13.85m. passenger cars, 10.3m. commercial vehicles and 350,000 buses and three-wheelers—increased by only just over 11m. since 1973, the most insignificant

Japan's automobile industry

Japan's automobile industry stopped growing abruptly in the autumn of 1973, and there can be no reasonable expectation of a return in anywhere near the boom period from 1965 to 1970. But even in mid-1973, before the oil crisis, Toyota had laid firm plans (with the full knowledge and support of its union leaders) against the day when the automobile industry would no longer be in growth conditions and would yield priority in resource allocation and so on to the more sophisticated knowledge-intensive sector. In 1973, Toyota was ready to move into the leisure industry; early this year, the company announced a series of measures which will permit and promote diversification into housing and construction and into the manufacture and sale of machinery and electrical equipment. Suzuki has prepared similar moves into the construction field and Nissan joins Toyota in basing diversification on the leisure sector.

The domestic market seems to be picking up on 1974. In the first quarter of 1975, Toyota produced 17 per cent more and registered 63 per cent more passenger cars than in 1974. All Japanese except Hino and Honda showed gains over 1974 for March registrations. But there are signs that some of Japan's automobile export markets are beginning to dry up. If some quarters of the trade had their own way, Britain might put quotas on Japanese automobile imports, and, early in 1975, Nissan announced that its Australian exports would be cut by 50 per cent, and that other Japanese makers were likely to follow suit. For the moment, Nissan's shipments were to be limited to 1,500 monthly—contrasting sharply with 9,570 in the same last year.

Given the current situation, it is not surprising that the Government has yielded to the pressures to postpone for two years the emission standards originally scheduled for 1976 which, with nitrogen oxide emission level cut by half, would have made Japan the most stringent anti-polluter in the world and have reduced car sales (and profits) there). Both Toyota and Honda claim that the original levels are technically feasible within the planned timescale, but other makers want postponement even beyond 1978. These delays are a bitter disappointment, particularly, to Ono Kogyo, which has put so much research effort and so many resources into the development of the low-pollution car and was ready as early as 1973 with an engine to meet

this year's emission standards. Toyo Kogyo's miserable sales record since then highlights the conflict—between low pollution levels at the expense of high fuel consumption. Sumitomo Bank had provided ¥34,000m. (\$49m.) loan since 1974 to tide over until the end of the spring.

Some of the smaller makers, like Toyo Kogyo, are in difficulties. In January, Toyo Kogyo had 180,000 unsold units on its hands and cut production schedules for 1975 by 100,000. Two outside experts were

Prof. Geoffrey Bown
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Living with both communist giants

JAPAN, CHINA, and the Soviet Union are, each one of them, a giant of a distinctive kind. If Japan is an economic leviathan, China is an ideological mammoth, and the Soviet Union is an armed colossus. Acting together, the trio could shape the future political and economic configuration of Asia. Two of the three great powers, however, are at loggerheads: which places the third—Japan—in a unique situation fraught with uncertainty and, indeed, a degree of danger. For events in Indo-China could be followed by political developments in Korea this year depending on the mood and intentions of the U.S. and, leaving aside the possibility of a crisis in Korea, with the domestic consequences in Japan, the new wave of isolationist sentiment in America cannot fail to weaken the faith of the Japanese in Washington's readiness to defend them should the need arise.

This can only lead the Japanese to pursue even more carefully their existing policy of keeping on good terms with both Peking and Moscow. It is a very delicate balancing act that has to be sustained. And the signs are that the scales have been tipping in favour of Peking.

Territorial

For one thing, relations with China, although complicated by the Taiwan issue, are not bedevilled by a contentious territorial question of the magnitude of the Northern Islands controversy, the great stumbling block in the way of a genuine Japanese-Russian understanding. Secondly, Sino-Japanese trade is booming and Japan is now China's largest trading partner. Moreover, trade with China now exceeds trade with Taiwan, not to mention trade with the Soviet Union. The future seems promising, too. For the Chinese, it is reported, have undertaken to supply Japan with a significant share of their oil production. It remains to be seen, of course, whether Japanese expectations here will be realised. But China has a trade deficit with Japan, and this can be covered by oil Province.

On the other hand, the hopes of Japanese development have not been fulfilled. Japanese-Soviet trade, it is true, increased between 1970 and the end of last year at an annual rate of 20 per cent. Nevertheless, its value is well below that of Japanese trade with China.

The Russians claim to be eager for Japanese economic co-operation in the development of mineral and energy resources in Siberia. At the same time they seem to attach importance to Japanese Governmental financial guarantees for private Japanese firms venturing upon co-operative projects in Siberia. Indeed the chief Soviet trade official in Tokyo emphasised at a Press conference this spring that joint projects in Siberia could not be carried out simply between the Russians and private Japanese concerns: the Japanese Government itself must provide backing for such projects. In other words, there is an understanding enough from the Soviet point of view, a political dimension in what appears on the face of it to be a wholly economic issue.

It is precisely this aspect which makes the Japanese react with considerable caution. Economic development of the Soviet Far East, including the improvement of communications such as the Baikal-Amur railway now under construction, is a matter of anxious interest to the Chinese. For the Japanese Government, as distinct from private firms, to be involved, as financial backer, in such development might stir Chinese suspicions or, at the least, slow down the present satisfactory progress of friendly Sino-Japanese relations. When dealing with the Russians the Japanese always have one eye on China.

The Russians, for their part, always see their relations with Japan in the context of the Soviet-Chinese dispute. Thus one reason for Soviet firmness in rejecting all Japanese proposals for the return of the Southern Kuriles is that territorial concessions made to Japan could well encourage the Chinese to raise irredentist claims on the Maritime Province.

The fact is that Japan's relations with China, as well as with the Soviet Union, are dominated by political rather than economic factors. For in prospect this year are two treaties, namely a "treaty of peace and amity" with China and a similar agreement, formally sealing a Russo-Japanese peace treaty, with the Soviet Union.

Concession

The first of these will be easier to conclude than the second, and progress has already been made in this direction: more than enough to have given the Soviet Union some anxiety. Thus in February the Russians attempted to forestall a Sino-Japanese treaty by offering Japan a pact of "good neighbourliness and co-operation."

This was rejected by the Japanese Government, because the proposed pact said nothing about the Northern Islands. For the Russians maintained that this knotty territorial question should be shelved. The Japanese are adamant. They will sign no treaty with the Soviet Union that fails to meet their demand for the return of the Northern Islands. Any Soviet concession short of this could merely damage Japan's relations with China—or so the Japanese believe—without giving Japan adequate compensation for the loss of Peking's goodwill.

It is very difficult, then, for Japan to keep her relations with the two powers perfectly balanced. The pull is always towards China: and this state of affairs is sure to persist.

All the same, the political factors complicating relations with China are by no means negligible. There is, of course, the matter of Taiwan. The death of Chiang Kai-shek reminded Japanese Liberal-Democratic Party leaders of the need (as the Japanese Press put it) "to express the nation's feeling of gratitude to Chiang who showed generosity toward Japan at the time of Japan's surrender in World War II."

Ex-Premier Sato, therefore, attended Chiang's funeral as the representative of the Government party, although the

Japanese Government as such was not represented. Chiang's death, in fact, has made little difference. His son, Chiang Ching-kuo, the Premier, is said to be resolutely opposed to giving up the Kuomintang's unyielding claim to be the only legitimate government of China. If this is so, it can only stiffen the attitude of the pro-Taiwan minority within the Liberal-Democratic Party.

Mr. Miki has long been strongly in favour of consolidating Japan's relations with Peking, but his administration contains some notable members of the pro-Taiwan group whom Premier Miki cannot afford to ignore. When it comes to concluding the treaty with Peking they may be seen to have had some influence on its final wording.

For example, the pro-Taiwan faction opposes the term "peace treaty" since Japan signed years ago a treaty of peace with the Republic of China (Taiwan). This particular treaty has ceased to be operative: but a new "peace treaty" with Peking, it is argued, could result in the abrogation of the Japan-Taiwan treaty and thereby create a technical state of war between Japan and Taiwan.

Furthermore, Peking is pressing for a statement in the proposed treaty, that China and Japan object to efforts by a third country "to seek hegemony in the Asia-Pacific region." This is considered by the Japanese as unnecessary and also unwise, since it could give offence to the Soviet Union.

However, there can be little doubt that such political issues, which are not of overwhelming gravity, can be overcome in the course of possibly protracted negotiations with the Chinese. It is in much in the interest of both sides to cement their economic relations by means of a firm diplomatic agreement: and it looks as though the Japanese, however reluctantly, will be driven to risk Soviet displeasure in order to place their relations with China on a solid footing.

Richard Story
Director, Far East Centre,
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U.K.'s unbalanced trade

THE QUEEN'S visit to Japan itself has been getting mixed but not—at least as far as Britain is concerned—by an exercise in trade promotion. No major official sponsored business event has been timed by the U.K. to coincide with the visit (like, for example, the British Week which was attended by Princess Margaret in 1969). The British Export Marketing Centre in Tokyo will be continuing with its normal business, staging nothing more glamorous than an exhibition of marine equipment, and Her Majesty's only "business" engagement will be a lunch with members of the five major Japanese employers' organisations. Nevertheless, the visit will certainly be seen in an economic context even though most of the five-day royal programme will be social and ceremonial. The reason for this is that U.K.-Japan relations are passing through a difficult period at present because of the huge and growing imbalance in favour of Japan in the two countries' bilateral trade.

The Anglo-Japanese trade relationship is crucial for two reasons. First, the U.K. has the biggest visible deficit with Japan of any member country of the European Economic Community with the possible exception of the Netherlands—and the Community's attitude to Japan is very much in the balance at present. Second, the success of current British attempts to sell more in the Japanese market provides something of a test case for British trade policy in general.

The U.K. embarked on an ambitious and costly export promotion campaign vis-à-vis Japan in the autumn of 1973, not only because the then Conservative Government (and Mr. Heath, in particular) believed that there were exciting possibilities in the economic relationship between the two countries, but also because the success of Japanese sales to Britain made it necessary to choose between erecting import barriers or vigorously promoting trade in the other direction. Two-and-a-half years after the policy was adopted the present Government still appears firmly committed to the "Heath-line" towards Japan, but the policy

itself has been getting mixed results. U.K. exports to Japan went up very sharply in 1973, the first full year of the export promotion programme, gaining 59 per cent, against a 41 per cent. rise in Japanese sales to Britain. Last year, however, Britain had a bad year in the Japanese market increasing its sales by only 17 per cent. (an increase which probably reflected higher prices and little else). In contrast, Japanese exports to the U.K. rose to a higher base, by 25.5 per cent. The U.K.'s visible deficit with Japan for the year was £251m. (or roughly one-third of the EEC's deficit with Japan). As a result, there were some audible protectionist matters from British industry.

Deficit

In the first three months of 1975 U.K. exports to Japan fell slightly from the first quarter 1974 level (£75.5m. compared with £78.6m.) while Japanese exports to Britain rose from £124.5m. to £144.9m. The deficit for the year will be around £277m., if things go on like this, which British officials concerned with Japan trade emphatically hope they will not.

The reasons for last year's disappointing results can be traced partly to the supply problems experienced by British industry in the first half of the year, following the rigours of the three-day week, and partly to the general shrinkage of Japanese imports under the impact of tight money policy in the second half of the year. What happens next will depend on two things.

The first and, in the short run, by far the most important factor is the speed at which Japan refutes its economy during the next few months. A fairly rapid refutation (certainly something more determined than the recent series of anti-recession measures) will be needed to get imports moving again and to reverse the actual decline in the volume of Japanese imports which occurred in the 13 months ending in March. The second, and longer term factor will be the attitude of

Japan to Britain as business partner. U.K. consumer goods ranging from biscuits, via tea, whisky and woollens, to smokers' accessories can be counted on to keep their image in Japan and to go on selling well almost whatever happens. But Britain will not be able to increase its stake in the Japanese market much unless it adds something more valuable to this list of successes. The fate of the British motor industry in the Japanese import market is currently very much at stake, with talks going on between British Leyland and more than one Japanese company about distribution problems and about ways of adapting its cars to meet Japan's stringent 1976 emission controls.

Another important set of negotiations centres on the proposal by British Aircraft Corporation for joint development with the Japanese aircraft industry of a new version of the BAC One-Eleven short-haul passenger airliner. The Japanese attitude to British approaches in both these fields has had a certain air of scepticism about it. British industry's unlucky reputation for being strike-bound and late on deliveries has not helped either U.K. company to get its case seriously listened to in Tokyo. Nevertheless, the signs are that patience and an infinite number of visits to Japan by executives from both concerns may eventually bring rewards.

The Queen's visit with its natural emphasis on the more traditional aspects of British life might seem to be irrelevant to Britain's attempt to broaden the base of its economic relations with Japan. This impression is reinforced by the way the Japanese business community is reacting to the visit. Over 60 department stores throughout Japan will be staging U.K. exhibitions with promotions of British goods during Her Majesty's stay. But the subject matter will be historical and monarchical and the goods which have been specially bought-in for the exhibits (worth about £15m. in all) are mainly of the traditional consumer variety.

The emphasis on tradition will be strong at the "Four Queens" show being mounted by Mitsub-

koshi, the largest and oldest department store chain (the Queens are Elizabeth I, Anne, Victoria and Elizabeth II) and no less so at the "Westminster Story" show being put on by Matsuzakaya.

This does not alter the fact that the royal visit will make Japan more aware of Britain than it has been recently and thus perhaps more inclined to take a fresh look at the country as it is to-day.

There will in any case be a rapid follow up to the royal visit in one field where the U.K. has been doing very well lately. An "Invisibles" mission led by the Governor of the Bank of England and including the Chairmen of Lloyd's and the London Stock Exchange will be arriving in Tokyo late in May to talk to Japanese bankers, insurance men, etc. Britain is earning a surplus of about £280m. a year on its invisibles trade with Japan at present which means that the invisible surplus is just about covering the visible deficit.

Successful

Whatever the trend of the U.K.-Japanese trade figures during the next few months it does not seem at all probable that Britain will retreat from its policy of trying to achieve a balance by pushing exports rather than by restricting Japanese imports. The costly but highly successful British export marketing centre in Tokyo which completed its first 18 months this spring has been passed by the British Overseas Trade Board for continued operation and now has firm bookings from exhibitors up to the middle of 1976.

The Exports to Japan Unit at the Department of Trade, which was the other institution established by the Heath Government to promote U.K. exports, will also continue to operate and will soon be getting its first change of director since its opening in spring, 1972. Britain thus remains firmly committed to the policy of promoting exports to Japan—but the degree of public support the Government gets in carrying out its policy will obviously depend on how much exports actually increase.

Charles Smith



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Ensuring food supplies

ONE OF THE side-effects of the 1973 oil crisis was to make Japan look at its vulnerability in other areas. The result has been a realisation that the country is in need of some long-term planning to ensure the adequate feeding of its growing population.

Faced with shrinking farm land and a dwindling farming population, the Japanese Government has just completed an in-depth study of food needs over the next 10 years and has come to the conclusion it must urgently conclude agreements that will ensure the stable import of vital daily necessities Japan cannot supply exclusively by its own efforts. Right now rice is about the only grain commodity in which the country is likely to be self-sufficient in the coming decade.

Conference

For the present, however, Tokyo officials are not placing too much reliance on any form of world food conference. Katsumi Sugiyama, director of the Food Agency's Administration Department, says: "It is quite difficult for Japan to depend on any international food conference. We must have bilateral agreements. If an international conference some day can guarantee the supply of food to Japan then we could depend on it. But for the moment we must wait and see."

The Japanese are currently dragging their feet in the talks for creating a world food reserve system. Agriculture and Forestry Vice-Minister Kazuhisa Nakano explains that Tokyo's main objection is over the financing arrangements for such a system. Japan, as a heavy food importer, would be in a difficult situation if required to assume a large part of the financing costs to reduce the load on the U.S., the world's greatest food exporting nation, he says.

Through bilateral agreements, Mr. Sugiyama is reasonably confident Japan will be able to secure its import needs over the next 10 years, while it makes strenuous efforts at home to increase production in as many of the basic food commodities as possible.

In 1973 Japan's food self-sufficiency overall was 73 per

cent; this will rise to 75 per cent. in 1980. "This isn't much of an increase when viewed purely as a percentage," he says, "but in fact the total amounts involved will be much greater because food consumption will increase at least 5 per cent. a year and our population will have grown from the present 110m. to 121m."

"Japan, I think, is in a good position because it is a stable consumer which gives confidence to the supplier. We are not like, say, the Russians who are sometimes exporters and sometimes importers. We are always reliable and we always pay in cash."

"But although we can get a stable supply of food, we also believe it is necessary to save an additional amount of food so we can have some sort of stockpile in case there is a war or some other type of disaster that disrupts our regular supplies. We would like to see at least two or three months stockpile of wheat, and are already planning to have around 2m. tons of rice set aside."

"Wheat should not be too much of a problem. The Government handles almost all the import for human consumption and it would only be necessary to gain public understanding of the need to spend more money to create the stockpile."

"Animal feed, which is growing extremely fast, is more of a problem because this is handled by the private sector, which is governed by the profit motive. So the Government may have to intervene more in future buying arrangements."

The Food Agency official, however, admits there are differences of opinion over whether it is necessary for Japan to build up an expensive stockpile of wheat, when it would be much easier simply to increase domestic rice production. With rice consumption declining in recent years embarrassing crop surpluses began to appear, eventually leading to a 7m. ton excess that no one knew what to do with. This has been cut down by limiting production.

Mr. Sugiyama says that "Peasants are willing to increase production again because there is a stable price guaranteed by the Government. If the restrictions were lifted they could immediately increase production

by 1m. tons, for a total crop of 12m. tons."

"In the case of wheat we have the additional problem of where to store any additional stockpile. Silos are all built by private companies and they are not willing to construct any more of these expensive facilities at present. The Government is now thinking of providing some form of financial assistance to encourage more silo construction."

Japan last year spent \$11bn. on the import of agricultural products and the Food Agency official admits that in future budgetary considerations may force the Government to seek some sort of restriction on consumption. Postwar Japanese have been gradually changing their dietary habits, increasing consumption of meat at the expense of fish and wheat products at the expense of rice.

As an indication of the changing diet, the Food Agency has just issued a lengthy report on past and future trends, including a look at production of key products in the period 1963 to 1973. Milk production rose from 2.8m. to almost 5m. tons, pork from 270,000 to 380,000 tons, chicken from 180,000 to 710,000 tons and eggs from 1m. to 1.8m. tons.

The Agency has also estimated the self-sufficiency rate in a number of areas, with rice, vegetables and eggs achieving 100 per cent. by 1985. Meat, with the exception of whale meat, will rise from 81 per cent. to 96 per cent. Sugar will increase from 20 per cent. to 28 per cent., wheat from 5 per cent. to 9 per cent., soyabean from 20 per cent. to 60 per cent., rye from 18 per cent. to 36 per cent. and animal feed from 46 per cent. to 51 per cent.

Imports

Wheat imports in 1985 are estimated at nearly 7m. tons and corn and maize at 16.1m. tons. The Agency's report opens with an attack on the Government for "ignoring agriculture over the past 10 years by putting over-emphasis on industrial production. As a result agricultural production has decreased to an extent that will make it impossible to quickly shift back again no matter what policy the

Government undertakes."

The report notes that under a high economic growth and industrial expansion policy the price of farmland and soared several hundred per cent., so that farmers have been tempted to sell their land rather than cultivate it for an uncertain profit. "Real estate companies, however, do not build on the land but leave it idle for years to see if the price will increase further. Even if this land could be reclaimed for agriculture it would be some years before production could begin again," it says.

Japan has a farming area of only one-tenth of that of France

and a quarter of West Germany's (no British figure was given), despite having double the population. More important, the farming population is rapidly declining in the migration to urban areas. Peasants engaged exclusively in farming totalled 6.9m. in 1973 but will decline to between 4.1m. and 4.3m. by 1985—representing an annual decline of between 3.5 and 3.9 per cent. The only answer, the report says, is for Japan to invest heavily in agricultural technology, replacing the migrating peasants with machines.

There are problems also at sea, which provided 50 per cent.

of Japan's protein in 1973, when 11m. tons of fish products were consumed. Now the fishing industry faces three problems: coastal water pollution and land reclamation damaging fishing grounds; the move among developing countries for extended "economic zones" off their coasts; and restrictions on fishing in the North Pacific, especially of salmon; coupled with international restrictions on whale catching. Government officials say the situation is "very difficult" and that Japan will have to switch from "catching" fish to "cultivating" them in future.

Geoffrey Murray

Friction with Australia

THEY SEEM to have been made for each other. Japan, the little workshop nation making cars and supertankers from raw materials extracted from all corners of the earth. Australia, the vast southern continent with a rich trove of minerals under its parched dust and a surplus of farm products where the land is lush.

Such a classic economic complementarity has given the two countries one of the largest bilateral trades in the world—over \$6bn. in 1974 and still growing.

It has proved so profitable to Australia that few of its businessmen have unduly grieved over the displacement of the old ties with Britain by the new Japanese connection. Japan's high growth in the 1960s has contributed a lot in making Australia the emerging middle power in the Pacific.

Japan is also lucky to have an Australia around. It owes the relative cheapness of its steel products—it is sometimes accused of dumping—to having an ample supply of iron ore and

coking coal so close at hand as geographical distances go. For alternate sources of ore, Japan has to go as far as India, Brazil and Chile.

It is hard to believe that anything could go wrong with such a relationship based on mutual dependence but both Tokyo and Canberra officials admit there is serious line trouble across the Pacific.

The biggest mischief-maker is the recession and its chain reaction through many tiers of the economy. The distress of the Japanese textile industry, for instance, caused a 50 per cent. drop in wool purchases from Australia in 1974. The slump in the Japanese copper market has forced mines in Australia, Papua, New Guinea and other countries to cut back their production.

But politically the most injurious counter-measure taken by Japan was the shutdown of beef imports in February, 1974. At that time Japan was importing 120,000 tons of beef a year and about 85 per cent. came from Australia. The shock of

that unilateral action was immeasurable. As one unhappy Australian farmer said, "You can close down a mine easily. But when you can't sell beef, you still have a lot of cattle to feed."

Several deputations were sent to Tokyo to persuade the Japanese Government to restore the quota. The Queensland Premier, Mr. Jon Bjelke-Petersen, at one time threatened to stop a major coal contract if Japan did not resume buying beef from the farmers of his State.

Perverse

There is, of course, no economic parity between \$2bn. worth of coal and a few tens of thousands of tons of beef. But from the view point of Queensland politics the linkage makes some perverse sense.

The recession hit Australia even more severely and Canberra had to take some counter-measures of its own. These included import restrictions on cars, steel plates, ball

bearings, refrigerators and washing machines. As luck much to blame. He is even would have it, Japan was particularly keen on cultivating barriers.

This was another bad bounce on the cricket field. Faced with a huge oil bill to pay and a shrinking domestic market, Japan had to sell more overseas. The 1974 trade figures show that Australia was the primary target. Though the trade still ran two-to-one in Australia's favour, exports from Japan increased four times faster than its imports from Australia. In the case of motor-cars, the jump was 93 per cent.

Australia's import quota, on build-up cars affects British and Italian makers as well but the biggest loss has been incurred by the Japanese. They had close to an 80 per cent. of the built-up entries.

A potential resources policy has surfaced, the unduly prolonged negotiations for the Nippon-Australia Relations Agreement (NARA).

This was conceived by Whitlam as an umbrella, to follow as they were about losing their share of the Australia market. Canberra claimed force majeure. It had to stop importers from selling more cars to prevent a mass sacking of assembly-line workers by General Motors-Holden, Ford and Chrysler. But the Government's radically changing policies were equally to blame. When the Labor Party came into power, it encouraged more imports for the sake of the Australia consumers. When imports rose sharply and threatened domestic industries, the Government reversed itself and turned protectionist.

The nasty turns in recent months showed one thing clearly about the Japan-Australia relationship. The complementarity is not quite exact. Australia is now developing its own industrial base but with a population of only 13m. the manufacturers have problems of economic scale. They are vulnerable to an export push by a superior producer like Japan.

Japan has its own cattle farmers. The average farmer has no more than two or three head of cattle and he cannot compete against the huge ranches in Queensland and Texas. But since the ruling Liberal Democratic Party has to reckon with his vote, he has to be protected even at the expense of the Japanese consumer.

A subtler source of disturbance originates in the character of the Labor Government in Canberra. The Prime Minister,

Complication

Canberra is insisting on treaty explicitly recognising right to review transactions involving natural resources. Tokyo for reasons of resources diplomacy is willing to concede that.

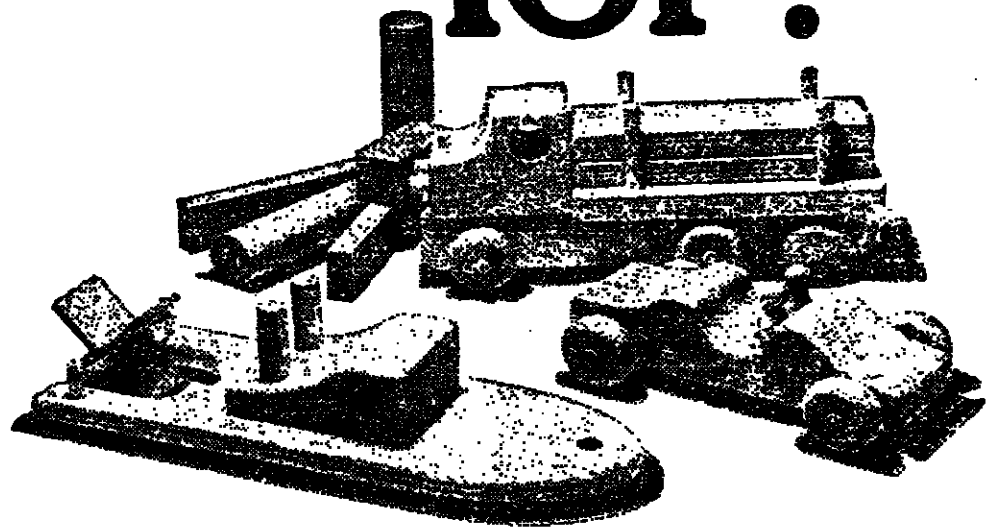
aware of yet another political complication. Most of its minerals from States, Western Australia, Queensland, and those who are locked in a bitter dispute with the Federal Government over resources hegemony.

The relationship also suits as Ambassador Keith Shas has pointed out from a "human content." Billions of dollars of commodities moved across the Pacific—only a few per cent. outside the businessmen and the diplomats.

When business was going there was little need to communicate. Now that there are urgent problems on the table considerable ingenuity needed to make one side understand the other.

Eduardo Lora

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مكتبة الأمل

Christopher Lorenz questions the precedents for the suggestion that the British Post Office should make more of its own equipment

Sweden's phone message for Mr. Benn

IN A FEW WEEKS the attribution to the PO itself, industry Secretary, Mr. Anthony Wedgwood Benn, will receive one of the most controversial documents ever produced by the Post Office: its recommendations on whether it should manufacture more of the 2,000-plus telecommunications equipment which it installs each year, and especially telephones, and if so, whether this should mean making over at least some of the factories owned by its suppliers in private industry. Among names like GEC, Plessey and Standard Telephones Cables (STC).

Examples

Advocates of substantial increases in the manufacture of telecommunications equipment within the country have long been taking Sweden as an example of the benefits of such a policy. But, just as the advantages of this policy are being debated, the disadvantages are becoming more apparent. In Sweden, indeed, a run-down of manufacturing by the telecommunications administration, Televerket, is gathering force and may accelerate within weeks.

The main claim in favour of the British Post Office taking over the manufacture of telecommunications equipment is that it would be able to keep a closer check on the prices paid by outside suppliers. Its advocates also maintain that it would improve the delivery performance. This has been one of the most serious shortcomings of the PO's suppliers in recent years, although the problem is becoming less acute in any case as private industry suppliers of ex-

Attraction

The apparent attraction of the Swedish and U.S. models is straightforward. Both have modern and efficient telephone networks—Sweden unchallengeably, the U.S. at least by British standards—and in both cases the companies which operate the service have large-scale manufacturing facilities of their own. In the U.S. Western Electric supplies the vast majority of the needs of its parent company, the private enterprise AT & T, and in Sweden the telecommunications administration, Televerket, is supposed to have exerted a controlling influence on L. M. Ericsson, the main private industry supplier of in-



Manufacture for the private sector L. M. Ericsson Telephone Company in progress at the Kristinehamn factory of TEFAB, a subsidiary of Sweden's Telia organisation, which is a civil service department.

changes and telephone sets.

In the U.S. the challenge is coming from the Government itself. One of the main aims of last autumn's Justice Department anti-trust suit against AT & T is to force it to sell off Western Electric. In Sweden, amid growing doubts over whether Televerket's factories have ever exerted much influence over any of its external suppliers, the Administration has recently proposed the sale of 14 per cent of its capacity (in terms of employees) to Ericsson, and a Royal Commission report in the next few weeks is widely expected to extend the rundown of one of the three remaining factories. Sweden's experience of in-

house manufacture demonstrates the extreme difficulty of creating competition in telecommunications between private industry and the State, even in a country where the two have co-existed successfully in other ways for so long.

Reasons

The official brochure of Telia, the Industrial (factory) Department of Televerket, claims that production was started in 1981 partly so that the Administration "would get the possibility of controlling prices to some extent." And it goes on: "These reasons hold good also today. Thanks to its relatively important size and competitive

ability, Telia has come to exercise a great influence on the pricing of telephone equipment on the Swedish market."

These claims apply only to exchanges and instruments, the products on which Telia has traditionally concentrated, leaving transmission and cable to Ericsson, and foreign companies such as Siemens and ITT. But it takes very little inquiry to establish that the claims are overstated. Not only have Telia and Ericsson hardly ever produced the same equipment, but Telia is only a tenth of Ericsson's size in Sweden alone. With the addition of differing management attitudes and Telia's higher labour costs, the much-vaunted "competition"

has been little more than a chimera. The reasons why the two sides have seldom produced comparable products is partly historical accident, partly official insistence on in-house technology, and partly Ericsson's refusal to make equipment which it could not sell profitably overseas.

Limited

The only Televerket product on which there has been an overlap until now is the "dialog" telephone instrument, but competition has been limited because Telia has increasingly provided the lion's share of Swedish requirements—some say because of lower prices (though no-one will reveal relative profit margins), while others sceptically cite the urgent need to give the State factories work in recent years.

In the future, however, the ramp of Televerket's factories will be able to make direct comparisons with Ericsson. With the introduction of a new computer-controlled local exchange (AXE), the Administration has for the first time decided to buy from both a system identical to those sold by Ericsson abroad. This is partly an inevitable reaction to the high cost of developing complex modern exchanges with stored programme control (SPC), and partly the result of ten years of unsuccessful independent development by Televerket in the 1960s.

Mr. Nils Thuring, Telia's Director, makes no bones about the fact that his company will not be competitive with Ericsson. Apart from other factors, it would never be able to achieve sufficient volume, even if it had a monopoly of the £9m. home

market for its products, which it will not (in fact, its share may fall, if a 1970 agreement is upheld). Ericsson's 1974 worldwide sales topped £620m.

Lack of volume has been a major traditional barrier to fulfilment of the official purpose of Telia's existence. With three factories, it has only just over 3,000 employees, whereas Ericsson last year alone raised its Swedish labour force by nearly that figure to 30,600 at the end of the year. A further 375 are employed in two plants by Tefab, which was established as a Televerket subsidiary in the late 1960s largely as a political gesture to two low-employment areas.

Union

Most significantly, Tefab is a limited liability company, as opposed to Telia's status as a civil service department. As a result, the management negotiates with the metalworkers' union, the Ericsson does, rather than with SF, the union of Government employees. In addition, while Telia has taken the general civil service road towards monthly wages and higher social security benefits, Tefab and Ericsson are still on a piecework system with a lower guaranteed wage and greater inbuilt incentives. Mr. Thuring says that Telia's costs for direct labour and social benefits were similar to Ericsson's four years ago, but that they are now nearly 25 per cent higher.

While Telia has been treated as a small adjunct to the telecommunications administration, Ericsson has had to pay every attention to low product cost, efficiency and productivity in order to be successful overseas, a success on which its whole existence rests—over 80 per cent of its overall sales, and 98 per cent of its crucial public exchange business are outside Sweden.

The position of Tefab and especially Telia in relation to a toughly competitive private industry has been painfully underlined in the last two years, when a fall-off in demand on the Swedish market has been forcing the two organisations to work under subcontract on Ericsson's overseas business. This "production co-operation" was originally intended to start this year, but began two years ago because of the urgent need to preserve employment in the State factories. Already about 10 per cent of the labour force is working for Ericsson, and Mr. Thuring says it would reach 50 per cent within 10 years if nothing were done.

Sell

The first part of the solution favoured by the Government, and now proposed officially is to sell the two Tefab plants to Ericsson as from the end of 1976. Stage two is likely to follow the publication of the report of a Royal Commission which has been looking into the future of Telia in the context of a forecast reduction in labour requirements, partly due to the coming of electronic technology.

The solution is also likely to involve Telia diversifying into areas outside telephone equipment, such as cable television and radio (both of them state monopolies). There are national differences between Televerket and the British P.O., including the much larger U.K. market, but there is little doubt that the rethinking in Sweden poses a serious question for both the P.O. and Mr. Benn.

Letters to the Editor

Business drive

From Mr. S. Sternberg.
Sir—The sheer hard work involved in business journeys abroad, as detailed by Mr. R. J. C. Line (April 30), is well known to your readers, but not to the majority of readers of the "popular" Press whose knowledge is often gleaned from TV series that glamorise these arduous travels.
While the trade mission in Hungary covered a wide range of people in commerce and banking, it contained no worker-representative who could have returned to Britain to convey his impressions via the mass media. It is not time that every trade mission included shop stewards and others who can report back to their unions on the part they have to play in Britain's export potential?

Piggyback in the High St.

From The Managing Director, Cory Distribution.
Sir—Quentin Guiridham ("Cutting back on Warehousing," April 25) rightly diagnoses, but does not resolve, the vicious circle between costs and service. Delivering goods to the shop floor means more costs, hence higher prices and lower sales. This circle can be readily broken. If the smaller delivery of 200 lbs. of Y and Z, a larger delivery results at a lower unit cost than if X delivered his goods himself. But to achieve this, X must get together with Y and Z. Distribution specialists make their living by arranging for the efficient pressures of delivery costs and delivery frequencies the stronger the case for delegating the problem to the consolidation specialist.
N. C. F. Barber, Cory Distribution, Exeter.

Radio network revenue

From Mr. H. Henry.
Sir—In his article "Licence a Print What?" (May 1), Don Vignanton refers to the 1974 estimate of radio revenue of £20m. I must be pointed out that this estimate related to the likely income of a fully national commercial radio network, deriving by a very nature the bulk of its revenue from national advertisers. What we have at the moment is a very different sort of animal, one designed by the Government to be a "public service" radio network, which would be financed by a licence fee. The estimate of £20m. is therefore irrelevant. The only estimate that matters is the one for the licence fee, which is £1.15 net (£1.28 by post); the annual subscription (including yearly supplement and postage) is £16.64.

Facts and food

From the Secretary General, Food and Drink Industries Council.
Sir—Mr. V. H. Blundell of the Free Trade League May 1 points out that while the Food and Drink Industries Council and its members are not involved in the speculation as misstated by Mr. Blundell, he has established a "Truth About Food" service to correct wild statements made about food by either side in the referendum campaign. The chair-

man of the referendum, Mr. John Blundell, implies that the views expressed in the chairman's letter somehow invalidate the impartiality of "Truth About Food."

I have no knowledge of the standards of integrity applied to such matters by Mr. Blundell, but let me assure him and your readers that my staff and I who operate "Truth About Food" are well aware of the difference between fact and opinion, and under the strictest instructions and determination to communicate only facts. In these offices the sacredness of facts is well understood.
Tim Fortescue, 1-2, Castle Lane, S.W.1.

Students' earnings

From The Chairman, Finance Sub-Committee, Inner London Education Authority.
Sir—Mr. C. Ricketts (April 24) on students' earnings and their tax position fails to distinguish between grants and income tax and between earnings in term-time and during vacations. A student's grant is not taxed, but it may be affected by his earnings during term. Since May 1974, he has been able to earn £130 during term without any reduction in his grant. But his earnings in vacations do not affect his grant at all. So far as income tax is concerned, he would have to earn more than £875—that is, the single person's allowance—before being taxed directly.
His earnings may affect his parents' tax relief, a case where his parent is able to claim child allowance for a student in full-time further education. If the student earns more than £115 this should be declared by the parent, who then loses a proportion of his tax relief dependent on the amount earned.
Ewan G. Carr, Members' Lobby, County Hall, S.E.1.

The Picts and the Scots

From Mr. J. Cooper.
Sir—Your Lombard column of April 28 contains a paradoxical, the evidence that a European Community including Great Britain is likely to succeed in gaining the loyalty of our citizens.
Mr. Gordon Tether's references to a British nation and British sovereignty reminded me that there is no such thing in nature as a British nation and that British sovereignty was invented by the Parliaments of England and Scotland in 1707. That the English, Scots and Welsh with their various ethnic backgrounds and several languages have been able to make Great Britain work is surely an indication that united Europe can work too.
It is very likely that Mr. Tether's successors will defend Europe's sovereignty with the same fervour he gives to Britain's—and the origins will have been forgotten in both cases.
John Cooper, 24, Tennyson Close, Woodbridge, Suffolk.

Ask not what it will do for you

From Mr. P. R. Grottrien.
Sir—I imagine that there are a lot of people like myself who are disgusted at most of the arguments being bandied about in the Common Market or trying to get out. It is just a lot of points squawking from the houseposts, as to what is in it for them.
We ought to be asking our-

selves whether there is any contribution we can make towards the welfare of our present partners by staying in: we might even ask them. We ought also to ask ourselves whether, with greed and inflation matching strides in this country, we ought not to opt out before the English disease crosses the channel.

The institution which has brought most happiness to the human race is the family. It is arguable that the human institution which has brought most grief and misery is the nation State. These atrocious organisations led to two world wars, and try to right this, some starry-eyed people came up with the League of Nations and the United Nations. These well-meant outfits never even crossed the starting line, too vast, too ambitious and impersonal.

Local authority spending

From The Head of Research, Aims of Industry.
Sir—As your leader of April 30 so clearly indicates, the Government must soon take direct responsibility for cutting down local authority expenditure. It has long been clear that a major weakness in the economy has been the Government's willingness to pay the local government piper without calling the tune. Admittedly, local authorities complain that Governments demand too strong a tune without providing the wind to play it. But councils themselves can and do decide to embark on operations for which there is no economic demand or justification. When these are found not to be viable, great effort is devoted to finding other projects in order to find employment for those recruited for the first projects.

Among the examples of such operations are municipal trading activities and consortia bulk purchasing of goods that can often be provided less expensively in smaller lots from local suppliers. (There have been calls—not economic demands from the public—for the extension of local authorities' commercial activities and leave has been given to bring in a Private Members' Bill in Parliament to give authorities enabling powers for this expansion.)

It will, no doubt, be impossible to obtain an accurate assessment of the cost of these various operations. Six years ago Aims of Industry and others were successful in securing the abandonment of a competition-free system of awarding work to direct labour building departments run by local authorities. Since 1969 councils are supposed to have followed a Manual of Principles for control of direct labour and to produce cost figures allowing a proper comparison of their own building operations with the cost of employing outside contractors. A standard Government reply to our claim that in many cases this financial information is not yet available is that "there is no evidence to suggest local authorities are not observing the Manual." A request for evidence that they are following the Manual is met with silence.

The need is urgent for direct Government action to reduce councils' spending. Eventually local authorities must be made more closely responsible for the expenditure they undertake.
Malcolm Hoppe, 5, Plough Place, Fetter Lane, E.C.4.

To-day's Events

GENERAL
Rail pay arbitration hearings begin.
British Steel Corporation representatives and TUC Steel Committee discuss BSC's plans to reduce its labour force.
EEC Foreign Affairs Council meeting, Brussels.
Queen and Duke of Edinburgh continue visit to Hong Kong.
British Rail's high-speed train begins present speed service from Bristol to London.
International Automatic Vending exhibition opens, Olympia.
National Meat Trades fair opens, Exhibition Centre, Harrogate.
International Shipping Exhibi-

COMPANY MEETINGS

See Week's Financial Diary on page 31.
MUSIC
Academy of St. Martin-in-the-Fields, director Neville Martin, plays music by Handel, Mozart, Bach, and Haydn, Royal Festival Hall, London, 8 p.m.
Early Music Consort of London, director David Munn, performs works by Obrecht, Ockeghem and Josquin, Queen Elizabeth Hall, London, 7.45 p.m.
Margaret Phillips (harpsichord) plays works by Dodgson, Ridout and Macdonald, Purcell Room, London, 7.30 p.m.

Expert in economic affairs seeks position in a large company

Asking salary £16.64 per annum

Someone in your organisation should have the latest facts on the economy at his fingertips. Vital decisions may depend on it. Economic Trends has them—neatly packaged every month in one comprehensive publication. Economic Trends is now completely re-styled and is unique in its coverage. Output, investment, stocks, consumer's expenditure, prices, profits, employment, earnings, interest rates...over 60 pages of carefully presented economic information with complementary charts for quick assimilation. New features, coloured charts and improved indexing make the new Economic Trends both more comprehensive and easier to use. Every month there is a summary of latest developments to keep readers right up to date. And leading indicators of movements in the business cycle have been introduced for the first time in Britain. Regular features report on the national accounts; special articles deal with new economic surveys and series; there is a round-up of information from other official sources; and each issue carries a list of publication dates for government statistics in the coming month. A further innovation is the annual supplement containing very long runs of figures for all the main economic series. You can see copies of the re-styled Economic Trends in any Government Bookshop, or you can order direct from Her Majesty's Stationery Office, PM2C (KFT1) Atlantic House, Holborn Viaduct, London EC1P 1BN. Price per copy is £1.15 net (£1.28 by post); the annual subscription (including yearly supplement and postage) is £16.64.

Economic Trends

A Publication of the Government Statistical Service.

COMPANY NEWS + COMMENT

Menzies cautiously optimistic of growth

SALES FOR the first eight weeks of the current year of wholesale and retail newspapers and book-sellers, etc. John Menzies (Holdings) increased by 41 per cent. and are balancing rising costs, says the chairman, Mr. J. M. Menzies.

Subject to unforeseen events, he is cautiously optimistic that "growth will resume in the way to which we have become accustomed."

The new stores are running above budget and should produce increasing returns as the year progresses and a substantial positive cash flow is being achieved with a cumulative monthly increase planned.

This, says Mr. Menzies, will stand the company in good stead and enable it to take advantage of opportunities for expansion if the timing is right.

New ventures in the retail field are continually being explored. A business in the company's field has been acquired in Lyon to gain experience in Continental trading, and six fast food restaurants have been opened in Scotland "with excellent results."

As reported on April 23 group pre-tax profit for the year to February 1, 1975 was £2.4m. (£2.4m.), and the dividend is 3.5p (£2.5p) net per share. On current purchasing power basis pre-tax profit is shown at £3.15m. (£3.15m.), and the dividend is 3.5p (£2.5p) net per share. On current purchasing power basis pre-tax profit is shown at £3.15m. (£3.15m.), and the dividend is 3.5p (£2.5p) net per share.

comment

John Menzies' balance sheet shows the all too familiar pattern of swollen working capital requirements—stocks and debtors are up by two-fifths and a third respectively. Over the year, the group has moved from being a net cash holder to a net borrower with the result that debt now represents roughly 48 per cent. of shareholders' funds. However, it is interesting to note the advantageous effects of CPP accounting: both earnings and net assets per share are more than doubled, while the fact that JM appears to turn over stocks 23 times a year seems of particular benefit to the p and L. On the trading front, the acceleration in sales growth last year—from 25 per cent. in the first half to 44 per cent. in the second—appears to be sustained, and the market is giving some recognition in the yield of 5.3 per cent. at 105p.

AUTM BOOKLET

The Association of Unit Trust Managers has published a booklet, "Personal Taxation and Unit Trusts," which summarises the tax provisions connected with unit trusts and comments on changes

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Glenlivet aims to consolidate

THE CONSOLIDATION of expansion is now the aim of Glenlivet Distillers, so that it can concentrate on the promotion of its own brands, especially in overseas markets, says the chairman, Capt. Iain Tennant.

Expansion at Lonsmorn distillery has been completed and at Benriach it should be finished by the end of the year. But because of the economic conditions, the plans for Glen Grant in 1976 may be postponed.

New warehouses at Glenlivet and Lonsmorn are nearly completed, but further facilities will be required next year. In 1974, which the chairman describes as excellent, group turnover was £12.22m. (£8.12m.) and profits came to £3m. (£1.43m.). The dividend is 3.5p (£2.45p), as reported on March 20, with the Board's comments on progress and the outlook.

comment

At April 2, Courage (a member of the Imperial Group) held 27.04 per cent. and the Glenlivet equity. Meeting, Edinburgh May 27 at 12 noon.

comment

Glenlivet's debt/equity ratio has risen from 38 per cent. to 63 per cent. during 1974, a net cash outflow of £2.3m. Capital expenditure amounted to over £1m. and this has been largely financed out of the remainder of the group's rights issue proceeds. But in a year of ensuring making barely prices, which has seen new malt fillings

resulting from the April 1975 Budget. It is available free, post-free, from the Secretary, Association of Unit Trust Managers, 18 Finsbury Circus, London, EC2.

Magnolia to maintain progress

THE CHAIRMAN of Magnolia Manufacturing, Mr. R. J. Wallrock, says in his annual statement that the ever-changing economic climate makes it more difficult to forecast the future with any degree of certainty, but he is confident the group will maintain its progress.

There is a healthy order book at what is believed to be satisfactory prices in relation to current inflation. Sales to retail outlets in this country have continued to expand, with increased retail sales compensating for a downturn in bulk orders.

comment

As reported on March 27, taxable profit for 1974 advanced to £505,897 compared with £281,394 for the previous nine months which on an annual basis is equivalent to £573,192. The dividend is raised from an annualised 1.9p net approximately to a maximum permitted, 2.65p.

Despite further increases in the value of stocks and debtors and a decrease in the value of creditors, the company has reduced its overdraft by some £80,000. A percentage geographical analysis of the year's sales shows: U.K. 80.6, Europe 4.9, Americas 6.5, Africa 2.5, Asia 0.3 and Australasia 5.2. Exports increased from £192,285 for the previous 9 months to £310,383.

Meeting, Rochford, Essex on May 29 at 12 noon.

Farnell in stronger position

ALTHOUGH NOT anticipating any easing of difficult trading conditions Farnell Electronics is confident of its ability to produce a good balance sheet in the current year, chairman Mr. A. C. Farnell tells members in his annual statement.

Commenting on the year to Jan. 31, 1974 he states that the group continued to make progress. Early in 1974 it was decided that steps must be taken to combat increasing operating costs and protect the overall financial position. Action was therefore taken to integrate some of the smaller companies in order to increase their efficiency and reduce expenses.

Throughout the group, stock levels received special attention, particularly in the consumer products divisions, and debtors came under tighter control; this programme is still continuing. Beneficial results have been achieved and the group has been able to move forward into the current year in a stronger position than it was a year previously.

As reported on April 30 taxable profit for the year expanded from £1,290m. to £1,380m. and the dividend is lifted from 3.94p to 3.20p net.

Since 1960 Farnell-Tandberg, a subsidiary of Farnell Electronics, has been sole British distributor for Tandberg Radiofabrik of Norway. It has now been found mutually advantageous for Tandberg Radiofabrik to take control of the U.K. distribution of their products as from February 1, 1975.

comment

Tandberg will shortly start to assemble colour television receivers in a factory acquired recently in Norway, but marketing and distribution will continue uninterrupted from Leeds by a new company to be known as Tandberg (U.K.) which will take over the entire management and staff of Farnell-Tandberg and lease



Sir Donald Barron, chairman of Rowntree Mackintosh, who confirms in his annual report that the 1975 profit should be satisfactory in the prevailing conditions.

Ransomes Sims goes ahead

SIR PETER GREENWELL, chairman of Ransomes Sims and Jefferies (farming etc. machinery makers and property developers), told the annual meeting he had no reason to alter his March last

Rotaflex poised to expand

IN HIS annual statement, the chairman of Rotaflex (Great Britain), Mr. J. Frye, tells members that all possible steps have now been taken to improve efficiency in all areas in order to provide a sound base for the next major expansion.

comment

"Energetic efforts" have been made in a number of new markets, particularly in the Middle East and North Africa, to expand export volume and these are already showing "encouraging" results, Mr. Frye is optimistic that the ground work done will provide benefits before the year-end. As reported on April 3, taxable profit for the year advanced from £1,074m. to £1,082m. and the dividend is 7.82p (£0.64p) net. The chairman explains that demand in the U.K. and Europe was lower and there were exceptional increases in costs which, in the case of price control prevented the group from recovering in full. Meeting, 241 City Road, E.C., on June 3 at 10 a.m. Chairman's statement Page 3

RESULTS AND ACCOUNTS IN BRIEF

BESTWOOD COMPANY (Investment and industrial building company)—Earnings per share given as 1.75p (£1.10p). Dividend of 8.5p (£0.50p) after tax of £2,000,000 (£1,200,000). Company's subsidiary, Bestwood Investments, reported a turnover of £2,200,000 (£1,200,000) and net current assets of £1,200,000 (£1,200,000). Gross investment income of parent company £1,200,000 (£1,200,000). This income includes a dividend of £1,200,000 (£1,200,000) from a subsidiary, Bestwood Investments, and a dividend of £1,200,000 (£1,200,000) from a subsidiary, Bestwood Investments.

comment

Warrants, or in some cases claim forms, will be posted to registered stockholders on May 20, 1975. The company is well placed to cope with events, and should be able to maintain dividend in current year. Meeting, 8, Watling Place, S.W., May 29 at 11 a.m.

comment

GREEN'S ECONOMISERS—Results for 1974 already reported. Group fixed assets £1,400,000 (£1,400,000). Net current assets £1,400,000 (£1,400,000). Size of order books, coupled with continuing improvements in efficiency, give confidence that 1975 will be a good year but beyond that it would be unwise to make any predictions. The company is continuing at a high rate and selling price controls restrict profit further outlook must remain uncertain. Readiness at all times to investigate new products, services and markets should, however, ensure the long term growth of the group. Liquidity has been maintained at a high level and despite substantial investment programmes the group can continue to plan future developments with confidence. Meeting, Gonaught Rooms, W.C., May 29 at 11 a.m.

comment

LONDON AND PROVINCIAL POSTER GROUP—Results for 1974 reported April 4. Group fixed assets £4,200,000 (£4,200,000). Net current assets £4,200,000 (£4,200,000). Group net current liabilities £4,200,000 (£4,200,000). Business currently in a better and, with some cautious optimism, the months ahead are viewed with a little more confidence. Read International profits 40.8 per cent. of company. Meeting, May Fair Hotel, May 29, at 12 noon.

comment

CANNING AND CO. (Plant and materials for metal finishing)—Results for 1974 reported March 12. Group fixed assets £1,200,000 (£1,200,000). Net current assets £1,200,000 (£1,200,000). Net current liabilities £1,200,000 (£1,200,000). Properties in U.K. with book value £1,200,000 (£1,200,000). Meeting, Birmingham, May 29, at 3 p.m.

comment

CITY AND COMMERCIAL INVESTMENT TRUST—Results for 1974 reported March 12. Investment income £1,200,000 (£1,200,000). Net current assets £1,200,000 (£1,200,000). Meeting, 11, Old Broad Street, E.C., May 29 at 11 a.m.

comment

CLAYTON SON AND CO. (HOLDINGS)—Results for 1974 reported April 2. Group fixed assets £1,200,000 (£1,200,000). Net current assets £1,200,000 (£1,200,000). Net current liabilities £1,200,000 (£1,200,000). Meeting, 11, Old Broad Street, E.C., May 29 at 11 a.m.

comment

GENERAL AND COMMERCIAL INVESTMENT TRUST—Results for 1974 reported April 1. Group fixed assets £1,200,000 (£1,200,000). Net current assets £1,200,000 (£1,200,000). Net current liabilities £1,200,000 (£1,200,000). Meeting, 11, Old Broad Street, E.C., May 29 at 11 a.m.

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comment

Confidential
The Financial Times Monday May 5 1975
Pending dividends
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Local Authority Investments
LOCAL AUTHORITY investments have been...
Public Works Loan Board rates
(Effective from April 28, 1975)
RECENT ISSUES
EQUITIES
FIXED INTEREST STOCKS
"RIGHTS" OFFERS

Public Works Loan Board rates
RECENT ISSUES
EQUITIES
FIXED INTEREST STOCKS
"RIGHTS" OFFERS

INTERNATIONAL COMPANY NEWS

Electrolux plans further expansion by acquisition

BY WILLIAM DUFFLORCE
ELECTROLUX, the Swedish domestic appliance and industrial equipment manufacturer, has announced plans to acquire a 50% stake in the Norwegian company, Kr. 48.8m, and by a Kr. 68.8m, increase in real estate book values.

Hunter-Douglas profits down

BY MICHAEL VAN OS
HUNTER-DOUGLAS, the Dutch-based international Canadian-owned international group, reported a 1974 sales rise by 18 per cent to \$348.5m, while net earnings rose by 18 per cent to \$58.0m, or \$1.52 per share.

Billrud profit warning

BY WILLIAM DUFFLORCE
BILLRUD, THE Swedish forest products company, forecasts a share for 1974 with a one-for-six bonus issue, warning in profit.

WORLD ECONOMIC INDICATORS

Table with 4 columns: Country, Exports, Imports, Balance. Rows include Japan, Germany, France, U.K., U.S., Italy, Netherlands, Finland.

FINANCIAL TIMES STOCK INDICES

Table with 4 columns: Index, May 2, May 1, April 29, April 28. Rows include Government Secs, Fixed Interest, Industrial Ordinary, Govt. Min.

HIGHS AND LOWS

Table with 4 columns: Index, High, Low, Close. Rows include Govt. Secs, Fixed Interest, Industrial Ordinary, Govt. Min.

INTRIGUING AUSTRALIAN test case

BY LODESTAR
AN INTRIGUING test case for the Australian Government's policy aimed at securing a majority interest within the country for mining ventures is the Metramar Minerals.

Metramar's stake

Metramar's stake in the Blue Spec gold mine in Western Australia's Pilbara area. The mine is owned by the Anglo American Corporation of South Africa which seems to be doing all it can to help Metramar.

BH South

There is one particular share in Australia, and in this case not a highly speculative one, which is catching investors' attention. It is the BH South.

INSURANCE

The threats from inflation

BY OUR INSURANCE CORRESPONDENT
I WONDER how many people, whether in the insurance industry or outside, read in last week's Financial Times the full text of the annual report of the chairman of the Co-operative Insurance Society, delivered the previous day in Manchester?

INSURANCE BASE RATES

Table with 2 columns: Insurance Type, Rate. Rows include Atlantic Assurance, Cannon Assurance.

BASE LENDING RATES

Table with 2 columns: Bank, Rate. Rows include AFI International, Allied Irish Banks Ltd.

REGIONAL MARKETS

Table with 2 columns: Market, Price. Rows include Belfast, Irish Exchange.

WEEKLY AVERAGES OF U.K. INDICES

Table with 4 columns: Index, May 2, May 1, April 29. Rows include Govt. Secs, Fixed Interest, Industrial Ordinary.

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London tea sales
Bid to set up Tyne-Gulf service
London tea sales
Bid to set up Tyne-Gulf service
London tea sales
Bid to set up Tyne-Gulf service

INTERNATIONAL COMPANY NEWS + EURO MARKETS

EUROMARKETS

April—'a record month'

BY MARY CAMPBELL

WITH no new dollar issues being announced and the May Day holiday occurring in most Continental centres on Thursday, last week was relatively quiet by recent standards. However, figures published on Friday give some indication of the extent of the resurgence of the market recently.

According to Credit Suisse White World, the volume of new Eurobond issues was higher in April than any previous month in the history of the market. Total new capital raised was \$851m, equivalent, a figure which compares with a previous record of \$830m, in January 1973 and

\$890m in March this year. The only new issues not previously announced were in the D-Mark sector. In addition to its DM100m public issue, the Kingdom of Norway has also raised DM35m by way of a private placement. Terms were the same as the public issue. The other major private placement last week was for the Swiss company Lanza. Coupon was 8 1/2 per cent, maturity five years and offering price par.

Developments in both D-Mark and dollar sectors recently underlined the importance of maturities in today's market conditions. Main activity in the secondary market is concentrated in this

area, while the shorter issues have been much more favourably received than the longer. The pressure of potential borrowing requirements is building up substantially in the medium-term lending sector. There is no doubt that more can be raised in individual loans now than since last summer—a number of loans of more than \$100m are in the market at present.

The fact that the deal for the United Mexican States being arranged by Citicorp International, Morgan Guaranty and Chase could be increased in size from \$100m to \$200m over a two-week syndication period is also surely indicative.

Hong Kong to borrow abroad

By Mary Campbell

THE HONG KONG Government is likely to borrow on the Eurobond market for the first time ever, it was proposed legislation published last Friday goes through.

Under the Loans Bill 1975, the Government will be empowered to raise funds overseas for any purposes subject to the approval of the Legislative Council. However, the impetus behind the proposed legislation is the prospect of a Budget deficit in the current financial year. Because of inflation, the expected HK\$12m surplus during the financial year ended February 28 last turned out to be a deficit of \$410m. This year, a deficit of HK\$429m is expected. Traditionally, Hong Kong has pursued a balanced budget policy.

Lesieur Cotelle loss of Frs.80m.

By Rupert Cornwell

PARIS, May 4. LESIEUR COTELLE, the main subsidiary of the Lesieur oils and fats group, today reported a net loss of Frs.80m. (\$28m.) for 1974, compared with a profit of Frs.29.3m. the previous year. Not surprisingly the Board has decided to pass the dividend for last year.

The group has also warned that the early part of 1975 is unlikely to offer any relief. Lower raw material prices and sluggish demand suggest that profits will be bad in the first six months.

The loss for last year reflects special provisions of Frs.45.8m. for already contracted forward purchases of commodities and Frs.130.7m. for higher prices of the company's oil. The company also reported a loss of Frs.49m. to cover depreciation and losses on raw material stocks in hand.

Before these set asides are taken into account, operating profit for last year was in fact up to Frs.102.5m. from Frs.36.8m. while total sales climbed to Frs.2,379m. from Frs.1,467m.

These losses are bound to have an impact on the continuing struggle for control of the Lesieur group between the family of the late Jean Lesieur and the Unipol/Cie de Navigation Mixte camp headed by M. Jean-Louis Chancel, which has hitherto seemed deadlocked.

AUSTRALIAN WEEKLY LIST

Company	May 2	April 25	Company	May 2	April 25
Advertiser Newspaper	11.22	11.12	Kiwi Int.	10.52	10.52
Advertiser Transport	10.52	10.52	Macquarie Bank	10.52	10.52
Advertiser Transport	10.52	10.52	Macquarie Bank	10.52	10.52
Advertiser Transport	10.52	10.52	Macquarie Bank	10.52	10.52
Advertiser Transport	10.52	10.52	Macquarie Bank	10.52	10.52
Advertiser Transport	10.52	10.52	Macquarie Bank	10.52	10.52
Advertiser Transport	10.52	10.52	Macquarie Bank	10.52	10.52
Advertiser Transport	10.52	10.52	Macquarie Bank	10.52	10.52
Advertiser Transport	10.52	10.52	Macquarie Bank	10.52	10.52
Advertiser Transport	10.52	10.52	Macquarie Bank	10.52	10.52

TEL AVIV STOCK EXCHANGE

Company	Price	Change	Company	Price	Change
Bank Leumi	187	-6.5	Bank Leumi	187	-6.5
Bank Leumi	187	-6.5	Bank Leumi	187	-6.5
Bank Leumi	187	-6.5	Bank Leumi	187	-6.5
Bank Leumi	187	-6.5	Bank Leumi	187	-6.5
Bank Leumi	187	-6.5	Bank Leumi	187	-6.5
Bank Leumi	187	-6.5	Bank Leumi	187	-6.5
Bank Leumi	187	-6.5	Bank Leumi	187	-6.5
Bank Leumi	187	-6.5	Bank Leumi	187	-6.5
Bank Leumi	187	-6.5	Bank Leumi	187	-6.5

HONG KONG

Company	May 2	April 25	Company	May 2	April 25
Government	85.00	85.00	Government	85.00	85.00
Government	85.00	85.00	Government	85.00	85.00
Government	85.00	85.00	Government	85.00	85.00
Government	85.00	85.00	Government	85.00	85.00
Government	85.00	85.00	Government	85.00	85.00
Government	85.00	85.00	Government	85.00	85.00
Government	85.00	85.00	Government	85.00	85.00
Government	85.00	85.00	Government	85.00	85.00
Government	85.00	85.00	Government	85.00	85.00

CANADA

Company	May 2	April 25	Company	May 2	April 25
Bank of Montreal	10.52	10.52	Bank of Montreal	10.52	10.52
Bank of Montreal	10.52	10.52	Bank of Montreal	10.52	10.52
Bank of Montreal	10.52	10.52	Bank of Montreal	10.52	10.52
Bank of Montreal	10.52	10.52	Bank of Montreal	10.52	10.52
Bank of Montreal	10.52	10.52	Bank of Montreal	10.52	10.52
Bank of Montreal	10.52	10.52	Bank of Montreal	10.52	10.52
Bank of Montreal	10.52	10.52	Bank of Montreal	10.52	10.52
Bank of Montreal	10.52	10.52	Bank of Montreal	10.52	10.52
Bank of Montreal	10.52	10.52	Bank of Montreal	10.52	10.52

PARIS

Company	May 2	April 25	Company	May 2	April 25
Bank of Paris	10.52	10.52	Bank of Paris	10.52	10.52
Bank of Paris	10.52	10.52	Bank of Paris	10.52	10.52
Bank of Paris	10.52	10.52	Bank of Paris	10.52	10.52
Bank of Paris	10.52	10.52	Bank of Paris	10.52	10.52
Bank of Paris	10.52	10.52	Bank of Paris	10.52	10.52
Bank of Paris	10.52	10.52	Bank of Paris	10.52	10.52
Bank of Paris	10.52	10.52	Bank of Paris	10.52	10.52
Bank of Paris	10.52	10.52	Bank of Paris	10.52	10.52
Bank of Paris	10.52	10.52	Bank of Paris	10.52	10.52

COPENHAGEN

Company	May 2	April 25	Company	May 2	April 25
Bank of Copenhagen	10.52	10.52	Bank of Copenhagen	10.52	10.52
Bank of Copenhagen	10.52	10.52	Bank of Copenhagen	10.52	10.52
Bank of Copenhagen	10.52	10.52	Bank of Copenhagen	10.52	10.52
Bank of Copenhagen	10.52	10.52	Bank of Copenhagen	10.52	10.52
Bank of Copenhagen	10.52	10.52	Bank of Copenhagen	10.52	10.52
Bank of Copenhagen	10.52	10.52	Bank of Copenhagen	10.52	10.52
Bank of Copenhagen	10.52	10.52	Bank of Copenhagen	10.52	10.52
Bank of Copenhagen	10.52	10.52	Bank of Copenhagen	10.52	10.52
Bank of Copenhagen	10.52	10.52	Bank of Copenhagen	10.52	10.52

OSLO

Company	May 2	April 25	Company	May 2	April 25
Bank of Oslo	10.52	10.52	Bank of Oslo	10.52	10.52
Bank of Oslo	10.52	10.52	Bank of Oslo	10.52	10.52
Bank of Oslo	10.52	10.52	Bank of Oslo	10.52	10.52
Bank of Oslo	10.52	10.52	Bank of Oslo	10.52	10.52
Bank of Oslo	10.52	10.52	Bank of Oslo	10.52	10.52
Bank of Oslo	10.52	10.52	Bank of Oslo	10.52	10.52
Bank of Oslo	10.52	10.52	Bank of Oslo	10.52	10.52
Bank of Oslo	10.52	10.52	Bank of Oslo	10.52	10.52
Bank of Oslo	10.52	10.52	Bank of Oslo	10.52	10.52

JOHANNESBURG

Company	May 2	April 25	Company	May 2	April 25
Bank of Johannesburg	10.52	10.52	Bank of Johannesburg	10.52	10.52
Bank of Johannesburg	10.52	10.52	Bank of Johannesburg	10.52	10.52
Bank of Johannesburg	10.52	10.52	Bank of Johannesburg	10.52	10.52
Bank of Johannesburg	10.52	10.52	Bank of Johannesburg	10.52	10.52
Bank of Johannesburg	10.52	10.52	Bank of Johannesburg	10.52	10.52
Bank of Johannesburg	10.52	10.52	Bank of Johannesburg	10.52	10.52
Bank of Johannesburg	10.52	10.52	Bank of Johannesburg	10.52	10.52
Bank of Johannesburg	10.52	10.52	Bank of Johannesburg	10.52	10.52
Bank of Johannesburg	10.52	10.52	Bank of Johannesburg	10.52	10.52

AUSTRALIA

Company	May 2	April 25	Company	May 2	April 25
Bank of Australia	10.52	10.52	Bank of Australia	10.52	10.52
Bank of Australia	10.52	10.52	Bank of Australia	10.52	10.52
Bank of Australia	10.52	10.52	Bank of Australia	10.52	10.52
Bank of Australia	10.52	10.52	Bank of Australia	10.52	10.52
Bank of Australia	10.52	10.52	Bank of Australia	10.52	10.52
Bank of Australia	10.52	10.52	Bank of Australia	10.52	10.52
Bank of Australia	10.52	10.52	Bank of Australia	10.52	10.52
Bank of Australia	10.52	10.52	Bank of Australia	10.52	10.52
Bank of Australia	10.52	10.52	Bank of Australia	10.52	10.52

CANADIAN WEEKLY LIST

Company	May 2	April 25	Company	May 2	April 25
Bank of Canada	10.52	10.52	Bank of Canada	10.52	10.52
Bank of Canada	10.52	10.52	Bank of Canada	10.52	10.52
Bank of Canada	10.52	10.52	Bank of Canada	10.52	10.52
Bank of Canada	10.52	10.52	Bank of Canada	10.52	10.52
Bank of Canada	10.52	10.52	Bank of Canada	10.52	10.52
Bank of Canada	10.52	10.52	Bank of Canada	10.52	10.52
Bank of Canada	10.52	10.52	Bank of Canada	10.52	10.52
Bank of Canada	10.52	10.52	Bank of Canada	10.52	10.52
Bank of Canada	10.52	10.52	Bank of Canada	10.52	10.52

GERMANY

Company	May 2	April 25	Company	May 2	April 25
Bank of Germany	10.52	10.52	Bank of Germany	10.52	10.52
Bank of Germany	10.52	10.52	Bank of Germany	10.52	10.52
Bank of Germany	10.52	10.52	Bank of Germany	10.52	10.52
Bank of Germany	10.52	10.52	Bank of Germany	10.52	10.52
Bank of Germany	10.52	10.52	Bank of Germany	10.52	10.52
Bank of Germany	10.52	10.52	Bank of Germany	10.52	10.52
Bank of Germany	10.52	10.52	Bank of Germany	10.52	10.52
Bank of Germany	10.52	10.52	Bank of Germany	10.52	10.52
Bank of Germany	10.52	10.52	Bank of Germany	10.52	10.52

AMSTERDAM

Company	May 2	April 25	Company	May 2	April 25
Bank of Amsterdam	10.52	10.52	Bank of Amsterdam	10.52	10.52
Bank of Amsterdam	10.52	10.52	Bank of Amsterdam	10.52	10.52
Bank of Amsterdam	10.52	10.52	Bank of Amsterdam	10.52	10.52
Bank of Amsterdam	10.52	10.52	Bank of Amsterdam	10.52	10.52
Bank of Amsterdam	10.52	10.52	Bank of Amsterdam	10.52	10.52
Bank of Amsterdam	10.52	10.52	Bank of Amsterdam	10.52	10.52
Bank of Amsterdam	10.52	10.52	Bank of Amsterdam	10.52	10.52
Bank of Amsterdam	10.52	10.52	Bank of Amsterdam	10.52	10.52
Bank of Amsterdam	10.52	10.52	Bank of Amsterdam	10.52	10.52

MILAN

Company	May 2	April 25	Company	May 2	April 25
Bank of Milan	10.52	10.52	Bank of Milan	10.52	10.52
Bank of Milan	10.52	10.52	Bank of Milan	10.52	10.52
Bank of Milan	10.52	10.52	Bank of Milan	10.52	10.52
Bank of Milan	10.52	10.52	Bank of Milan	10.52	10.52
Bank of Milan	10.52	10.52	Bank of Milan	10.52	10.52
Bank of Milan	10.52	10.52	Bank of Milan	10.52	10.52
Bank of Milan	10.52	10.52	Bank of Milan	10.52	10.52
Bank of Milan	10.52	10.52	Bank of Milan	10.52	10.52
Bank of Milan	10.52	10.52	Bank of Milan	10.52	10.52

BRUSSELS

Company	May 2	April 25	Company	May 2	April 25
Bank of Brussels	10.52	10.52	Bank of Brussels	10.52	10.52
Bank of Brussels	10.52	10.52	Bank of Brussels	10.52	10.52
Bank of Brussels	10.52	10.52	Bank of Brussels	10.52	10.52
Bank of Brussels	10.52	10.52	Bank of Brussels	10.52	10.52
Bank of Brussels	10.52	10.52	Bank of Brussels	10.52	10.52
Bank of Brussels	10.52	10.52	Bank of Brussels	10.52	10.52
Bank of Brussels	10.52	10.52	Bank of Brussels	10.52	10.52
Bank of Brussels	10.52	10.52	Bank of Brussels	10.52	10.52
Bank of Brussels	10.52	10.52	Bank of Brussels	10.52	10.52

VIENNA

Company	May 2	April 25	Company	May 2	April 25
Bank of Vienna	10.52	10.52	Bank of Vienna	10.52	10.52
Bank of Vienna	10.52	10.52	Bank of Vienna	10.52	10.52
Bank of Vienna	10.52	10.52	Bank of Vienna	10.52	10.52
Bank of Vienna	10.52	10.52	Bank of Vienna	10.52	10.52
Bank of Vienna	10.52	10.52	Bank of Vienna	10.52	10.52
Bank of Vienna	10.52	10.52	Bank of Vienna	10.52	10.52
Bank of Vienna	10.52	10.52	Bank of Vienna	10.52	10.52
Bank of Vienna	10.52	10.52	Bank of Vienna	10.52	10.52
Bank of Vienna	10.52	10.52	Bank of Vienna	10.52	10.52

STOCKHOLM

Company	May 2	April 25	Company	May 2	April 25
Bank of Stockholm	10.52	10.52	Bank of Stockholm	10.52	10.52
Bank of Stockholm	10.52	10.52	Bank of Stockholm	10.52	10.52
Bank of Stockholm	10.52	10.52	Bank of Stockholm	10.52	10.52
Bank of Stockholm	10.52	10.52	Bank of Stockholm	10.52	10.52
Bank of Stockholm	10.52	10.52	Bank of Stockholm	10.52	10.52
Bank of Stockholm	10.52	10.52	Bank of Stockholm	10.52	10.52
Bank of Stockholm	10.52	10.52	Bank of Stockholm	10.52	10.52
Bank of Stockholm	10.52	10.52	Bank of Stockholm	10.52	10.52
Bank of Stockholm	10.52	10.52	Bank of Stockholm	10.52	10.52

INDICES

OFFSHORE AND OVERSEAS FUNDS

Yield %		Yield %		Yield %	
Albany Management Co. Ltd.		Free World Fund Limited		Murray Johnstone (Inv. Adviser)	
P.O. Box 150, Hamilton, Bermuda.		Batterfield Builders, Hamilton, Bermuda.		941-221 3281	
Albany Fd. Ltd. 85.19 6.57		NAV Mar. '71 US\$153.161		"Hope Street Fund US\$19.62	
Australian Selection Fund N.V.		G.T. Bermuda Ltd.		"Murray Funds US\$5.72	
Land Agent, Pan Australia Int'l Mkt. Ltd.		100, 100, Hamilton, Bermuda.		"NAV April 15 US\$7 Mar. 81	
U.S.\$10 share 11.58 15.45		Berry Ptd. Fd. April US\$24.37	1.70	Negit S.A.	
Next sub. day May 8		Per Fide April 20 US\$120.125		80, Boulevard Royal, Luxembourg.	
Banco de Bruxelles S.A.		Berry Int'l Fd. April 20 US\$120.125	+0.38 1.05	SAX April 19 1976 US\$9.43	
2 rue de la Reine B 1000, Brussels.		Hambros (Guernsey) Ltd.		Negit Ltd.	
Bank of Belgium 92.93 94.01		P.O. Box 84, St. Peter Port, Guernsey.		100, Boulevard Royal, Luxembourg.	
Bank Fund Ltd. 1.822 1.878 +7 9.04		Ch. St. P. April. '81.1 97.58	8.50		
Bank Cap Ltd. 5.592 7.703 +11 9.04		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bk of London and S. America Ltd.		100, 100, Hamilton, Bermuda.			
40-44, Queen Victoria St., E.C.4 0-248 8822		Ch. Guernsey Trust, 105.94 117.1 11.75	2.25		
Alexandra Fund, US\$48.50		Ch. St. Samuel & Co. (Guernsey) Ltd.			
2 rue de la Reine B 1000, Brussels.		100, 100, Hamilton, Bermuda.			
Bank of Belgium 92.93 94.01		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bank Fund Ltd. 1.822 1.878 +7 9.04		100, 100, Hamilton, Bermuda.			
Bank Cap Ltd. 5.592 7.703 +11 9.04		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bk of London and S. America Ltd.		100, 100, Hamilton, Bermuda.			
40-44, Queen Victoria St., E.C.4 0-248 8822		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Alexandra Fund, US\$48.50		100, 100, Hamilton, Bermuda.			
2 rue de la Reine B 1000, Brussels.		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bank of Belgium 92.93 94.01		100, 100, Hamilton, Bermuda.			
Bank Fund Ltd. 1.822 1.878 +7 9.04		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bank Cap Ltd. 5.592 7.703 +11 9.04		100, 100, Hamilton, Bermuda.			
Bk of London and S. America Ltd.		100, 100, Hamilton, Bermuda.			
40-44, Queen Victoria St., E.C.4 0-248 8822		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Alexandra Fund, US\$48.50		100, 100, Hamilton, Bermuda.			
2 rue de la Reine B 1000, Brussels.		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bank of Belgium 92.93 94.01		100, 100, Hamilton, Bermuda.			
Bank Fund Ltd. 1.822 1.878 +7 9.04		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bank Cap Ltd. 5.592 7.703 +11 9.04		100, 100, Hamilton, Bermuda.			
Bk of London and S. America Ltd.		100, 100, Hamilton, Bermuda.			
40-44, Queen Victoria St., E.C.4 0-248 8822		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Alexandra Fund, US\$48.50		100, 100, Hamilton, Bermuda.			
2 rue de la Reine B 1000, Brussels.		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bank of Belgium 92.93 94.01		100, 100, Hamilton, Bermuda.			
Bank Fund Ltd. 1.822 1.878 +7 9.04		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bank Cap Ltd. 5.592 7.703 +11 9.04		100, 100, Hamilton, Bermuda.			
Bk of London and S. America Ltd.		100, 100, Hamilton, Bermuda.			
40-44, Queen Victoria St., E.C.4 0-248 8822		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Alexandra Fund, US\$48.50		100, 100, Hamilton, Bermuda.			
2 rue de la Reine B 1000, Brussels.		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bank of Belgium 92.93 94.01		100, 100, Hamilton, Bermuda.			
Bank Fund Ltd. 1.822 1.878 +7 9.04		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bank Cap Ltd. 5.592 7.703 +11 9.04		100, 100, Hamilton, Bermuda.			
Bk of London and S. America Ltd.		100, 100, Hamilton, Bermuda.			
40-44, Queen Victoria St., E.C.4 0-248 8822		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Alexandra Fund, US\$48.50		100, 100, Hamilton, Bermuda.			
2 rue de la Reine B 1000, Brussels.		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bank of Belgium 92.93 94.01		100, 100, Hamilton, Bermuda.			
Bank Fund Ltd. 1.822 1.878 +7 9.04		Ch. St. Samuel & Co. (Guernsey) Ltd.			
Bank Cap Ltd. 5.592 7.703 +11 9.04		100, 100, Hamilton, Bermuda.			
Bk of London and S. America Ltd.		100, 100, Hamilton, Bermuda.			

INSURANCE. PROPERTY. BONDS[illegible][illegible][illegible]

IN THE HIGH COURT OF JUSTICE (ENGLAND) CHANCERY DIVISION

MR. REGISTRAR DEARBORGH

IN THE MATTER of ESTATES HOUSE INVESTMENT TRUST LIMITED No. 001149 of 1975

IN THE MATTER of ESTATES HOUSE SECURITIES LIMITED No. 001150 of 1975

IN THE MATTER of BRITISH ISLES & GENERAL INVESTMENT TRUST LIMITED No. 001151 of 1975

IN THE MATTER of CAIRN INVESTMENT TRUST LIMITED No. 001152 of 1975

IN THE MATTER of FIRST RE-INVESTMENT TRUST LIMITED No. 001153 of 1975

IN THE MATTER of MELBOURNE AND GENERAL INVESTMENT TRUST LIMITED No. 001154 of 1975

IN THE MATTER of NELSON FINANCIAL TRUST LIMITED No. 001155 of 1975

IN THE MATTER of NEW WORLD & GENERAL INVESTMENTS LIMITED No. 001156 of 1975

IN THE MATTER of SCOTTISH OVERSEAS & COMMONWEALTH INVESTMENT TRUST LIMITED No. 001157 of 1975

IN THE MATTER of STERLING & OVERSEAS INVESTMENTS LIMITED No. 001158 of 1975

IN THE MATTER of UNITED KINGDOM & OVERSEAS INVESTMENT COMPANY LIMITED No. 001159 of 1975

IN THE MATTER of CHARTERLAND & GENERAL LIMITED No. 001160 of 1975

IN THE MATTER of FANT CONSOLIDATED INVESTMENT COMPANY LIMITED No. 001161 of 1975

IN THE MATTER of THE INVESTMENT AND PROPERTY TRUST LIMITED No. 001162 of 1975

IN THE MATTER of NORTHERN & TRANSATLANTIC TRUST LIMITED No. 001163 of 1975

IN THE MATTER of COLONIAL AND FOREIGN SECURITIES CORPORATION LIMITED No. 001164 of 1975

IN THE MATTER of THE GENERAL SECURITIES INVESTMENT TRUST COMPANY LIMITED No. 001165 of 1975

IN THE MATTER of MORGAN, LYONS & CO. LIMITED No. 001166 of 1975

IN THE MATTER of PREFERENTIAL INVESTMENT TRUST LIMITED No. 001167 of 1975

IN THE MATTER of SECOND RE-INVESTMENT TRUST LIMITED No. 001168 of 1975

IN THE MATTER of TRUST OF TRANS-CANADA SHARES LIMITED No. 001169 of 1975

IN THE MATTER of THE COMPANIES ACT, 1948

NOTICE IS HEREBY GIVEN that by an Order dated the 18th April 1975 made in the above matters the Court has directed (inter alia) separate Meetings of the holders of (i) the 4.2 per cent. Cumulative Preference Stock and (ii) the Ordinary Shares (including Warrants to Bearer representing Ordinary Shares) of CHARTERLAND & GENERAL LIMITED (hereinafter called "the Company") (other than those shares and those Warrants beneficially owned by any of the above-named Companies) to be convened for the purpose of considering and, if thought fit, approving (with or without modification) a Scheme of Arrangement proposed to be made between (inter alios) the Company and the holders of its said classes of Stocks

and Shares and that such Meetings will be held at The Tower Hotel, St. Katharine's Way, London E.L., England, on Friday the 30th day of May 1975 at the respective times below mentioned, namely:

1. The Meeting of the holders of the 4.2 per cent. Cumulative Preference Stock at 11.25 o'clock in the forenoon (or so soon thereafter as the preceding Extraordinary General Meeting of the Company convened for the same day and place shall have been concluded or adjourned);
2. The Meeting of the holders of the Ordinary Shares (including Warrants to Bearer representing Ordinary Shares) at 11.35 o'clock in the forenoon (or so soon thereafter as the preceding Meeting shall have been concluded or adjourned) at which place and respective times all such Stockholders and Warrant-holders are requested to attend.

The said Stockholders and Warrant-holders may vote in person at such of the said Meetings as they are entitled to attend or they may appoint another person, whether a member of the company or not, as their proxy to attend and vote in their stead.

Any person entitled to attend the said Meetings can obtain copies of the said Scheme of Arrangement, Forms of Proxy and copies of the Statement required to be furnished pursuant to Section 207 of the above mentioned Act, and in the case of holders of Warrants to Bearer representing Ordinary Shares, Forms of Proxy with a Form of Certificate endorsed thereon for completion by (a) an Authorised Depositary as listed in Appendixes I and II of the current issue of the Bank of England's Notice ECI or (b) by one of the undermentioned Agents (showing the deposit of such Warrants in the manner hereinafter mentioned) at the offices of Hill Samuel Registrars Limited situated at 6 Greencoat Place, London S.W.1, or at the offices of the undermentioned Solicitors at the address mentioned below or from the undermentioned Agents at their respective offices hereinafter mentioned during usual business hours prior to the day appointed for the said Meetings.

Where Warrants to Bearer have been lodged or are deposited in the United Kingdom with an "Authorised Depositary" a Certificate in the form endorsed on the said Form of Proxy (bearing stamp or signature of such Authorised Depositary), stating that the said Warrants have been deposited with such Depositary and will not be released by it except on surrender of such Certificate and stating the name and address of the holder of the said Warrants, the serial numbers thereof and the number of Ordinary Shares represented by the said Warrants, will be determined by the Authorised Depositary and, when so obtained must be produced at the relevant Meeting by the holder of such Warrants if attending in person, or lodged with his completed Form of Proxy if he desires to vote by proxy. Completed Forms of Proxy with the Certificate thereon will be returned by Hill Samuel Registrars Limited on the receipt at any time of a written request from the relevant holder.

Holders of Warrants to Bearer resident outside the United Kingdom are advised that such Warrants may also be deposited with either one of the following Agents namely Banque de l'Union Parisienne, 6 & 8 Boulevard Haussmann, Paris (1X), France, or Societe de Banque Suisse, Geneva, Switzerland and that a Certificate on the lines indicated above endorsed on the said Form of Proxy and signed by an Official of one of such Agents must be produced at the relevant Meeting by the holder of such Warrants if attending in person, or lodged with his completed Form of Proxy if he desires to vote by proxy.

It is requested that forms appointing Proxies be lodged with the Registrars of the Company Hill Samuel Registrars Limited, 6 Greencoat Place, London, S.W.1, not less than forty-eight hours before the time appointed for the said Meetings but if forms are not so lodged they may be handed to the Chairman of the Meeting at which they are to be used.

In the case of registered joint holders, the vote of the senior who tenders a vote, whether in person or by proxy, will be accepted to the exclusion of the votes of the other joint holders and for this purpose seniority will be determined by the order in which the names stand in the Register of Members.

By the said Order, the Court has appointed Thomas Elliot Willoughby Waddington or failing him Ronald Dalgligh Guthrie or failing him Peter Anning Revell-Smith to act as Chairman of each of the said Meetings and has directed the Chairman to report the results thereof to the Court.

The said Scheme of Arrangement will be subject to the subsequent approval of the Court.

DATED this 3rd day of May 1975.

ALLEN & OVERY
9 Cheapside, London EC2V 6AD.
Solicitors for the above-named Company.

IN THE HIGH COURT OF JUSTICE (ENGLAND) CHANCERY DIVISION

MR. REGISTRAR DEARBORGH

IN THE MATTER of ESTATES HOUSE INVESTMENT TRUST LIMITED No. 001149 of 1975

IN THE MATTER of ESTATES HOUSE SECURITIES LIMITED No. 001150 of 1975

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IN THE MATTER of THE INVESTMENT AND PROPERTY TRUST LIMITED No. 001162 of 1975

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IN THE MATTER of PREFERENTIAL INVESTMENT TRUST LIMITED No. 001167 of 1975

IN THE MATTER of SECOND RE-INVESTMENT TRUST LIMITED No. 001168 of 1975

IN THE MATTER of TRUST OF TRANS-CANADA SHARES LIMITED No. 001169 of 1975

IN THE MATTER of THE COMPANIES ACT, 1948

NOTICE IS HEREBY GIVEN that by an Order dated the 18th April 1975 made in the above matters the Court has directed (inter alia) separate Meetings of the holders of (i) the 4.2 per cent. Cumulative Preference Shares and (ii) the Ordinary Shares (including Warrants to Bearer representing Ordinary Shares) of SCOTTISH OVERSEAS & COMMONWEALTH INVESTMENT TRUST LIMITED (hereinafter called "the Company") (other than those shares beneficially owned by any of the above-named Companies) to be convened for the purpose of considering and, if thought fit, approving (with or without modification) a Scheme of Arrangement proposed to be made between (inter alios) the Company and the holders of its said classes of Shares and that such Meetings will be held at The Tower Hotel, St. Katharine's Way, London E.L.,

England on Thursday the 29th day of May 1975 at the respective times below mentioned, namely:

1. The Meeting of the holders of the 4.2 per cent. Cumulative Preference Shares at 4.45 o'clock in the afternoon (or so soon thereafter as the preceding Extraordinary General Meeting of the Company convened for the same day and place shall have been concluded or adjourned);
2. The Meeting of the holders of the Ordinary Shares (including Warrants to Bearer representing Ordinary Shares) at 5.05 o'clock in the afternoon (or so soon thereafter as the preceding Meeting shall have been concluded or adjourned) at which place and respective times all such Shareholders and Warrant-holders are requested to attend.

The said Shareholders and Warrant-holders may vote in person at such of the said Meetings as they are entitled to attend or they may appoint another person, whether a member of the company or not, as their proxy to attend and vote in their stead.

Any person entitled to attend the said Meetings can obtain copies of the said Scheme of Arrangement, Forms of Proxy and copies of the Statement required to be furnished pursuant to Section 207 of the above mentioned Act, and in the case of holders of Warrants to Bearer representing Ordinary Shares, Forms of Proxy with a Form of Certificate endorsed thereon for completion by (a) an Authorised Depositary as listed in Appendixes I and II of the current issue of the Bank of England's Notice ECI or (b) by one of the undermentioned Agents (showing the deposit of such Warrants in the manner hereinafter mentioned) at the offices of Hill Samuel Registrars Limited situated at 6 Greencoat Place, London S.W.1, or at the offices of the undermentioned Solicitors at the address mentioned below or from the undermentioned Agents at their respective offices hereinafter mentioned during usual business hours prior to the day appointed for the said Meetings.

Where Warrants to Bearer have been lodged or are deposited in the United Kingdom with an "Authorised Depositary" a Certificate in the form endorsed on the said Form of Proxy (bearing stamp or signature of such Authorised Depositary), stating that the said Warrants have been deposited with such Depositary and will not be released by it except on surrender of such Certificate and stating the name and address of the holder of the said Warrants, the serial numbers thereof and the number of Ordinary Shares represented by the said Warrants, will be determined by the Authorised Depositary and, when so obtained must be produced at the relevant Meeting by the holder of such Warrants if attending in person, or lodged with his completed Form of Proxy if he desires to vote by proxy. Completed Forms of Proxy with the Certificate thereon will be returned by Hill Samuel Registrars Limited on the receipt at any time of a written request from the relevant holder.

Holders of Warrants to Bearer resident outside the United Kingdom are advised that such Warrants may also be deposited with either one of the following Agents namely Banque de l'Union Parisienne, 6 & 8 Boulevard Haussmann, Paris (1X), France, or Societe de Banque Suisse, Geneva, Switzerland and that a Certificate on the lines indicated above endorsed on the said Form of Proxy and signed by an Official of one of such Agents must be produced at the relevant Meeting by the holder of such Warrants if attending in person, or lodged with his completed Form of Proxy if he desires to vote by proxy.

It is requested that forms appointing Proxies be lodged with the Registrars of the Company Hill Samuel Registrars Limited, 6 Greencoat Place, London, S.W.1, not less than forty-eight hours before the time appointed for the said Meetings but if forms are not so lodged they may be handed to the Chairman of the Meeting at which they are to be used.

In the case of registered joint holders, the vote of the senior who tenders a vote, whether in person or by proxy, will be accepted to the exclusion of the votes of the other joint holders, and for this purpose seniority will be determined by the order in which the names stand in the Register of Members.

By the said Order, the Court has appointed William Harrison Harrison-Cripps or failing him Ronald Dalgligh Guthrie or failing him Peter Anning Revell-Smith to act as Chairman of each of the said Meetings and has directed the Chairman to report the results thereof to the Court.

The said Scheme of Arrangement will be subject to the subsequent approval of the Court.

DATED this 3rd day of May 1975.

ALLEN & OVERY
9 Cheapside, London EC2V 6AD.
Solicitors for the above-named Company.

COMPANY NEWS

Pearl a net investor in equities in 1974

Total assets of the Pearl Assurance Company rose by £33m. to £778m. during 1974. Gross investment income increased by £2m. to £81m. of which 39.4 per cent. came from gilts, debentures and loans.

The annual report reveals that the Pearl was a net investor in equities in 1974, to the amount of just over £5m. Net investment in property amounted to £51m. and the portfolio was written up by £59m.

The forward programme at the end of 1974 comprised planned purchases and developments totalling £150m. of gilts. These were reduced by £2m. and other fixed interest investments were cut by £71m. Net advances under house purchase mortgages came to £2m.

The ordinary branch life fund increased to £373m. at the end of the year from £346m., while the investment branch fund amounted to £235m. against £231m. at the year's beginning.

Combined business in force for the combined funds amounted to £2,380m. and annuities and bonuses of £21.7m.

Yields on the life funds were 8.47 per cent. against 7.91 per cent. in the ordinary branch and 8.48 per cent. against 7.94 per cent. in the investment branch.

The chairman, Mr. S. C. McVey, refers to the "serious" increase in expense ratios. These were up from 35.29 to 37.06 per cent. in the industrial branch and

BOARD MEETINGS

The following companies have notified dates of Board meetings to The Stock Exchange. Share meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends concern any interim or final and the sub-dividend shown below is based mainly on last year's dividend.

TODAY
Bentley-Bellway Holdings, Bureau Investments, Central Manufacturing and Trading, Finance-Correlation Holdings, Cannon Industries, Monitor Holdings, Tarmac, McAlister.

FUTURE DATES

CLP Investment Trust	May 6
Carr's Milling Industries	May 6
Stannard	May 7
Northern American Trust	May 7
Salisbury	May 7
Hanks Hovis McDougall	May 13
Clackhead	May 15
Clark (Glen)	May 15
Crowder and Wilson	May 15
Dunbar-Correlation	May 15
Feb International	May 15
Investment Assurance	May 15
Paine (P)	May 15
Overman	May 15
Sanderson Kayser	May 15
Secombe Marshall and Campbell	May 15
Triennial	May 15
Wigan Investment	May 15

from 27.32 to 29.97 in the ordinary branch. New business growth was partly accounted for by the increases, but the major elements are rises in salary and other staff-related costs and increases in postage and telephone charges, rents and rates.

The continued fall in investment values generally resulted in

a shortfall of some £70m. in the market value of assets against book value. A consequence of this was that there was a further cut in the rates of terminal bonuses, but several interim bonuses were increased over the 1974 values.

In the general branch the underwriting loss (already reported) was just under £3m. against £2.25m. in 1973. This increase reflects a deterioration in the home account, arising from a higher-than-average number of large fire and pecuniary loss claims, including involvement in the Flixborough disaster.

Mr. McVey says vigorous action has already been taken to reverse the worsening trend of the past two years. The decision was taken in January 1975 to cease operations in Canada.

Mr. McVey also states that the Pearl, as a predominantly life company, is basically opposed to the compulsory use of policyholders' money to ensure the benefits for policyholders in failed life companies. He hopes that efforts by the industry would ensure the Government's scheme will be as fair and as practical as possible.

Commenting on the acute problem of accelerating inflation, he says it is essential that premium income should expand at least at the same rate as inflation while this has been seen in the general branch where the contracts are renewed annually, it was much more difficult in the life branch, where policies have premiums fixed in monetary terms.

The only real solution was the conquering of inflation, not only for the benefit of the insurance industry, but for the nation as a whole, he stresses.

Chairman's statement Page 6

As reported on April 24, the Pearl's 1974 profit was £2,085m., to a record £2,380m. The dividend is raised to 3.38p. to a maximum of 3.68p. net.

After a substantial accumulation of £2.11m. on a CPP basis, assets per 25p share at 20 (234.6p) against an historic 20 (231.5p) and earnings at 2 (22p) and 14.2p (17.7p).

Meeting, Glasgow, on May 5 noon.

Earnings down at Towles

FROM REDUCED stated earnings of 6.52p, against 8.99p, per 10p share Towles' earnings fell to 4.52p from 1.44p to 1.34p net for the year to March 31, 1975.

On a turnover up from £3.95m. to £4.64m., pre-tax profit decreased from £416,427 to £389,959. The net figure came out at £167,024 against £192,557 after tax of £222,935 (£222,870).

The company manufactures hosiery and knitwear.

Bacal plan approved

Shareholders of Bacal Construction, of Northampton, have confirmed permission for the group to borrow up to £13m. to allow it to continue trading.

The shares were suspended in March, when it was discovered that losses of nearly £1m. for the first half of last year were understated.

In the meantime, nearly 30 staff have been served with redundancy notices.

Stylo Barratt

For the year ended Feb 1, 1975 Stylo Barratt Shoes footwear retailing subsidiary Stylo Shoes, incurred a net loss of £228,000 compared with £402,000 last time. Stylo's net loss was £11.6m.

After a tax credit of £157 (charge £104,000) the net emerges at £169,000 against £508,000.

BIDS AND DEALS

Agreed Jardine bid for Gammon

Gammon (Hong Kong) and Jardine, Matheson and Co. announce agreement on terms, which the chairman an executive director suggest the Stock Exchange to shareholders, for Jardine to acquire the issued capital of Gammon.

Under the proposals Jardine will acquire the issued capital of HK\$45 each for every ten shares of Gammon.

The Jardine units will not rank for the final dividend of 45 cents per unit for the year 1974 nor for the one-off scrip issue announced last April.

On the basis of the closing price for Jardine of \$38.70 on Friday, the equivalent price after the proposed scrip issue and deduction of the final dividend would be about \$34.20, valuing the shares of Gammon at about \$21.80.

CAWOODS PURCHASE FROM HARGREAVES

Cawoods Holdings has arranged to purchase the Yorkshire-based wholesale and retail domestic and industrial sales business of Hargreaves Industrial Services.

Cash consideration, with the estimated working capital requirements, will represent less than 5 per cent. of the net tangible assets in the Cawood and Hargreaves groups.

The present staff are being retained, and the acquisition is in line with Cawoods policy to expand interests in fuel distribution.

PENTOS HAS 43% OF WRIGHT BINDLEY

PENTOS which is planning a 60p share cash bid for Wright Bindley and Gell, has acquired a further 20,315 Ordinary shares increasing its holding to 43 per cent.

Pentos has also announced that it now proposes to make a separate cash offer for all the £124,140 71 per cent. unsecured loan stock 1988-93 of 10p £1 each on the basis of 50p in cash for every £1 nominal of Loan Stock. This is conditional on the offer for the Ordinary shares becoming unconditional.

CRODA REPLIES

The profit estimate by Midland-Yorkshire Holdings for 1974-75, and the forecast for the current year, merely confirm "general expectations when its share price stood at 25p that it would continue to prosper. But the forecast for this year" is based on broad and very optimistic assumptions about the fulfilment of which we are extremely sceptical.

Pointing out that Mr. Freddie Wood, chairman of Croda International, which is making a contested bid for Midland-Yorkshire, in a letter last week to G. and Yorkshire holders urging them to accept.

Mr. Wood says the value of Croda's share offer of 420p per share, above the Midland-Yorkshire net asset value recently referred to, "and almost twice the price of Midland's shares before the British Gas announcement."

He says that accepting holders would retain the promised further dividend of 21p a share gross by Midland-Yorkshire, Mr.

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SCOTTISH OVERSEAS & COMMONWEALTH INVESTMENT TRUST LIMITED

NOTICE IS HEREBY GIVEN that an EXTRAORDINARY GENERAL MEETING of the above-named Company will be held at The Tower Hotel, St. Katharine's Way, London, E.L., on Thursday the 29th day of May, 1975 at 4.45 o'clock in the afternoon (or so soon thereafter as the separate Meeting of the Public Holders (as defined in the Scheme of Arrangement hereinafter referred to) of the Ordinary Shares of "New World & General Investments Limited" convened for the same day and place shall have been concluded or adjourned) for the purpose of considering and, if thought fit, passing the following Resolution, which will be proposed as a SPECIAL RESOLUTION:

SPECIAL RESOLUTION

THAT: (A) (i) the Scheme of Arrangement dated 2nd May, 1975 between (inter alios) the Company and (a) the Public Holders (as defined in the said Scheme of Arrangement) and (b) the Scheme Companies (as so defined), which are the beneficial owners of its:

(i) 4.2 per cent. Cumulative Preference shares; (ii) Ordinary shares (including Warrants to Bearer representing Ordinary shares);

(a print of which Scheme has been produced to this meeting and, for the purpose of identification, subscribed by the Chairman, hereof) be and the same is hereby approved;

(2) the Directors of the Company do, on behalf of the Company in its capacity as both:

(a) a Scheme Company (as defined in the said Scheme of Arrangement) and (b) the holder of Scheme Shares (as so defined); procure an undertaking to be given to the Court by the Company on the hearing of the Petition to sanction the said Scheme of Arrangement to be bound thereby and to execute and do and procure to be executed and done all such documents acts and things as are necessary or desirable for bringing the same into effect.

(B) (1) the capital of the Company be increased to £5,650,001 by the creation of 100 Ordinary shares of 1p each;

(2) the capital of the Company be reduced to £4,354,345.50 (divided into 86,113 4.2 per cent. Cumulative Preference shares of £1 each, 17,072,928 Ordinary shares of 25p each and 100 Ordinary shares of 1p each) and that such reduction be effected by cancelling the whole of the capital paid up whole of the capital paid up on the 4.2 per cent. Cumulative Preference shares of £1 each and the extinguishing the same accordingly and that the sum of £1,295,655.50 be carried to the credit of Capital Reserve in the books of the Company;

(C) subject to the said Scheme of Arrangement being sanctioned, the Articles of Association of the Company shall be altered by deleting Article 81 thereof and by also deleting paragraph (F) of Article 89 thereof;

(D) upon the said reduction of capital taking effect, the Directors of the Company do allot and issue for cash at par value of 1p each the Ordinary shares created under sub-paragraph (1) of paragraph (B) of this Resolution to Estates House Investment Trust Limited or its nominees.

DATED 2nd day of May, 1975.
Registered Office:
56 Gresham Street,
London, E.C.2.

By Order of the Board,
H. F. ROSE,
Secretary.

Notes:
(1) A member entitled to attend and vote at the above meeting is entitled to appoint a proxy or proxies to attend and vote in his place. A proxy need not be a member of the Company.
(2) Preference shareholders are entitled to attend and vote at the meeting.
(3) To be valid Forms of Proxy for use at the above meeting must be lodged at the offices of Hill Samuel Registrars Limited, 6 Greencoat Place, London, S.W.1, not less than 48 hours before the time of the meeting.

(4) Holders of Warrants to Bearer for Ordinary shares of the Company will not be entitled to attend or vote in person or by proxy at the above Extraordinary General Meeting unless on or before 28th May 1975 they have deposited, with the deposit of such Warrants from the authorised agents mentioned below, such certificates will be issued by the authorised agent upon delivery to it of the occupation. Warrants will only be released against surrender of the certificates.

The authorised agents are:-
National Westminster Bank Limited, 1 Princess Street, London, E.C.2.
Banque de l'Union Parisienne, 6 & 8 Boulevard Haussmann, Paris (1X), France.
Societe de Banque Suisse, Geneva, Switzerland.

If a holder of a Warrant wishes to appoint a proxy he must lodge such certificate with Hill Samuel Registrars Limited, 6 Greencoat Place, London, S.W.1, at the same time as he lodges his completed Form of Proxy. Forms of Proxy for use by holders of Warrants are available from Hill Samuel Registrars Limited, 6 Greencoat Place, London, S.W.1, Allen & Overy, 9 Cheapside, London, E.C.2, and the authorised agents. Completed Forms of Proxy with the certificate thereon will be returned by Hill Samuel Registrars Limited on the receipt at any time of a written request from the relevant Warrant holder.

FT SHARE INFORMATION SERVICE

[illegible][illegible][illegible][illegible]

REFERENCES

"Recent Issues" and "Rights" Page 27

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £245 per annum for each security

